

Vertical Acquisitions, Integration and the Boundaries of the Firm

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September 15, 2017

ABSTRACT

We examine vertical acquisitions and integration using product text linked to product vocabulary from the input-output tables. We find that the stage of innovation is important in understanding vertical integration. Firms in R&D intensive industries are less likely to become targets in vertical acquisitions or to vertically integrate, consistent with firms with unrealized innovation staying separate to maintain ex ante incentives to invest in intangible assets and retain residual rights of control. In contrast, firms in industries with patented innovation are more likely to vertically integrate, consistent with ownership facilitating commercialization after innovation is realized to reduce ex post holdup.

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The scope of firm boundaries and whether to organize transactions within the firm (integration) or by using external purchasing is of major interest in understanding why firms exist. A large literature investigates the determinants of vertical integration and, more recently, the relationship between vertical organization and innovation activities (see Lafontaine and Slade (2007) and Bresnahan and Levin (2012) for recent surveys). Related literatures further examine vertical mergers and innovation network effects (see Ahern and Harford (2013), Fan and Goyal (2006), Kedia, Ravid, and Pons (2011), and Bena and Li (2013)). In this paper, we develop new text-based measures of vertical relatedness linking product vocabularies to firm product text to directly track changes in vertical boundaries occurring through acquisitions or organic changes in production. We provide novel evidence that firms' vertical acquisitions and vertical boundaries are related to the stage of development of innovation activities.

Our analysis builds on the property rights theory of the firm of Grossman and Hart (1986) who emphasize the importance of incomplete contracts and opportunistic behaviors (hold up) to understand firms' vertical organization. When the contracting space is incomplete, whether vertical integration is superior to separation depends on firms' relative incentives to invest in assets that are specific to their relationship. Firms' incentives in turn depend on the allocation of control, because once relationship-specific investments are made, the firm that controls the relationship-specific assets has more bargaining power *ex post*, which encourages more investment *ex ante*. Ownership of the asset thus depends on which firm's investment is more important.¹ *Ex ante*, when investments are still being made and any innovation is yet to be realized, separate ownership and less integration is likely to be optimal. *Ex post*, when firms are commercializing their investments, integration may occur to optimally allocate the residual rights of control to firms that will commercialize the products, minimizing holdup costs as highlighted by Williamson (1971), Williamson (1979) and Klein, Crawford, and Alchian (1978).

To examine the relation between vertical integration and innovation, we construct

¹Holmstrom and Milgrom (1991) and Holmstrom and Milgrom (1994) also emphasize the role of incentives in firm structure. Gibbons (2005) summarizes the large literature and highlights that the costs and benefits of vertical integration depend on transactions costs, rent seeking, contractual incompleteness, and the specificity of the assets involved in transactions.

firm-specific measures of vertical relatedness by linking product vocabularies from the the Bureau of Economic Analysis (BEA) Input-Output tables to firms' 10-K product descriptions filed with the Securities and Exchange Commission (SEC).² Because firms' 10-Ks are updated annually, the result is a dynamic network of vertical relatedness between publicly-traded firms which allows us to identify which mergers and acquisitions are vertically related. We also use the same textual data to develop a new measure of vertical integration for each individual firm based on whether firms use product vocabulary that spans vertically related markets. These new measures allow us to directly track changes in vertical boundaries occurring through acquisitions or organic changes in production for every publicly-traded firm between 1996 and 2010.³

We posit that the stage of development of innovative assets used in vertical relationships is an important driver of firm boundaries because it affects firms' relative investment incentives differentially. Early stage innovation activities (unrealized innovation) are particularly sensitive to the allocation of control rights because technological investments are typically not fully contractible, often unverifiable, and are subject to hold up due to their specificities (e.g., Acemoglu (1996)). Similar to Aghion and Tirole (1994), we predict that when innovation is still unrealized and requires more development, stand-alone innovative firms are optimal as separation allocates residual rights of control to the party that performs the innovation and whose investment incentives are most important. In contrast, when innovation is realized, and protected by legally enforceable patents, incentives for further development are less important. At this mature stage, incentives to commercialize the realized innovation grow in importance. Hence, integration optimally allocates the residual rights of control to the party that will commercialize the innovation and thus the likelihood of vertical acquisitions and vertical integration will increase, with the existing

²Our analysis uses product text as data and follows recent advances in using text as data by Groseclose and Milyo (2005) and Gentzkow and Shapiro (2010) for news analysis and media slant, Antweiler and Frank (2004), Tetlock (2007) and Loughran and McDonald (2011) for sentiment and stock prediction, Hoberg and Phillips (2010) for mergers and synergies, Hoberg and Phillips (2016) for product differentiation, and Hoberg and Maksimovic (2015) for financing constraints. See Gentzkow, Kelly, and Taddy (2017) for a summary of using text as data in economics and finance.

³Many studies in industrial organization take the single-industry approach. Earlier studies include Monteverde and Teece (1982) focusing on automobile manufacturing, Masten (1984) focusing on airplane manufacturing, and Joskow (1987) focusing on coal markets. More recent studies include Baker and Hubbard (2003) focusing on trucking, or Hortacsu and Syverson (2007) focusing on the cement industry.

mature firms buying the smaller innovative firms.

Using a large sample of close to 7,500 firms, we find that realized and unrealized innovation have opposite effects on firms' vertical boundaries. We empirically capture the stage of development of innovation activities by relying on R&D intensity to measure the importance of unrealized innovation, and patenting intensity to measure the importance of legally protected realized innovation. Consistent with separation preserving ex ante incentives to invest in innovation, we find that firms in R&D intensive industries are significantly less likely to be acquired in vertical transactions. We focus on targets since they are the party that relinquishes control rights, and for which the trade-off between ex ante investment incentives and ex post hold up is important. In contrast and consistent with realized innovation fostering the benefits to integrate, firms are significantly more likely to be purchased by a vertically-related buyer in industries that are patenting intensive. Our results are robust to various measurements of R&D and patent intensity, and to tests that ensure there are no multicollinearity concerns regarding our use of both R&D and patent variables.

Two examples illustrating our results are Microsoft's recent purchases of Skype and Nokia. Skype specialized in making VoIP phone and video calls over the Internet. After purchasing Skype, Microsoft integrated Skype into Windows and also into Windows phones. Regarding Nokia in 2013, one insider indicated that the deal between the two companies would help to bring the "hardware closer to the operating system and achieve a tighter integration." Buying these firms to gain control of their realized innovations facilitates commercialization either through reduced ex post hold-up or increased commercialization incentives.⁴

Under our hypothesis, the importance of unrealized versus realized innovation for vertical boundaries stems from firms' inability to write complete contracts and the risk of opportunistic behaviors by the other party in the relationship. Our hypothesis thus implies that the sensitivity of vertical boundaries to realized and unrealized innovation should vary with measures of contract incompleteness and hold up risk. We find evidence supporting

⁴See <http://www.businessinsider.com/why-microsoft-bought-skype-an-insider-explains-2011-5>.

this prediction. In particular, using text-based measures of ex ante litigation risk related specifically to contracts and innovative assets (one metric based on industry rates of patent infringement and one based on contract litigation relating to innovation), we show that the negative effect of R&D intensity on the probability of being a vertical target is significantly stronger when such litigation risk is high. The positive association between patenting intensity and vertical acquisitions, on the other hand, increases significantly when hold up risk (measured using industry concentration and the number of firms in the industry) intensifies. These results reinforce our proposed mechanism that contract incompleteness and the threat of opportunistic behavior render vertical boundaries to be sensitive to the stage of innovation.

The distinction between unrealized and realized innovation also matters for the observed level of vertical integration firm-by-firm. Using our firm-specific measures of vertical integration, we find that firms in R&D intensive industries are less likely to be vertically integrated whereas firms in high patenting industries are more likely to be vertically integrated. An industry that exemplifies the dynamic relationship between innovation and vertical integration is the network equipment industry, which includes Cisco, Broadcom, Citrix, Juniper, Novell, Sycamore, and Utstarcom. We find that between 1996 and 2010, firms in this industry jointly experienced levels of R&D that peaked and began to decline, levels of patenting activity that rose four to five fold, and levels of vertical integration that also rose four to five fold. We propose that the conversion of unrealized innovation into realized patented innovation reduced the incentives for relationship-specific investment, and increased the incentives to vertically integrate in order to transfer control rights to the party commercializing the patents.⁵

We conduct an array of ancillary tests to rule out multiple alternative explanations for our results. Specifically, we address whether our results could be generated by potential buyers relying on patent grants as signals for successful innovation, which then triggers acquisitions. We also consider reverse causality in which firms respond to antic-

⁵The 2014 IBISWORLD industry report on the Telecommunication Networking Equipment Manufacturing confirms the trend towards more integration in this market. Firms in this industry seek to offer “end-to-end” and “all-in-one” solutions.

ipated acquisitions by simultaneously reducing R&D and increasing patenting. Several tests mitigate these concerns. In particular, we show that the negative effect of R&D intensity and the positive effect of patenting intensity on acquisitions is unique to vertical transactions, as the opposite results obtain for horizontal acquisitions. The different findings for horizontal transactions are consistent with previous research by Phillips and Zhdanov (2013) where large firms buy small competitors to internalize the effects of R&D on competing products. The stark difference between vertical and non-vertical acquisitions lessens concerns that our results are confounded by the presence of unobserved industry characteristics (such as buyers using patents as signals for innovation success), as these should explain all acquisitions.

In addition to using measures of contracting litigation and hold-up costs, we follow Bloom, Schankerman, and van Reenen (2013) and exploit variation in staggered R&D tax credits across U.S. states to generate exogenous shifts in incentives for unrealized innovation to reduce the possibility that our results are driven by omitted factors or reverse causality. As expected, firms respond to favorable tax credits by increasing R&D. Confirming our main results, they are more likely to remain separate following these positive shifts in R&D to maintain their residual rights of control over unrealized innovations.

Our findings contribute to the large literature examining the determinants of vertical integration, and in particular to recent papers linking vertical integration to innovation and intangible assets. Acemoglu, Aghion, Griffith, and Zilibotti (2010) show that, in a sample of UK manufacturing firms, the intensity of backward integration is positively (negatively) related to the R&D intensity of the downstream (upstream) industry. Using Census data, Atalay, Hortacsu, and Syverson (2014) report limited physical shipments within vertically integrated firms in the US, suggesting that innovation and intangible capital (which do not require shipments) might be responsible for firms' vertical organization.⁶ By showing that firms' vertical boundaries are shaped by the stage of development of innovation, our paper provides direct evidence about the importance of intangible as-

⁶Specifically, they show a relative decline in non-production workers in acquired establishments that are vertically related. They also show an increase in products that were made by the acquiring firm previously in the acquired firms' establishments.

sets for firms’ vertical organization. Consistent with of Grossman and Hart (1986), the distinct role of unrealized and realized innovation in delineating firms’ vertical boundaries highlights that firms’ relative incentives to invest in their business relationships are key to understanding their vertical boundaries, as well as the structures of industries and supply chains more broadly.

Our methodological contribution allows us to identify vertical relatedness directly at the firm and firm-pair level. By linking vocabulary in firm business descriptions to vocabulary describing commodities in the Input-Output tables, we are thus able to identify vertical integration within the firm – that may be within establishments – and also vertical linkages between the firm and the other firms it acquires. Existing measures, which are based on static industry classifications (i.e., NAICS or SIC), not only fail to provide firm-level measures, but are further problematic because they are based on production processes and not the products themselves.⁷ Our new measures rely neither on the quality of the Compustat segment tapes, nor on the quality of the NAICS classification, nor on the links between these industry codes and the Input-Output tables, which do not have NAICS nor SIC codes. Our focus on vertical links economically extends the work of Hoberg and Phillips (2016), who examine horizontal links using 10-K text. We further extend this work by providing a general framework for combining firm textual descriptions with any textual network database (such as BEA data) to create corresponding firm-by-firm relatedness networks (in our application, a directed firm-by-firm vertical relatedness network). We also add to the growing literature that uses text as data in finance and economics, recently surveyed by Gentzkow, Kelly, and Taddy (2017).

Our paper also adds to the literature on acquisitions, and more specifically to the limited evidence regarding vertical acquisitions. Fan and Goyal (2006) and Kedia, Ravid, and Pons (2011) examine stock market reactions to vertical deals. Ahern (2012) shows that division of stock-market gains in vertical acquisitions is determined in part by customer or supplier bargaining power. Ahern and Harford (2013) examine how supply chain

⁷See <http://www.naics.com/info.htm>. The Census Department states “NAICS was developed to classify units according to their production function. NAICS results in industries that group units undertaking similar activities using similar resources but does not necessarily group all similar products or outputs.”

shocks translate into vertical merger waves. The novelty of our analysis is to rely on the property right theory of the firm to examine the determinants of vertical acquisitions. Our results are consistent with the view that vertical acquisitions emerge as an optimal way to transfer the residual rights of control of relationship-specific intangible assets to the party whose investment incentives are the most important for the success of the relationship, and away from the party that faces the most hold up risk. This motive is distinct from other motives for acquisitions including neoclassical theories, agency theories, and horizontal theories.⁸ Our focus on the stage of development of innovation to explain vertical acquisitions is new and complements the results of Bena and Li (2013) and Seru (2014), who examine the impact of acquisitions on ex post innovation rates.

The remainder of this paper is organized as follows. Section II develops a simple model of vertical integration to illustrate the forces at play in our analysis. Section III presents the data and develops our measures of vertical relatedness. Section IV examines the effect of innovation activities on vertical acquisitions, and Section V examines firm-level vertical integration. Section VI concludes.

II A Simple Model of Integration

To illustrate the contrasting effects of realized and unrealized innovation on firm integration decisions, we develop a simple dynamic incomplete contracting model of vertical acquisitions using the framework introduced by Grossman and Hart (1986). The model is simple and is meant to illustrate the trade-offs of vertical integration and separation over time. We provide the central intuition and results that guide our analysis in this section. All formal propositions and proofs are provided in the online appendix to conserve space.

Consider an upstream supplier and a downstream producer. At each time t , they cooperate to produce a product at a base price P_t^b . The sale price P_t that can be charged on consumers further depends on commercialization and product integration investments made by the downstream firm as well as R&D investments made by the upstream firm

⁸See Maksimovic and Phillips (2001), Jovanovic and Rousseau (2002), and Harford (2005) for neoclassical and q theories and Morck, Shleifer, and Vishny (1990) for an agency motivation for acquisitions, and Phillips and Zhdanov (2013) for a recent horizontal theory of acquisitions.

that can result in new patentable features. In the spirit of Grossman and Hart (1986) and Aghion and Tirole (1994), we assume that both R&D and commercialization investments are relationship-specific, non-contractible and non-verifiable. At each period, firms can either operate as separate entities or can decide to integrate.⁹ Here, integration is the acquisition of a firm (or the patent) from a firm by the other firm. The party that sells its assets is called the target and it loses control rights over the assets sold, and thus makes no further relationship-specific investment.

For each t , the upstream supplier chooses an x_t amount of R&D effort with a cost $k_t = c(x_t) = Sx_t^g$. We assume x_t is the non-contractible portion of R&D effort. Thus, if the downstream producer acquires the upstream supplier, x_t will be equal to zero.¹⁰ The downstream producer chooses an amount y_t of commercialization investment that can also boost the price of the product with a cost $m_t = c(y_t) = Ry_t^h$. Commercialization investments can include for instance marketing the product, building a new factory, and hiring sales people. We assume that both $g > 1$ and $h > 1$ so that costs are convex. The discount rate is r .

We use X_t to denote the result of R&D investment which is realized and observed by both parties at the end of time period t , such that $X_t = 1$ corresponds to a success and $X_t = 0$ to a failure. The probability of success is determined by the R&D investments $p(X_t = 1) = x_t$. We assume that a success in R&D at time t leads to new features and product enhancements. These product enhancements result in a legally enforceable patent, and boost the base price from P_s to P_{s+1} ($0 \leq s \leq N - 1$). Additional product features have a positive but decreasing effect on prices.

For simplicity, we assume that the increase in price resulting from commercialization investment is deterministic, and it increases the base price P_t^b by an amount y_t if the

⁹Our model can be thought of as a model of one firm doing R&D which results in a patent. This patent can be used in the supplier's production process to improve what is sold to the downstream firm. Thus, integration can be viewed as either a bundled sale of all the assets of the target or the sale of a patent that can be separated from the target firm and used by the downstream firm to improve its product. This would come with some cost associated with using for the patent that varies with ownership of the patent or the bundled assets. We discuss these potential ex post costs more later.

¹⁰The contractible portion of R&D effort need not be equal to zero. For simplicity, we focus on the non-contractible portion.

firms are separate, and $\rho(y_t)$ if the firms are integrated. Both the level of price impact and the marginal product of commercialization investments are higher under integration, such that $\rho(y_t) > y_t$ and $\rho'(y_t) > 1$.¹¹ The bargaining power of the upstream supplier is α (and the downstream producer $1 - \alpha$) in both the ex-ante acquisition negotiations that result in the integration of the two firms, and the ex-post renegotiation for splitting total surplus when firms are separate.

The model's timing is summarized in Figure 1. At time t , given the outcome of the R&D investments by the upstream supplier in the last period X_{t-1} , we have:

1. The downstream producer decides whether to acquire the upstream supplier, and if so, negotiates with the supplier based on each party's bargaining power.
2. R&D investments x_t and commercialization investment y_t are decided by both parties as ex-ante investments.¹²
3. Renegotiation occurs if firms are separated.
4. By the end of the period, the success of R&D investments is realized, so that at the beginning of next period $t + 1$, both firms observe the value of X_t .

The realization of R&D and the grant of a patent is key to determining whether firms will integrate or remain separate. We model the decision of the producer to acquire the supplier and integrate (I) as a real option that, when exercised, is costly to reverse. We denote $I = 1$ as the situation where firms are integrated, and $I = 0$ when firms remain

¹¹This assumption can arise from the supplier not cooperating fully (withholding some information or selling related products to other firms) with the downstream firm if separate. We do not model the specific reason for the marginal product of commercialization expenditures being higher under integration. In the end, what is crucial is that the marginal product is higher for some types of expenditures if one firm has full control of the assets which can include a patent that is used in the production process. Clearly this is a crucial assumption but one that is likely to be satisfied for production when timely delivery of components are important and when the quality of the engineers or people involved in the production of the components cannot be perfectly observed. It would also be satisfied in situations when it is difficult to contract on all aspects of product quality as in the recent case of Boeing and other firms reintegrating with some of their suppliers given supply chain problems (See: <http://www.industryweek.com/companies-amp-executives/rebalancing-business-model>.)

¹²We could equivalently consider the case where the upstream firm buys the downstream firm. This would occur if the downstream firm does the R&D and the upstream firm customizes the product features before supplying the product. Note that this is not a crucial assumption. The model can thus be applied in either direction. We focus on the case of the downstream firm buying the upstream firm for simplicity, which is empirically the most frequent case as the previously cited Industry Week article notes.

separate. In line with Grossman and Hart (1986), the integration decision is made to protect the two parties' investments in the relationship and to maximize total surplus. Firms thus do not integrate until the marginal benefit of staying separate decreases and is lower than that of integrating. Because product enhancements are cumulative, integration will also be positively related to firm maturity. We solve the model in Appendix 1 and discuss the predictions of the model below.

The first prediction of the model, shown as Proposition 1 in Appendix 1 is that R&D expenditures are higher when the firms are separate, while commercialization and product integration expenditures are higher when firms are integrated. We show in Appendix 1, in Propositions 2 and 3, how the integration decision depends on the product price over time. Proposition 2 shows that when the product price reaches the maximum price both firms prefer to be integrated. This result arises because at that price the marginal effect of R&D on the price is zero.¹³ We show as Proposition 3 in Appendix 1 that there is a state, s^* , which is the triggering state for integration, where the value of the firm is greater under integration and remains greater under integration from this point onwards.

This equilibrium is illustrated in Figure 2. Intuitively, separation is optimal when further incentives for R&D (x) benefit the overall relationship. In that case, separation maintains ex ante incentives for the upstream supplier to invest in R&D. Separation optimally allocates residual rights of control to the party whose incentives are more important (the upstream supplier). In contrast, when the asset is more fully developed and its features are protected by a patent (i.e. higher state s resulting from successful R&D), incentives for further R&D by the supplier (x) decline because of the decreasing marginal effect of R&D on the product price. At that time, the incentives for the downstream producer to spend on commercialization to further boost the product price (y) increases. Yet, without legal control rights on the asset (i.e. ownership of the patent), the producer faces hold up risk from the supplier. To encourage commercialization incentives, it is thus optimal for the overall relationship to allocate the residual rights of control to the downstream producer, whose incentives are more important. Hence, integration maximizes

¹³What is necessary is that marginal product of the non-contractible R&D declines over time such that the gain from R&D is less than the cost of not-integrating and getting the benefits of commercialization.

total surplus. The model thus delivers the following central prediction:

Central Prediction: *Firms are likely to remain separate when innovation is unrealized and R&D is important. Firms are more likely to be integrated when the innovation is realized and is protected by patents.*

We test this proposition using new text-based measures of vertical relatedness, and by examining the distinct roles played by R&D and patenting intensity.¹⁴

III Measuring Vertical Relatedness

We consider multiple data sources: 10-K business descriptions, Input-Output (IO) tables from the Bureau of Economic Analysis (BEA), COMPUSTAT, SDC Platinum for transactions, and data on announcement returns from CRSP.

A Data from 10-K Business Descriptions

We start with the Compustat sample of firm-years from 1996 to 2010 with sales of at least \$1 million and positive assets. We follow the same procedures as Hoberg and Phillips (2016) to identify, extract, and parse 10-K annual firm business descriptions from the SEC Edgar database. We thus require that firms have machine readable filings of the following types on the SEC Edgar database: “10-K,” “10-K405,” “10-KSB,” or “10-KSB40.” These 10-Ks are merged with the Compustat database using using the central index key (CIK) mapping to gvkey provided in the WRDS SEC Analytics package. Item 101 of Regulation S-K requires business descriptions to accurately report (and update each year) the significant products firms offer. We thus obtain 86,767 firm-years in the merged Compustat/Edgar universe.

B Data from the Input-Output Tables

We use both commodity text and numerical data from the BEA Input-Output (IO) tables, which account for dollar flows between producers and purchasers in the U.S. economy (in-

¹⁴However, we note that varying the assumptions about contractibility and how the marginal products of innovation and commercialization evolve will give different predictions. Hence the model is mainly provided to illustrate the economic forces that deliver this central prediction.

cluding households, government, and foreign buyers of U.S. exports). The tables are based on two primitives: ‘commodity’ outputs (any good or service) defined by the Commodity IO Code, and producing ‘industries’ defined by the Industry IO Code. In 2002, there were 424 distinct commodities and 426 industries in the “Make table”, which reports the dollar value of each commodity produced by each industry. There are 431 commodities purchased by 439 industries or end users in the Use table in 2002, which reports the dollar value of each commodity purchased by each industry.¹⁵ We compute three data structures from the IO Tables: (1) Commodity-to-commodity (upstream to downstream) correspondence matrix (V), (2) Commodity-to-word correspondence matrix (CW), and (3) Commodity-to-‘exit’ (supply chain) correspondence matrix (E).

In addition to the numerical values in the BEA data, we use an often overlooked resource: the ‘Detailed Item Output’ table, which verbally describes each commodity and its sub-commodities. The BEA also provides the dollar value of each sub-commodity’s total production and a commodity’s total production is the sum of these sub-commodity figures.¹⁶ Each sub-commodity description uses between 1 to 25 distinct words (the average is 8) that summarizes the nature of the good or service provided.¹⁷ Table I contains an example of product text for the BEA ‘photographic and photocopying equipment’ commodity (IO Commodity Code #333315). We label the complete set of words associated with a commodity as ‘commodity words’.

[Insert Table I Here]

We follow the convention in Hoberg and Phillips (2016) and only consider nouns and proper nouns. We then apply four additional screens to ensure our identification of vertical links is conservative. First, because commodity vocabularies identify a stand-alone

¹⁵An industry can produce more than one commodity: in 2002, the average (median) number of commodities produced per industry is 18 (13). Industry output is also concentrated as the average commodity concentration ratio is 0.78. Costs are reported in both purchaser and producer prices. We use producer prices. There are seven commodities in the Use table that are not in the Make table including for example compensation to employees. There are thirteen ‘industries’ in the Use table that are not in the Make table. These correspond to ‘end users’ and include personal consumption, exports and imports, and government expenditures.

¹⁶There are 5,459 sub-commodities and 427 commodities in 2002. The average number of sub-commodities per commodity is 12, the minimum is 1 and the maximum is 154.

¹⁷For instance, the commodity ‘Footwear Manufacturing’ (IO Commodity Code #316100) has 15 sub-commodities including those described as ‘rubber and plastics footwear’ and ‘house slippers’.

product market, we manually discard any expressions that indicate a vertical relation such as ‘used in’, ‘made for’ or ‘sold to’. Second, we remove any expressions that indicate exceptions (e.g, phrases beginning with ‘except’ or ‘excluding’). Third, we discard common words from commodity vocabularies.¹⁸

Finally, we remove any words that do not frequently co-appear with the other words in the given commodity vocabulary. This ensures that horizontal links or asset complementarities are not mislabeled as vertical links. We compute the fraction of times each focal word co-appears with the same peer words (as observed in the same IO commodity) when the given word appears in a 10-K business description (using all 10-Ks from 1997 only to avoid look ahead bias). We then discard words in the bottom tercile by this measure (the broad words). For example, if there are 21 words in an IO commodity description, we would discard 7 of the 21 words.¹⁹ We are left with 7,735 commodity words that identify vertically related product markets. For instance, the last row of Table I presents the list of commodity words associated with the ‘photographic and photocopying equipment’ commodity (e.g. film, projectors, photoengraving and microfilm).

The ‘Detailed Item Output’ table also provides metrics of economic importance. We compute the *relative* economic contribution of a given sub-commodity (ω) as the dollar value of its production relative to its commodity’s total production (see the last column of Table I). Each word in a sub-commodity’s textual description is assigned the same ω . Because a word can appear in several sub-commodities, we sum its ω ’s within a commodity. A given commodity word is important if this fraction is high. We define the commodity-word correspondence matrix (CW) as a three-column matrix containing: a commodity, a commodity word, and its economic importance.

Because the textual description in the Detailed Item Output table relates to commodities (and not industries), we focus on the intensity of vertical relatedness between pairs of commodities. We construct the sparse square matrix V based on the extent to which

¹⁸There are 250 such words including accessories, air, attachment, commercial, component. See the Internet Appendix for a full list.

¹⁹This tercile-based approach is based on Hoberg and Phillips (2010), who also discard the most broad words.

a given commodity is vertically linked (upstream or downstream) to another commodity. From the Make Table, we create *SHARE*, an $I \times C$ matrix (Industry \times Commodity) that contains the percentage of commodity c produced by a given industry i . The *USE* matrix is a $C \times I$ matrix that records the dollar value of industry i 's purchase of commodity c as input. The *CFLOW* matrix is then given by $USE \times SHARE$, and is the $C \times C$ matrix of dollar flows from an upstream commodity c to a downstream commodity d . Similar to Fan and Goyal (2006), we define the *SUPP* matrix as *CFLOW* divided by the total production of the downstream commodity d . *SUPP* records the fraction of commodity c that is used as an input to produce commodity d . Similarly, the matrix *CUST* is given by *CFLOW* divided by the total production of the upstream commodities c , and it records the fraction of commodity c 's total production that is used to produce its commodity d . The V matrix is then defined as the average of *SUPP* and *CUST*. A larger element in V indicates a stronger vertical relationship between commodities c and d .²⁰ Note that V is sparse (i.e., most commodities are not vertically related) and is non-symmetric as it features downstream ($V_{c,d}$) and upstream ($V_{d,c}$) directions.

Figure 3 presents a snapshot of the direction and intensity of upstream and downstream vertical links associated with the ‘photographic and photocopying equipment’ commodity. As measured by V , this commodity is downstream to the ‘semiconductor and related device manufacturing’ and ‘coated and laminated paper, packaging paper, and plastics film manufacturing’ commodities, which supply 2.2% and 1.4% of their respective production to the ‘photographic and photocopying equipment’ commodity. This commodity is itself upstream to the ‘support activities for printing’ and ‘electronic and precision equipment repair and maintenance’ commodities, supplying 1% and 0.2% of its production to these commodities.

Finally, we create an exit correspondence matrix E to account for production that flows out of the U.S. supply chain. To do so, we use the industries that are present in the Use table but *not* in the Make table (‘final users’). E is a one-column matrix containing the fraction of each commodity that flows to these final users.

²⁰Alternatively, we consider in unreported tests the maximum between *SUPP* and *CUST*, and also *SUPP*, or *CUST* alone, to define vertical relatedness. Our results are robust.

C Text-based Vertical Relatedness

We identify vertical relatedness between firms by jointly using the vocabulary in firm 10-Ks and the vocabulary defining the BEA IO commodities. We link each firm in our Compustat/Edgar universe to the IO commodities by computing the similarity between the given firm’s business description and the textual description of each BEA commodity. Because vertical relatedness is observed from BEA at the IO commodity level (see description of the matrix V above), we can score every pair of firms i and j based on the extent to which they are upstream or downstream by (1) mapping i ’s and j ’s text to the subset of IO commodities it provides, and (2) determining i and j ’s vertical relatedness using the relatedness matrix V .

When computing all textual similarities, we limit attention to words that appear in the Hoberg and Phillips (2016) post-processed universe. We also note that we only use text from 10-Ks to identify the product market each firm operates in (vertical links between vocabularies are then identified using BEA data as discussed above). Although uncommon, a firm will sometimes mention its customers or suppliers in its 10-K. For example, a coal manufacturer might mention in passing that its products are “sold to” the steel industry. To ensure that our firm-product market vectors are not contaminated by such vertical links, we remove any mentions of customers and suppliers using 81 phrases listed in the Internet Appendix.²¹

We represent both firm vocabularies and BEA commodity vocabularies as vectors with a length equal to the number of nouns and proper nouns appearing in 10-K business descriptions in each year (63,367 in 1997, for example). Each element of these vectors corresponds to a single word. If a given firm or commodity does not use a given word, the corresponding element in its vector will be set to zero. By representing BEA commodities and firm vocabularies as vectors in the same space, we are able to assess firm and commodity relatedness using cosine similarities.

Our next step is to compute the ‘firm to IO commodity correspondence matrix’ B . This matrix has dimension $M \times C$, where C is the number of IO commodities, and M

²¹Although we feel this step is important, our results are robust if we exclude this step.

is the number of firms. An entry $B_{m,c}$ (row m , column c) is the cosine similarity of the text in the given IO commodity c , and the text in firm m 's business description. In this cosine similarity calculation, commodity word vector weights are assigned based on the words' economic importance from the CW matrix (see above), and firm word vectors are equally-weighted following Hoberg and Phillips (2016). We use cosine similarity because it controls for document length and is well-established in computational linguistics (see Sebastiani (2002)). The cosine similarity is the normalized dot product (see Hoberg and Phillips (2016)) of the word-distribution vectors of the two vocabularies being compared. The result is bounded in $[0,1]$, and a value close to one indicates that firm i 's product market vocabulary is a close match to IO commodity c 's vocabulary. The matrix B thus indicates which IO commodity a given firm's products is most similar to.

We then measure the extent to which firm i is upstream relative to firm j using the triple product below, which is an $M \times M$ matrix of upstream-to-downstream links between firms i to firms j .

$$UP_{ij} = [B \cdot V \cdot B']_{i,j}. \quad (1)$$

The intuition for the triple product is illustrated in Figures 4 and 5. Figure 4 depicts how we use vertical relatedness between commodities (on the right) to compute vertical relatedness between words in the corresponding commodity vocabularies. For instance, the word "photocopy" (part of the vocabulary of our previous example) is downstream relative to "plastic", "semiconductor" and "resin", but upstream relative to "periodical", "book" and "library". Figure 5 depicts some words extracted from the 10-K business description of two sample firms, key to constructing the B matrices in equation (1). Our measures thus intuitively use the vertical word mappings from the BEA data (as in Figure 4), and also use the words in firm business descriptions to map specific firm-pairs to the BEA vertically related vocabularies. The arrows indicate vertical relatedness between words, highlighting that the firms A and B have nontrivial vertical relatedness ($UP_{A,B}$ is large), as firm A's business description contains many words that are upstream relative to many words in firm B's business description.

Note that direction is important, and the UP matrix is not symmetric. Upstream

relatedness of i to j is thus the i 'th row and j 'th column of this matrix. Firm-pairs receiving the highest scores for vertical relatedness are those having vocabulary that maps most strongly to IO commodities that are vertically related according to the matrix V (constructed only using BEA relatedness data), and those having vocabularies that overlap non-trivially with the vocabularies that are present in the IO commodity dictionary according to the matrix B . Thus, firm i is located upstream from firm j when i 's business description is strongly associated with commodities that are used to produce other commodities whose description resembles firm j 's product description. Downstream relatedness is simply the mirror image of upstream relatedness, $DOWN_{ij} = UP_{ji}$. By repeating this procedure for every year in our sample (1996-2010), the matrices UP and $DOWN$ provide a time-varying network of vertical links among individual firms.

D NAICS-based Vertical Relatedness

Given we are proposing a new way to compute vertical relatedness, we compare the properties of our text-based vertical network to those of the NAICS-based measure used in previous research. One critical difference is that the NAICS-based network is computed in the BEA industry space, and not the BEA commodity space. This is because the links to NAICS are at the BEA industry level. Avoiding the need to link to BEA industries is one advantage of the textual network. For example, the compounding of imperfections in both BEA and NAICS industries might create horizontal contaminations, especially when firms are in markets that do not cleanly map to NAICS. In particular, the Census Department states “NAICS was developed to classify units according to their production function. NAICS results in industries that group units undertaking similar activities using similar resources but does not necessarily group all similar products or outputs.”

To compute the NAICS-based network, we use methods that parallel those discussed above for the BEA commodity space (matrix V), but we focus on the BEA industry space and construct an analogous matrix Z . We first compute the BEA industry matrix $IFLOW$ as $SHARE \times USE$, which is the dollar flow from industry i to industry j . We then obtain $ISUPP$ and $ICUST$ by dividing $IFLOW$ by the total production of industry j and i respectively (using parallel notation as was used to describe the construction of

V). The matrix Z is simply the average between *ICUST* and *ISUPP*.

Following common practice in the literature (see for example Fan and Goyal (2006)), we map IO industries to NAICS industries and use two numerical thresholds to identify meaningful levels of relatedness: 1% and 5%. A given industry i is upstream (downstream) relative to industry j when the flow of goods Z_{ij} (Z_{ji}) is larger than this threshold. We find that the 1% and 5% flow thresholds generates NAICS-based vertical relatedness networks that have granularity of 1.34% and 9.28% (9.28% granularity means that 9.28% of randomly chosen firm pairs are vertically related in this network), respectively. For simplicity, we label these vertical networks as ‘NAICS-1%’ and ‘NAICS-10%’, respectively.

To ensure our textual networks are comparable, we choose two analogous textual granularity levels: 10% and 1%. These two text-based vertical networks define firm pairs as vertically related when they are among the top 10% and top 1% most vertically related firm-pairs using the textual scores. We label these networks as ‘Vertical Text-10%’ and ‘Vertical Text-1%’. Note that the textual networks generate a set of vertically related peers that is customized to each firm’s unique product offerings. These firm level links provide considerably more information than is possible using broad industry links such as those based on NAICS and IO industries.

E Vertical Network Statistics

Table II presents comparative statistics for five relatedness networks: Vertical Text-10%, Vertical Text-1%, NAICS-10%, NAICS-1%, and the TNIC-3 network developed by Hoberg and Phillips (2016). The first four capture vertical relatedness, and the TNIC-3 network captures horizontal relatedness. The first row shows that the NAICS-10% and NAICS-1% networks have granularity levels of 9.28% and 1.34% respectively. These levels, by design, are comparable to the 10% and 1% levels for the ‘Vertical Text-10%’ and ‘Vertical Text-1%’ networks.

[Insert Table II Here]

Reassuringly, the second to fourth rows show that the four vertical networks exhibit little overlap with the horizontal TNIC-3, SIC and NAICS networks. Hence, none of

the vertical networks are severely contaminated by known horizontal links. Despite this, the fifth and sixth rows illustrate that the vertical networks are quite different. Only 10.43% of firm-pairs in the NAICS-10% network are also present in the Vertical Text-10% network. Similarly, only 1.16% of firm-pairs are in both the Vertical Text-1% and NAICS-1% networks.

One reason for this difference is illustrated in final three rows. The eighth row shows that financial firm pairs are rarely classified as vertical by the text-based vertical networks, at 9.20% and 1.80% of linked pairs, respectively. In contrast, financial firms account for a surprisingly large 50.07% and 35.97% of firm-pairs in the NAICS-based vertical networks. These results illustrate that treatment of financials is a first-order dimension upon which these networks disagree. When we discard financials, the last two rows show that overlap between our text-based network and the NAICS-based network roughly doubles. Because theories of vertical integration are based on non-financial firm primitives such as relationship-specific investment and ownership of assets, these results support the use of the text-based network as being more relevant.

F Validation Test: Detecting Explicit Vertical Integration

We identify whether a firm explicitly indicates that it is vertically integrated by searching for the terms ‘vertical integration’ and ‘vertically integrated’ in each firm’s 10-K. We exclude cases where a firm indicates it is not integrated or lacks integration. We thus create a dummy variable VI_{search} that is equal to one when a firm explicitly states that it is vertically integrated in a given year, and zero otherwise. Because this measure is based on direct statements by firms and does not rely on firms’ product description or the BEA input-output matrix, it enables us to gauge the ability of our text-based measure to identify firms that mention being integrated as a strong validation test, and also to compare the strength of this predictive power with the existing NAICS-based measure that uses Compustat segments ($VI_{segment}$).

[Insert Table III Here]

Table III presents results from probit regressions estimating the probability that a firm explicitly indicates that it is vertically integrated ($VI_{search} = 1$) as a function of

VI and $VI_{segment}$. To provide more meaningful economic comparisons, we standardize both independent variables so that they have unit standard deviation. The first column indicates that our text-based measure of vertical integration has a much higher propensity to detect explicitly stated vertical integration compared to the Compustat segment-based measure. The estimated coefficient on VI is roughly four times larger than that on $VI_{segment}$ (0.217 versus 0.066). The statistical significance is also much larger on VI . The superior performance of VI continues to hold when we include VI and $VI_{segment}$ separately (columns (2) and (3)). In these columns, we also observe that the explanatory power of VI (measured by pseudo R^2) is much larger than that of $VI_{segment}$. Columns (4) to (6) reveal that the differences are robust to including year and industry fixed effects.

G Additional Validation Tests

We conduct several additional validation tests that we report in the Internet Appendix. The goal is to compare the text-based and NAICS-based vertical networks based on their ability to identify instances of known vertical relatedness from orthogonal data sources. In particular, we show that our text-based vertical network is better able to identify firms' adjacency along the supply chain based on firms' sensitivity to trade credit shocks (Table IA.1). We also examine related party trade data from the U.S. Census Bureau, and examine which network better predicts vertical integration through offshore activities. Once again, we find strong evidence that the text-based network better predicts vertical integration (Table IA.2). As a final test of validity specifically regarding our identification of vertical mergers, we test if our observed measures of vertical integration increase following vertical mergers, but not following horizontal mergers (Table IA.3). Overall, these tests uniformly support the conclusion that our new text-based vertical network strongly measures vertical relatedness, and also that it is substantially more informative than the NAICS-based measure used in the existing literature.

IV Innovation and Vertical Acquisitions

To assess the link between the stage of development of innovation and vertical integration, we start by studying vertical acquisitions, as these transactions represent a direct way

firms can alter their boundaries and modify their degree of integration. To test our main hypothesis, we concentrate on targets (the sellers of assets) as they are the party that loses control rights due to the transaction, and for which the trade-off between unrealized and realized innovation should be important. Our baseline test thus examines how the distinction between unrealized and realized innovation affects the likelihood of becoming a target in a vertical acquisition.

A Sample and Definitions

We gather data on mergers and acquisitions from the Securities Data Corporation SDC Platinum database. We consider all announced and completed U.S. transactions with announcement dates between January 1, 1996 and December 31, 2010 that are coded as a merger, an acquisition of majority interest, or an acquisition of assets. As we are interested in situations where the ownership of assets changes hands, we only consider acquisitions that give acquirers majority stakes. Following the convention in the literature, we limit attention to publicly traded acquirers and targets, and we exclude transactions that involve financial firms and utilities (SIC codes between 6000 and 6999 and between 4000 and 4999). To be able to distinguish between vertical and non-vertical transactions, we also require that the acquirer and the target have available Compustat and 10-K data.

[Insert Table IV Here]

Panel A of Table IV indicates that the sample consists of 4,377 transactions. Panel A also tabulates how many of these transactions are classified as vertical by the various networks. We observe that 39% are vertically related using the Vertical Text-10% network. Using the NAICS-10% network, we observe that just 13% are vertically related. Given that the Vertical Text-10% and NAICS-10% networks are designed to have similar granularity levels, it is perhaps surprising that the networks disagree sharply regarding the fraction of transactions that are vertically related. For any network with a granularity of 10%, if transactions are random, we expect to classify 10% of transactions as vertical. The fact that we find 39% is evidence that many transactions occur between vertically related parties. The results also suggest that the accumulated noise associated with NAICS greatly reduces the ability to identify vertically related transactions. We also

note that with both networks, vertical deals are almost evenly split between upstream and downstream transactions.²²

Panel B of Table IV displays the average abnormal announcement return (in percent) of combined acquirers and targets in vertical and non-vertical transactions. We present these results mainly to compare with previous research (based on either SIC or NAICS codes). Confirming existing evidence, the combined returns across all transactions are positive and range from 0.53% to 0.79%. Notably, when vertical transactions are identified using our text-based measure, the combined returns are larger for vertical relative to non-vertical transactions. This supports the idea that vertical deals are value-creating as in Fan and Goyal (2006). Yet this conclusion does not obtain using the NAICS network.

B R&D and Patenting

We empirically characterize the distinction between the ability to contract on innovation by focusing on R&D as unrealized innovation and patenting intensity as realized innovation. We measure R&D intensity as the dollar amount spent on R&D in a given year divided by sales, and patenting intensity as the number of patents granted in a given year divided by assets.²³ We rely on R&D intensity to measure the importance of unrealized innovation, and patenting intensity to capture the importance of legally protected realized innovation. We describe the construction of all variables used in the paper in the Appendix.

[Insert Table V Here]

Table V presents summary statistics of the R&D and patenting activity of target firms and their industries in our transaction sample. We use our text-based network (10%) to identify vertical targets, and report both industry- (i.e. TNIC-3) and firm-

²²We also find that transactions classified as vertical are followed by an increase in our firm-level measure of vertical integration (*VI*), defined in Section V. Using the Vertical Text-10% network, acquirers in vertical transactions experience an increase of 9% in *VI* from one year prior to one year after the acquisition. In contrast, acquirers in non-vertical transactions experience a decrease of 8% in *VI*.

²³We focus on patent awarded by “grant year” as opposed to “application year” because our hypothesis concentrates on changes in investment incentives and hold up risk that materialize when realized innovation is legally protected. We show in the Internet Appendix (Table IA.4) that we obtain similar results if we compute patenting intensity based on “application year”, and if we split the sample based on industries’ average time difference between patents’ application and grant dates.

level averages of R&D and patenting. In Panel A, we observe a large difference between targets in vertical and non-vertical deals. When compared to firms that never participate in any acquisitions over the sample period (labeled as non-merging firms), vertical targets spend less on R&D and obtain more patents in a typical year. Consistent with our main hypothesis, R&D intensive firms remain separate, whereas patent intensive firms integrate vertically. In contrast, targets in non-vertical deals appear more R&D intensive and have lower patenting intensity. These descriptive results are similar in Panel B in which each actual target (vertical and non-vertical) is directly compared to a matched target with similar characteristics, selected from the subset of firms that did not participate in any transaction over the three years that precede the actual transaction. For every transaction, matched targets are the nearest neighbors from a propensity score estimation based on FIC industries and firm size (we use the Fixed Industry Classification (FIC) from Hoberg and Phillips (2016)).

We confirm these descriptive patterns by estimating probit specifications in which the dependent variable is an binary variable indicating whether a given firm is a target in a vertical transaction in a given year, identified using our text-based network (10%). We require each firm-year observation to have non-missing Compustat and 10-K data to construct the variables used in our analysis. Our sample includes 51,012 firm-year observations over the period 1996-2010, corresponding to 7,541 distinct firms. Following Acemoglu, Aghion, Griffith, and Zilibotti (2010) we consider industry averages instead of firm-level variables.²⁴ This choice is driven by two considerations. First, focusing on industry averages lessens endogeneity concerns, because a firm has little choice regarding its industry's overall level of R&D or patenting intensity. Second, the theoretical incentives to vertically integrate should be driven mostly by the characteristics of product markets, which is best captured using industry variables. For instance, as in Acemoglu, Johnson, and Mitton (2009), the incentives to invest in intangibles are primarily determined by the specific product being exchanged between firms. We compute for each firm and year its corresponding industry R&D and patent intensity using equal-weighted averages across

²⁴We present in the Internet Appendix (Table IA.5) results using own-firm variables instead of industry variables.

TNIC-3 industries, and include year fixed effects in all specifications. We cluster standard errors at the industry (using the FIC data from Hoberg and Phillips (2016)) and year level.

[Insert Table VI Here]

Table VI shows that unrealized and realized innovation have opposite effects on firms' vertical boundaries. The first column reports that the coefficient on R&D is significantly negative, indicating that firms in R&D intensive industries are less likely to be targeted in a vertical transaction. In other words, these firms are more likely to stay separate and retain residual rights of control. This result is consistent with our prediction that separation is optimal when innovation is still unrealized as it preserves ex ante incentives to invest in innovation. In contrast, the coefficient on patenting intensity is positive and significant, revealing that firms in patenting intensive industries are more likely to be purchased by a vertically-related buyer. The positive coefficient on patenting intensity is consistent with our conjecture that realized innovation protected by patents fosters the benefits of integration, and hence triggers vertical acquisitions.²⁵

Columns (2) to (5) of Table VI show that our main finding that R&D and patenting intensity have opposite effects on vertical acquisitions is pervasive and robust. In particular, column (2) shows that our results persist after we control for additional variables known to affect vertical integration that might also be correlated with R&D and patent intensity, such as proxies for firms' maturity (size, age, and market-to-book ratio), tangibility (PPE over assets), the number of operating segments, the closeness to the end of the supply chain (Final User), and industry concentration (HHI). In column (3), we further include (broad) industry×year fixed effects (based on FIC-100 industries from Hoberg and Phillips (2016)) to control for any time-varying industry characteristic, and find similar results.

Our results are also robust to changes in the measurement of R&D and patenting intensity. In column (4), we consider sales-weighted industry averages to account for the potential variability of firms' size within industries. In column (5), we use lagged values

²⁵We report in the Internet Appendix (Table IA.5) results of a similar estimation in which we use the NAICS-based network (NAICS-10%) to identify vertical acquisitions. We find opposite effects of R&D and patenting intensity on vertical acquisitions, albeit with smaller economic and statistical significance.

for all independent variables. In column (6) we measure industry R&D and patenting intensity directly from firms' 10Ks to avoid potential measurement problems associated with the reporting of R&D expenses in Compustat, and incomplete patent counts when assigning patents to firms. Specifically, we count the number of paragraphs mentioning R&D or patents in each 10K and scale these counts by the total number of paragraphs.²⁶ The opposite effect of R&D and patenting holds across all these specifications.

Industries vary in their reliance on innovation, and therefore R&D and patenting intensities are positively related in our sample, with a correlation of 0.37 across firms and 0.60 across industries. As we include both variables simultaneously in our regressions, our estimates measure the *marginal* relationship between each variable and the likelihood to be a vertical target, while holding the other variables constant. These marginal effects closely maps the intuition of Grossman and Hart (1986) who define the net benefits of integration in terms of the relative importance of firms' marginal incentives.

We recognize that the non-trivial correlation between R&D and patenting intensities may lead to spurious results due to multicollinearity (Greene (2003)). To assess this possibility, we first examine the variance inflation factors for industry R&D and patenting intensities. Both are very small (1.74 for $Ind.(R\&D/sales)$ and 1.62 for $Ind.(#Patents/assets)$), suggesting that possible biases due to multicollinearity are unlikely in our setting. In addition, we construct three subsamples in which the correlation between R&D and patenting is small, thereby limiting the scope for multicollinearity problems. Every year, we independently assign observations into three, four, or five groups based on tercile, quartile, or quintile splits for industry R&D and patenting intensity. We then keep observations that are not assigned in similar groups (e.g. low tercile for R&D and high tercile for patenting). This procedure thus generates subsamples featuring correlations between R&D and patenting intensities of 0.01, 0.20, and 0.28 respectively.

²⁶We thank the referee for pointing out this potential mismeasurement issue originating in from the possible incomplete matching of patents to firms in the NBER patent dataset. In the Internet Appendix (Table IA.6), we show that our results are similar when we augment the original NBER firm-patent dataset by searching for patents assigned to firms' subsidiaries for the years 2003-2006. We also show that our results continue to hold when we focus on a subset of industries that have above or below median acquisition-intensity and that feature above or below median subsidiary counts, where the potential problem of patent-firm matching is likely more severe (Table IA.7).

Estimates obtained for these subsamples displayed in columns (7) to (9) are qualitatively similar to our baseline estimates, mitigating the concern that our baseline results are artificially inflated due to multicollinearity.²⁷

C Contract Incompleteness and Hold Up Costs

To provide further support for our interpretation, we consider specialized predictions regarding the economic mechanisms underlying our hypothesis. Our hypothesis is that the stage of innovation matters in the formation of vertical firm boundaries through two channels: incomplete contracting and the risk of hold up. Contracting incompleteness incentivizes firms with unrealized innovation to remain separate in order to maintain incentives to invest in relationship specific investment (Grossman and Hart (1986)). The risk of hold up, in contrast, incentivizes firms to integrate in order to reduce the risk of hold up and facilitate investment in commercialization (Williamson (1979)).

To test for the first channel, we create two measures of the difficulty to contract. Tirole (2016) argues that contract incompleteness can be measured as the frequency with which contracts are disputed ex post, as this is a consequence of ex ante contract shortcomings. Our two measures are thus based on the intensity of litigations specifically relating to contracts and innovation. Our measures are computed at the industry level as this reduces the possible impact of endogeneity relating to the stage of innovation of any specific firm. Our first measure is “Patent Infringement”, which we measure as the number of paragraphs in a given firm’s 10-K that specifically discuss patent infringement. This is identified using specific synonym-based word lists as in Hoberg and Maksimovic (2015). We count the number of paragraphs that contain at least one word from each of the following two lists: {patent, patents, patented} and {infringement, infringe}. Our second measure is “Innovation Contract Litigation”, which we measure as the number of

²⁷We report in the Internet Appendix two additional analyses. First, a bootstrap analysis in which we re-estimate our baseline specification 1,000 times on sub-samples composed of 3,000 randomly selected firms indicates that our estimates are remarkably stable across samples (Figure IA.1). Second, we run regressions with patenting intensity and R&D intensity separately (Table IA.8), and find that patenting is always significant and positive, whereas R&D is negative and insignificant. The decrease in significance of the R&D variable likely indicates that this variable partially pick up the omitted patenting intensity variable, creating an omitted variable bias reducing the R&D intensity coefficient. This arises because patenting intensity is in fact a highly significant omitted variable.

paragraphs in a given firm’s 10-K that specifically discuss innovation contract litigation using synonym-based word lists. In particular, we count the number of paragraphs that contain at least one word from each of the three lists: {litigation, lawsuit, lawsuits}, {contract, contracts, contractual}, and {patent, patents, patented, research, development, trade secret, trade secrets, license, licenses, licensed, licensing, royalties, product, products, service, services}. We average both measures over each firm’s TNIC peers to generate industry exposures to patent infringement and innovation contract litigation.

To test the second channel, we create two measures of hold up risk. We follow Acemoglu, Aghion, Griffith, and Zilibotti (2010) and consider (1) the number of firms in the given firm’s TNIC-3 industry and (2) the degree of industry concentration (we specifically use the TNIC-3 industry’s Herfindahl index). The risk of hold up is expected to be high when the first measure is low or when the second measure is high. In particular, these variables capture the extent of a given firm’s outside options and thus its anticipated bargaining power regarding the innovation. A lack of outside options makes it easier for firms to behave opportunistically ex-post, increasing hold up risk for the user of the innovation. We note that these variables are naturally computed at the industry level.

[Insert Table VII Here]

To assess how these four variables moderate our main effects regarding R&D and patenting intensity, we add interaction terms between each independent variable (including year fixed effects) and an indicator variable identifying observations that have above median values of each moderating variable (which we label “HIGH”). We define these indicator variables separately in each year.²⁸ Table VII presents the results. For brevity, we only report the coefficients on industry R&D and patenting intensities and their respective interactions. In the first two columns, we observe that the negative effect of R&D intensity on the probability of being a vertical target is significantly stronger when our measures of contract litigation risk are higher. This result obtains regardless of whether we consider patent infringement litigation or litigation specifically related to innovation and contracts. Supporting our conclusion that contract incompleteness matters for innovation

²⁸To simplify interpretation, we scale each interaction term by its sample standard deviation.

incentives, we thus find that firms are more likely to remain separate when innovation is unrealized and contracting is more difficult. Columns (3) and (4) indicate that the positive relation between patenting intensity and vertical acquisitions is magnified when hold up risk is higher. This result is significantly larger when there are fewer firms' in the targets' industry, and when the industry is more concentrated.

D Alternative Explanations

Our results so far are consistent with the hypothesis that firms' vertical boundaries are determined by the stage of innovation through the channels of incomplete contracting and hold up risk. We recognize however that our results could potentially be consistent with explanations unrelated to these mechanisms. We consider three possibilities. First, despite the inclusions of a host of control variables and fixed effects, variables omitted from our specification could still explain firms' vertical organization and the R&D and patenting intensity of their industries. For instance, industries' R&D and patenting intensities may correlate (in opposite directions) with time-varying unobserved variables linked to integration, such as product life cycles, industries' scope, or their natural tendency to consolidate. Second, our results could reflect a story in which potential buyers use patent grants as signals for innovation success, which increase expected synergies and trigger acquisitions. Third, our findings could also be obtained under a "reverse-causality" scenario in which firms respond to the likelihood of acquisitions by simultaneously reducing R&D and increasing patenting. Several ancillary tests limit the scope for these alternative explanations and reinforce our interpretation.

D.1 Falsification Test: Non-Vertical Acquisitions

First, we examine the link between the stage of development of innovation and *non-vertical* acquisitions. Non-vertical transactions are relevant falsification events in our setting. This is because the hypothesized effect of unrealized and realized innovation does not clearly extend to other types of transactions such as horizontally related acquisitions since the issues of ex-ante incentives, contracting difficulties, and potential hold up risk are more specific to vertical relationships. Underscoring this prediction, theories based

on horizontal patent races predict that R&D intensive firms have higher incentives to merge to internalize the effect of competition, and recent theories explaining horizontal acquisitions emphasize asset complementarity and product market synergies.²⁹

[Insert Table VIII Here]

Column (1) of Table VIII presents the results of an estimation similar to our baseline specification, but where the dependent variable is a binary variable indicating whether a given firm is a target in a non-vertical transaction in a given year (if the acquirer-target pair is *not* in our vertical text-based network. We find that the effect of unrealized and realized innovation on non-vertical acquisitions is the mirror image to that of vertical acquisitions. Firms in R&D intensive industries are more likely to be targets in non-vertical acquisitions, whereas firms in high patenting industries are significantly less likely to be purchased by a vertical buyer. The same results are obtained in column (2) where we specifically focus on horizontal acquisitions, defined as transactions where acquirers and targets are in the same industry (using the TNIC industries).

These patterns are confirmed in Figure 7 when we look at the average patenting and R&D intensity of target firms *prior* to their acquisition. Vertical acquisitions tend to occur after targets experience a period of increased patenting activity (either measured with the (log of the) number of patents or using patenting intensity). The opposite appears true for non-vertical acquisitions, which cluster after periods of low patenting activity. Although the dynamics are less clear-cut for R&D, Figure 7 confirms that there are pervasive large differences in R&D intensity between vertical and non-vertical targets.

Overall the negative link between R&D intensity and acquisitions appears unique to vertical acquisitions. Consistent with recent evidence indicating that small firms conduct more R&D when they face a high probability of selling out to larger horizontally related firms, R&D intensity is positively related to non-vertical acquisitions. In addition, the positive association between patenting intensity and acquisitions is only observed for vertical acquisitions. These results provide additional evidence supporting our hypothesis

²⁹For instance Phillips and Zhdanov (2013) predict and show empirically that R&D is positively related to transaction likelihood for horizontal transactions as firms wish to internalize their R&D on competing products.

that vertical acquisitions are driven by the trade-off between ex-ante incentives and ex post hold up risk. In addition, the stark differences between vertical and non-vertical acquisitions mitigate concerns that our interpretation is confounded by the presence of unobserved industry characteristics (e.g., buyers using patents as a signal for innovation success or industries’ natural tendency to consolidate). If it was the case, these omitted characteristics should consistently explain *all* acquisitions.

D.2 Tax Credits as an Instrument for R&D intensity

We next consider a formal instrumental variables model following Bloom, Schankerman, and van Reenen (2013), and we use tax-induced changes to the user cost of R&D to construct an instrument for industry R&D intensity. State R&D tax credits offer firms credits against state income tax liability based on the amount of qualified research done within the state.³⁰ The logic of our instrumental variable approach is as follows. By offering tax credits for R&D expenses, states lower the user cost of R&D, which induce firms to increase their R&D spending. Because they are largely random (see the discussion and evidence in Bloom, Schankerman, and van Reenen (2013)), these favorable tax treatments generate variation in firms’ R&D that are purely tax-driven and hence unrelated to their vertical organization. Tax credits thus represent exogenous shifts in the margin of unrealized innovation. If, as we conjecture, vertical acquisitions are driven by the distinction between unrealized and realized innovation, a positive exogenous shift in unrealized innovation should encourage innovative firms to maintain their residual rights of control, and favor separation over vertical integration.

To test this claim, we use the tax-induced user cost of R&D capital in state s and year t ($\rho_{s,t}$) given by the Hall-Jorgenson formula:

$$\rho_{s,t} = \frac{1 - (k_{s,t} + k_t^f) - (\tau_{s,t} + \tau_t^f)}{1 - (\tau_{s,t} + \tau_t^f)} [r_t + \delta], \quad (2)$$

where $k_{s,t}$ and k_t^f are the state and federal R&D tax credit rates, $\tau_{s,t}$ and τ_t^f are the

³⁰As detailed in Wilson (2009), state and federal tax credits are based on the amount of qualified research within the state or country. States generally follow the Federal Internal Revenue Code (IRC) definition of qualified research: the wages, material expenses, and rental costs of certain property and equipment incurred in performing research “undertaken to discover information” that is “technological in nature” for a new or improved business purpose.

state and federal corporation income tax rates, r_t is the real interest rate, and δ is the depreciation rate of R&D capital. The data are from Wilson (2009) and cover the period 1996-2006. In practice, states have different levels of R&D tax credits, and hence the user cost of R&D is dependent on the location of firms' R&D spending and time. Because we do not know the state location of each firm's R&D spending, we assume that all R&D activities are performed in the firm's headquarter state.³¹ Following the methodology of Bloom, Schankerman, and van Reenen (2013), we implement the instrumental variable model by first projecting each firm-year's R&D intensity ($R\&D/sales$) on the instrument (ρ) as well as firm and year fixed effects.³² We then calculate the predicted R&D intensity for each firm and year. Next, we average firms' predicted R&D intensity across each industry-year to create the instrument for industry R&D intensity (which we label $Ind.(PredictedR\&D/sales)$).

Columns (3) to (5) of Table VIII report results from the instrumental variables model.³³ Column (3) presents the first-stage results. We observe a positive and highly significant coefficient on the industry tax-induced predicted R&D, indicating that industries where more firms benefit from tax credits are indeed more R&D intensive. The second-stage estimates reported in column (4) indicate that an increase in the instrumented R&D intensity of a firm's industry significantly reduces the likelihood that it is targeted by a vertical buyer. Interestingly, and in contrast in column (5), we find that an increase in instrumented R&D intensity leads to significantly more non-vertical acquisitions. To the extent that the variation in industry R&D intensity driven by state tax credits is exogenous, these results are difficult to reconcile with alternative explanations.

³¹We recognize that individual firm locations are not random, as some firms may have incentives to move operations across states to reap larger R&D tax credits. Such moves can generate variation in industry R&D intensity. Yet, to invalidate our instrumental variable strategy, one would have to argue that mass relocations of firms in a given industry to exploit tax credits would have a direct effect on the propensity of firms to be purchased by a vertically-related acquirer from a different industry. Although we cannot formally rule out this explanation, we find it implausible.

³²We show the results of this estimation in the Internet Appendix (Table IA.9).

³³Due to the binary nature of the dependent variable, we estimate instrumental variables using probit regressions using Maximum Likelihood. We obtain similar results if we use Linear Probability Models (see Table IA.10 of the Internet Appendix).

V Vertical Integration within Firms

To further test our hypothesis, we examine the effect of the stage of innovation on the intensity of realized vertical integration *within* firms. We measure the extent to which a given firm is “vertically integrated” by computing its degree of vertical relatedness to itself. Using the notation from Section III, firm-level vertical integration is thus the diagonal entries of the triple product in equation (3):

$$VI_i = [B \cdot V \cdot B']_{i,i}. \quad (3)$$

As illustrated in Figure 6, VI intuitively uses the vertical relatedness between commodity words from the BEA data (depicted in Figure 4) and examines the words in a single firm’s business description to identify whether vertically related words jointly appear. The arrows indicate vertically related words in the firm’s 10-K. The more such links exist for a given firm, the higher is the firm’s VI score. A firm is thus more vertically integrated when its 10-K business description contains word pairs that are vertically related. This occurs when a firm offers products or services at different stages of a specific supply chain. In Figure 6, firm B is highly vertically integrated, and firm A is not integrated. In the Internet Appendix, we provide strong evidence that validates that our measure of VI indeed measures the extent to which firms are vertically integrated.³⁴

A Patterns and Examples

Panel A of Table IX indicates that average value of vertical integration (VI) is 0.012, and the maximum is 0.11. Although the nominal magnitudes do not have a direct interpretation, we note that there is a fair amount of right skewness. Most firms in our sample are not vertically integrated. However, a smaller number of firms do feature business descriptions that contain many words that are strongly vertically related. Hence, the firms situated toward the right tail are likely the set of firms that are vertically integrated. Figure 9 displays the evolution of vertical integration over time, and we note a trend away

³⁴Unfortunately, data limitations prevent us from determining the economic weight of each product from firms’ 10-K product descriptions. Hence, while VI is a novel measure that uniquely captures firm-level vertical integration, it cannot account for product-by-product importance.

from integration especially in the late 1990s.³⁵

[Insert Table IX Here]

Panel B of Table IX displays average statistics across quartiles of vertical integration. Consistent with our central hypothesis, integrated firms spend less on R&D than non-integrated firms. The average R&D intensity is roughly four times larger in low integration quartiles than in the high integration quartiles (10.6% versus 2.7%). In contrast, vertically integrated firms receive on average more patent grants. The (log) number of patent grants is two times larger in the high integration quartile (0.848 versus 0.444).

The distinction between unrealized and realized innovation is exemplified by the networking equipment industry, which includes Cisco, Broadcom, Citrix, Juniper, Novell, Sycamore, and Utstarcom. Figure 10 shows that these firms became four to five fold more vertically integrated in our sample period. They also experienced (A) levels of R&D that peaked in 2002 and then began to sharply decline, and (B) levels of patenting activity that increased four to five fold starting in 2001. These dynamics are broadly consistent with the idea that the conversion of unrealized innovation into realized patented innovation increased the incentives to vertically integrate as the importance of residual rights of control shifted from the smaller innovative firms to the larger commercializing firms.

B Stage of Innovation and Vertical Integration

Table X reports results from panel data regressions in which the dependent variable is our measure of vertical integration ($VI_{i,t}$) measured for each firm and year. Confirming the univariate evidence, firms operating in industries that spend more on R&D are significantly less vertically integrated. In sharp contrast, the coefficients on patenting intensity are positive and significant. All else equal, firms operating in high patenting industries are more likely to be vertically integrated. Both main results are robust both within industries (when we include industry fixed effects in column (1)) and within firms

³⁵In the Internet Appendix (Table IA.11), we further illustrate our text-based measure of vertical integration by displaying the 30 most vertically integrated firms in 2008. A close look at these firms suggests a high degree of actual vertical relatedness among product offerings. Moreover, although they are highly integrated, these firms rank rather low on existing non-text measures of integration based on Compustat segments.

(with firm fixed effects in column (2)). The latter result is particularly important as the inclusion of firm fixed effects absorbs any time-invariant firm characteristics (e.g., innovative culture or unobserved quality). It further indicates that firms modify their degree of vertical integration over time in response to changes in industry R&D and patenting intensity. Several alternative specifications reported in the Internet Appendix confirm the robustness of these results.³⁶

[Insert Table X Here]

Economically, the effects of unrealized and realized innovation on integration is substantial. A one standard deviation increase in R&D intensity is associated with a 9.5% decrease in integration in the within-industry specification, and a 2.2% decrease in the within-firm specification.³⁷ Analogously, vertical integration increases by 8% (2.7%) following a one standard deviation increase in patenting intensity in the within-industry (within-firm) specification.

Columns (3) to (6) of Table X examine the sensitivity of these results to increases in our measures of contract incompleteness and hold up risk. For brevity, we only report results from specifications that include firm fixed effects. Mirroring the results reported in Table VII, we observe in columns (3) and (4) that the interaction between R&D and HIGH is negative and significant. We conclude that the negative association between R&D intensity and vertical integration is stronger when industry patent infringement litigation and industry innovation contract litigation intensity are higher. These results are consistent with firms favoring separation when innovation is unrealized and contracting is difficult. In contrast, columns (5) and (6) reveal that the positive sensitivity of vertical integration to patenting intensity increases with measures of industry hold up risk. Vertical integration is thus favored when innovation is realized and hold up risk is higher. Finally, the last column of Table X reports instrumental variables tests using our measure of predicted industry $R\&D/sales$ based on tax credits as an instrument for industry R&D intensity. We continue to observe a negative and significant coefficient on instrumented

³⁶In particular, Table IA.12 shows that the results are robust to different measurement of R&D and patenting intensity, multicollinearity concerns, and using the log of VI as the dependent variable.

³⁷The lower magnitude within-firm reflects the high degree of persistence of VI at the firm-level. The coefficient of autocorrelation for VI is 0.931.

industry R&D, indicating that lower levels of vertical integration at the firm-level arise when unrealized innovation exogenously increases.

Overall, results in Table X corroborate our central hypothesis. Vertical integration decreases when innovation is unrealized consistent with lower integration preserving investment incentives. Firms are more vertically integrated when innovation is realized consistent with commercialization incentives and reducing hold up risk. Remarkably, these results obtain even when we control for unobserved firm characteristics, in instrumental variables tests, and when we examine predictions specific to these proposed mechanisms.

VI Conclusions

Our paper examines vertical acquisitions and changes in firm-specific vertical integration. We consider theoretical predictions regarding how incentives to invest in R&D, and the potential for ex post holdup, influence vertical transactions and integration. We measure vertical relatedness using computational linguistics analysis of firm product descriptions and how they relate to product vocabularies from the BEA Input-Output tables. The result is a dynamic network of vertical relatedness between publicly-traded firms. We thus observe the extent to which acquisitions are vertical transactions and develop a new firm-level measure of vertical integration. This new text-based measure of vertical integration links both BEA product vocabulary and firm 10-K vocabulary to be able to ascertain how firms are vertically organized. It adds to the growing literature using text as data in finance and economics, recently surveyed by Gentzkow, Kelly, and Taddy (2017).

We show that unrealized innovation through R&D, and realized innovation through patents, impact the propensity to vertically integrate in opposite ways. Firms in R&D intensive industries are less likely to vertically integrate through own-production and vertical acquisitions. These results are stronger when measures of contracting litigation risk are higher and are robust to using state-level tax credits as an instrument for R&D expenses. Our findings are consistent with firms remaining separate to maintain ex ante incentives to invest in intangible capital and to maintain residual rights of control, as in the property rights theory of Grossman, Hart and Moore.

In contrast, firms in patenting intensive industries with high realized innovation and high measures of competition are more likely to vertically integrate. In these industries, owners have more legally enforceable residual rights of control. They are more likely to integrate via acquisitions because giving control to commercializing firms should mitigate ex post holdup. These results reconcile some of the tension between the ex post hold-up literature of Klein, Crawford, and Alchian (1978) and Williamson (1979), and the ex ante property rights literature of Grossman and Hart (1986) and Hart and Moore (1990)), which emphasizes the incentive effects of assigning residual rights of control.

Appendix: Variable Descriptions

In this appendix, we describe the variables used in this study and report summary statistics. We report Compustat items in parenthesis when applicable. All ratios are winsorized at the 1% level in each tail.

New Data from Text Analysis

- *VI* measures the degree to which a firm offers products and services that are vertically related based on our new text-based approach to measure vertical relatedness (as defined in Section V).
- *Final User* measures the degree to which a firm-year's products exit the U.S. supply chain. We characterize whether a firm supplies product or services that exit the supply chain using the exit correspondence matrix E , which includes industries that are present in the Use table but not in the Make table (retail customers, the government, and exports). E is a one-column vector containing the fraction of each IO commodity that flows to these final users. We compute $Final\ User_i$ as $[B \cdot E]_i$ (in the $[0, 1]$ interval) to compute the cosine similarity between the text in a firm's business description and the text in IO commodities that exit the supply chain. A higher value of $Final\ User_i$ indicates that firm i has a higher fraction of its products and services that are sold to retail, the government, or foreign entities.
- *Patent Infringement* This variable measures the number of paragraphs in a given firm's 10-K that specifically discuss patent infringement. This is identified using specific synonym-based word lists as in Hoberg and Maksimovic (2015). In particular, we count the number of paragraphs that contain at least one word from each of the following two lists. List 1 is {patent, patents, patented}. List 2 is {infringement, infringe}. This measure is then averaged over each firm's TNIC peers to generate industry level exposures to patent infringement.
- *Innovation Contract Litigation* This variable measures the number of paragraphs in a given firm's 10-K that specifically discuss innovation contract litigation using specific synonym-based word lists. In particular, we count the number of paragraphs that contain at least one word from each of the following three lists. List 1 is {litigation, lawsuit, lawsuits}. List 2 is {contract, contracts, contractual}. List 3 is {patent, patents, patented, research, development, trade secret, trade secrets, license, licenses, licensed, licensing, royalties, product, products, service, services}. This measure is then averaged over each firm's TNIC peers to generate industry level exposures to innovation contract litigation.

Data from Existing Literature

- *R&D/sales* is equal to research & development expenses (XRD) scaled by the level of sales (SALE). This variable is set to zero when R&D is missing.
- *Patents/assets* is the number of patents granted in a given year scaled by the level of assets (AT). Patents granted data are obtained from combining two sources that are based on the US Patent and Trademark Office (USPTO). First, we use the NBER Patent data archive (<https://sites.google.com/site/patentdataprotect/Home>) that links

granted patents to publicly-traded firms (based on firms' GVKEY) until 2006. Second, we use the patent dataset developed by Kogan, Papanikolaou, Seru, and Stoffman (2016) (<https://iu.app.box.com/v/patents>) that complements the NBER dataset by enhancing the matching to GVKEY and extending the sample to 2010. Table IA.13 of the Internet Appendix details the composition of our patent sample.

- $PPE/assets$ is equal to the level of property, plant and equipment (PPENT) divided by total assets (AT).
- HHI measures the degree of concentration (of sales) within TNIC-3 industries. We compute HHI as the TNIC-3 HHI in Hoberg and Phillips (2016), which is based on the text-based TNIC-3 horizontal industry network.
- $Log(assets)$ is the natural logarithm of the firm assets (AT).
- $Log(age)$ is the natural logarithm of one plus the firm age. Age is computed as the current year minus the firm's founding date. When we cannot identify a firm's founding date, we use its listing vintage (based on the first year the firm appears in the Compustat database).
- $Segments$ is the number of operating segments observed for the given firm in the Compustat segment database. We measure operating segments based on the NAICS classification.
- MB is the firm's market-to-book ratio. It is computed as total assets (TA) minus common equity (CEQ) plus the market value of equity ($(CSHO \times PRCC_F)$) divided by total assets.
- $VI_{segment}$ measures firm-level vertical integration based on Compustat Segments. It is computed as the average vertical relatedness across a firm's distinct NAICS segments. Vertical relatedness is based on the matrix Z (defined in Section III.D) that relies on the 2002 BEA Input-Output table.
- $Peers$ measures the number of firms in each firm's TNIC-3 horizontal network.
- $User\ cost\ of\ R\&D\ capital\ (\rho)$ is the user cost of R&D capital in state s and year t is given by the Hall-Jorgenson formula: $\rho_{s,t} = \frac{1 - (k_{s,t} + k_t^f) - (\tau_{s,t} + \tau_t^f)}{1 - (\tau_{s,t} + \tau_t^f)} [r_t + \delta]$, where $k_{s,t}$ and k_t^f are the state and federal R&D tax credit rates, $\tau_{s,t}$ and τ_t^f are the state and federal corporation income tax rates, r_t is the real interest rate, and δ is the depreciation rate of R&D capital. The data are from Wilson (2009) and cover the period 1996-2006.

Table A1: Summary Statistics

Variable:	Mean	St. Dev	Min	Max	#Obs.
<i>Panel A: Data from Text Analysis</i>					
VI	0.012	0.011	0	0.11	51,012
Final User	0.469	0.076	0.086	0.973	51,012
Patent Infringement	1.271	3.121	0	73	51,012
Innovation Contract Litigation	0.272	0.744	0	14	51,012
<i>Panel B: Data from Existing Literature</i>					
R&D/sales	0.062	0.134	0	0.785	51,012
Patents/assets	0.008	0.022	0	0.136	51,012
log(Patents)	0.619	1.203	0	8.529	51,012
PPE/assets	0.263	0.224	0.009	0.896	51,012
HHI	0.229	0.189	0.015	0.999	51,012
log(assets)	5.748	1.785	2.461	10.288	51,012
log(age)	2.908	1.104	0	4.997	51,012
Segments	1.532	0.976	1	12	51,012
MB	1.97	1.452	0.589	8.736	51,012
VI(segment)	0.013	0.037	0	0.639	51,012
Peers	50.92	58.82	1	497	51,012
Use cost of R&D capital	1.168	0.041	1.028	1.238	39,553

Note: This table displays summary statistics for all the variables used in the analysis.

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Table I: BEA vocabulary example: Photographic and Photocopying Equipment

Description of Commodity Sub-Category	Value of Production (\$Mil.)
Still cameras (hand-type cameras, process cameras for photoengraving and photolithography, and other still cameras)	266.1
Projectors	72.4
Still picture commercial-type processing equipment for film	40.5
All other still picture equipment, parts, attachments, and accessories	266.5
Photocopying equipment, including diffusion transfer, dye transfer, electrostatic, light and heat sensitive types, etc.	592.4
Microfilming, blueprinting, and white-printing equipment	20.7
Motion picture equipment (all sizes 8mm and greater)	149.0
Projection screens (for motion picture and/or still projection)	204.9
Motion picture processing equipment	23.0

Processed commodity vocabulary: microfilming, whiteprinting, blueprinting, interchangeable, film, projectors, rear, viewers, screen, mm, photoengraving, photolithography, cameras, photographic, motion, electrostatic, diffusion, dye, heat, projection, screens, picture, still, photocopying

Note: This table provides an example of the BEA commodity ‘photographic and photocopying equipment’ (IO Commodity Code #333315). The table displays its sub-commodities and their associated product text, along with the value of production for each sub-commodity.

Table II: Vertical Network Summary Statistics

Network:	Vert. Text-10%	Vert. Text-1%	NAICS-10%	NAICS-1%	TNIC-3
Granularity	10%	1%	9.28%	1.34%	2.33%
% of pairs in TNIC-3	1.53%	2.64%	2.76%	3.27%	100%
% of pairs in the same SIC	0.75%	1.01%	0.34%	0.17%	37.14%
% of pairs in the same NAICS	0.57%	0.58%	0.12%	0.11%	36.89%
% of pairs in the same SIC or NAICS	0.82%	1.07%	0.34%	0.17%	40.26%
% of pairs in Vert. Text-10%	100%	100%	10.43%	13.14%	6.82%
% of pairs in Vert. Text-1%	10%	100%	1.18%	1.16%	1.17%
% of pairs that include a financial firm	9.80%	2.10%	50.07%	35.97%	56.56%
% of (no fin.) pairs in Vert. Text-10%	100%	100%	19.67%	20.00%	11.63%
% of (no fin.) pairs in Vert. Text-1%	10%	100%	2.34%	1.80%	2.44%

Note: This table displays various characteristics for five networks: Vertical Text-10% and Vertical Text-1% vertical networks, NAICS-10% and NAICS-1% vertical networks, and the TNIC-3 horizontal network.

Table III: Validation: Vertical Integration Detection

Dep. Variable:	Prob($VI_{search} = 1$)					
	(1)	(2)	(3)	(4)	(5)	(6)
VI	0.217 ^a (0.007)	0.229 ^a (0.007)		0.125 ^a (0.010)	0.133 ^a (0.010)	
$VI_{segment}$	0.066 ^a (0.007)		0.101 ^a (0.006)	0.053 ^a (0.008)		0.064 ^a (0.008)
Year FE	No	No	No	Yes	Yes	Yes
Industry FE	No	No	No	Yes	Yes	Yes
#.Obs.	51,012	51,012	51,012	51,012	51,012	51,012
Pseudo R^2	0.038	0.035	0.008	0.131	0.130	0.126

Note: This table reports Probit estimations where the dependent variable is VI_{search} , a dummy that equals one if a firm mentions being vertically integrated in its annual 10-K report, and zero otherwise. The independent variables are standardized for convenience. Standard errors are clustered by industry and year and are reported in parentheses. Symbols ^a, ^b, and ^c indicate statistical significance at the 1%, 5%, and 10% confidence levels.

Table IV: Mergers and Acquisitions - Sample Description

Measure:	All	Text-Based		NAICS-based	
		Vertical	Non-Vertical	Vertical	Non-Vertical
<i>Panel A: Sample Description</i>					
# Transactions	4,377	1,741	2,636	579	3,828
% Vertical (Non-Vertical)		39.78%	60.22%	12.54%	87.46%
# Upstream		852		229	
# Downstream		889		320	
<i>Panel B: Combined Acquirers and Targets Returns</i>					
CAR(0)	0.53%	0.64%	0.45%	0.41%	0.54%
CAR(-1,1)	0.79%	0.94%	0.69%	0.23%	0.87%
# Transactions	4,082	1,634	2,448	505	3,577

Note: Panel A displays statistics for vertical and non-vertical transactions (non-financial firms only). A transaction is vertical if the acquirer and target are pairs in the Vertical Text-10% network or the NAICS-10% network. Panel B displays the average cumulated abnormal announcement returns (CARs) of combined acquirers and targets.

Table V: Vertical Transactions - Deal-level Analysis

Variable:	Ind.(R&D/ sales)	R&D/ sales	Ind.(#Patents/ Assets)	#Patents/ Assets
<i>Panel A: Whole Sample</i>				
(i) Vert. Targets	0.057	0.040	0.008	0.009
(ii) Non-Vert. Targets	0.129	0.081	0.008	0.007
(iii) Non-Merging Firms	0.093	0.062	0.008	0.008
<i>t</i> -statistic [(i)-(ii)]	(-18.95) ^a	(-10.71) ^a	(-0.24)	(2.74) ^a
<i>t</i> -statistic [(i)-(iii)]	(-11.17) ^a	(-6.46) ^a	(1.72) ^c	(3.42) ^a
<i>t</i> -statistic [(ii)-(iii)]	(13.29) ^a	(6.84) ^a	(2.46) ^b	(0.17)
<i>Panel B: Matched Targets</i>				
(i) Vert. Targets	0.057	0.040	0.008	0.009
(ii) Matched Vert. Targets	0.100	0.007	0.0072	0.006
<i>t</i> -statistic [(i)-(ii)]	(-11.98) ^a	(-5.17) ^a	(1.76) ^c	(4.19) ^a
(i) Non-Vert. Targets	0.129	0.081	0.008	0.007
(ii) Matched Non-Vert. Targets	0.101	0.060	0.008	0.006
<i>t</i> -statistic [(i)-(ii)]	(7.13) ^a	(5.73) ^a	(1.41)	(3.23) ^a

Note: Transactions are defined as vertical when the acquirer and target are in pairs in the Vertical Text-10% network. In Panel A, we compare targets of vertical and non-vertical deals, and non-merging firms. In Panel B, each target is compared to a “matched” non-merging target using a propensity score model based on industry, size, and year. We report *t*-statistics corresponding to tests of mean differences. Symbols ^a, ^b, and ^c indicate statistical significance at the 1%, 5%, and 10% confidence levels.

Table VI: The Determinants of Vertical Acquisitions

Dep. Variable: Specification:	Prob(Vertical Target)								
	Main (1)	Main (2)	Ind×Yr (3)	Sales-w (4)	lags (5)	Text (6)	Mcol 1 (7)	Mcol 2 (8)	Mcol 3 (9)
Ind.(R&D/sales)	-0.295 ^a (0.02)	-0.154 ^a (0.02)	-0.105 ^b (0.04)	-0.052 ^b (0.02)	-0.156 ^a (0.02)	-0.090 ^a (0.03)	-0.185 ^a (0.04)	-0.145 ^a (0.03)	-0.159 ^a (0.03)
Ind.(#Patent/assets)	0.153 ^a (0.01)	0.174 ^a (0.01)	0.108 ^a (0.02)	0.142 ^a (0.01)	0.192 ^a (0.01)	0.095 ^a (0.02)	0.088 ^a (0.02)	0.097 ^a (0.02)	0.115 ^a (0.02)
Ind.(PPE/assets)		0.003 (0.01)	-0.065 ^a (0.03)	0.015 (0.01)	0.020 (0.02)	0.003 (0.02)	-0.067 ^b (0.03)	-0.043 ^c (0.02)	-0.027 (0.02)
HHI		-0.036 ^a (0.01)	-0.032 ^c (0.02)	-0.025 ^c (0.01)	-0.025 (0.02)	-0.034 ^b (0.02)	-0.061 ^b (0.03)	-0.035 (0.02)	-0.040 ^b (0.02)
Final User		-0.161 ^a (0.01)	-0.096 ^a (0.02)	-0.161 ^a (0.01)	-0.156 ^a (0.01)	-0.171 ^a (0.01)	-0.184 ^a (0.02)	-0.176 ^a (0.02)	-0.163 ^a (0.02)
Segments		0.087 ^a (0.01)	0.070 ^a (0.01)	0.088 ^a (0.01)	0.099 ^a (0.01)	0.087 ^a (0.01)	0.082 ^a (0.02)	0.086 ^a (0.01)	0.094 ^a (0.01)
log(assets)		0.291 ^a (0.01)	0.308 ^a (0.02)	0.290 ^a (0.01)	0.296 ^a (0.02)	0.275 ^a (0.02)	0.339 ^a (0.02)	0.326 ^a (0.02)	0.288 ^a (0.02)
log(age)		0.076 ^a (0.01)	0.081 ^a (0.01)	0.088 ^a (0.01)	0.060 ^a (0.01)	0.085 ^a (0.01)	0.075 ^a (0.03)	0.078 ^a (0.02)	0.076 ^a (0.02)
MB		-0.113 ^a (0.02)	-0.109 ^a (0.02)	-0.129 ^a (0.02)	-0.077 ^a (0.02)	-0.116 ^a (0.02)	-0.097 ^a (0.03)	-0.148 ^a (0.03)	-0.117 ^a (0.03)
Year FE	Yes								
Ind×Year FE	No	No	Yes	No	No	No	No	No	No
#Obs.	51,012	51,012	51,012	51,012	42,528	51,012	16,891	23,478	27,218
Pseudo. R ²	0.023	0.123	0.136	0.121	0.122	0.114	0.158	0.143	0.133

Note: This table presents results from probit models in which the dependent variable is a dummy indicating whether the given firm is a target in a vertical transaction in a given year. Vertical transactions are identified using the Vertical Text-10% network. The first two columns are the baseline models without and with control variables. Column (3) includes industry × year fixed effect, where industries are defined using FIC-100 industries from Hoberg and Phillips (2016). Column (4) computes industry-weighted averages based on sales as opposed to equally-weighted averages. Column (5) considers lagged independent variables. Column (6) considers R&D and patenting intensities directly from 10Ks mentions. Columns (7) to (9) consider subsamples created so that the correlation between industry R&D and patenting intensity is small. All independent variables are defined in the Appendix. The independent variables are standardized for convenience. All estimations include year fixed effects. Standard errors are clustered by FIC-300 industry and year and are reported in parentheses. Symbols ^a, ^b, and ^c indicate statistical significance at the 1%, 5%, and 10% confidence levels.

Table VII: Contract Incompleteness and Hold Up Cost

Dep. Variable:	Prob(Vertical Target)			
	Patent Infringement (1)	Innovation Contract Litigation (2)	Number of TNIC Peers (3)	TNIC HHI (4)
HIGH based on:				
Ind.(R&D/sales)	-0.003 (0.05)	-0.093 ^b (0.04)	-0.182 ^a (0.03)	-0.132 ^a (0.05)
Ind.(R&D/sales) × HIGH	-0.194 ^a (0.06)	-0.110 ^b (0.05)	0.012 (0.03)	-0.071 (0.05)
Ind.(#Patent/assets)	0.219 ^a (0.06)	0.139 ^a (0.02)	0.258 ^a (0.02)	0.124 ^a (0.02)
Ind.(#Patent/assets) × HIGH	-0.007 (0.04)	0.045 (0.03)	-0.101 ^a (0.02)	0.099 ^a (0.03)
Controls	Yes	Yes	Yes	Yes
Controls × HIGH	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
Year × HIGH FE	Yes	Yes	Yes	Yes
#Obs.	51,012	51,012	51,012	51,012
Pseudo. R ²	0.125	0.124	0.126	0.127

Note: This table presents results from probit models in which the dependent variable is a dummy indicating whether the given firm is a target in a vertical transaction in a given year. Vertical transactions are identified using the Vertical Text-10% network. The independent variables are similar to the baseline specification (column (2) of Table VI), augmented with interaction terms between each independent variable (including the year fixed effects) and indicator variables (“HIGH”) identifying the upper half of the distribution of four different splitting variables. We define indicator variables and assign firm-year observation into groups every year. The splitting variables are: the TNIC industry’s intensity of 10-K Patent Infringement mentions (column (1)), the TNIC industry’s intensity of 10-K innovation contract litigation mentions (column (2)), the number of TNIC horizontal peers (column (3)), and the TNIC herfindhal index HHI (column (4)). For brevity, we only report the coefficients on industry R&D and patenting intensity and their respective interactions. All independent variables are defined in the Appendix. The independent variables as well as their interactions with HIGH are standardized for convenience. All estimations include year fixed effects and their interaction with HIGH. Standard errors are clustered by FIC-300 industry and year and are reported in parentheses. Symbols ^a, ^b, and ^c indicate statistical significance at the 1%, 5%, and 10% confidence levels.

Table VIII: Non-Vertical Acquisitions and Instrumental Variables

Dep. Variable: Specification:	Prob(Target)				
	Non-Vertical (1)	Horizontal (2)	1 st -stage (3)	Vertical (4)	Non-Vertical (5)
Ind.(R&D/sales)	0.176 ^a (0.02)	0.159 ^a (0.02)		-0.147 ^a (0.03)	0.230 ^a (0.02)
Ind.(#Patent/assets)	-0.079 ^a (0.02)	-0.057 ^a (0.02)	-0.048 ^a (0.01)	0.157 ^a (0.02)	-0.114 ^a (0.02)
Ind.(Predicted R&D/sales)			0.987 ^a (0.01)		
Controls	Yes	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes	Yes
#Obs.	51,012	51,012	39,915	39,915	39,915
Pseudo R ²	0.049	0.055	0.920 (R ²)	N/A	N/A

Note: This table presents results from different probit and IV Probit models. In column (1) the dependent variable is a dummy indicating whether the given firm is a target in a non-vertical transaction in a given year, identified as transactions between firms that are not in the Vertical Text-10% network. In In column (2) the dependent variable is a dummy indicating whether the given firm is a target in an horizontal transaction in a given year, identified as transactions between firms that are in the horizontal TNIC network. The last three columns report the results of IV probit estimations where we use tax-induced industry predicted R&D/sales (using exogenous variation in the user cost of R&D capital) as an instrument for industry R&D intensity (Ind.(R&D/sales)). Column (3) reports first-stage estimates. Column (4) report second-stage estimates for a probit in which the dependent variable in the probit models is a dummy indicating whether the given firm is a target in a vertical transaction in a given year. Column (5) report second-stage estimates for a probit in which the dependent variable in the probit models is a dummy indicating whether the given firm is a target in a non-vertical transaction in a given year. In all models, the independent variables are similar to the baseline specification (column (2) of Table VI). For brevity, we only report the coefficients on industry R&D and patenting intensity. All independent variables are defined in the Appendix. The independent variables are standardized for convenience. All estimations include year fixed effects. Standard errors are clustered by FIC-300 industry and year and are reported in parentheses. Symbols ^a, ^b, and ^c indicate statistical significance at the 1%, 5%, and 10% confidence levels.

Table IX: Averages by Quartiles of VI

Variable	Quartile 1 (Low VI)	Quartile 2	Quartile 3	Quartile 4 (High VI)
VI	0.002	0.006	0.011	0.028
R&D/sales	0.106	0.065	0.048	0.027
#Patents/assets	0.007	0.008	0.008	0.007
log(1+#Patents)	0.444	0.531	0.654	0.848

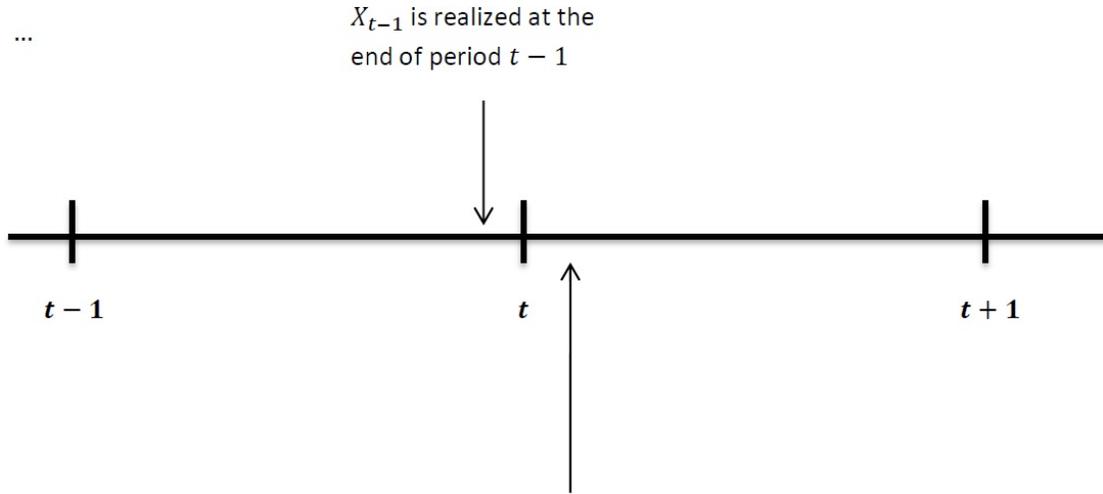
Note: This table displays averages by (annually sorted) quartiles based on text-based vertical integration (VI). The sample includes 51,012 observations. All variables are defined in the Appendix.

Table X: The Determinants of Vertical Integration

Dep. Variable: Specification:	(Text-based) VI						
	OLS						IV
	HIGH based on:		Patent Infringement	Innovation Contract Litigation	Number of TNIC Peers	TNIC HHI	
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Ind.(R&D/sales)	-0.095 ^a (0.01)	-0.022 ^a (0.01)	0.006 (0.01)	-0.012 (0.01)	-0.020 ^a (0.01)	-0.046 ^a (0.01)	-0.023 ^a (0.01)
Ind.(#Patent/assets)	0.080 ^a (0.01)	0.027 ^a (0.01)	0.042 ^a (0.01)	0.020 ^a (0.01)	0.012 ^b (0.01)	0.050 ^a (0.01)	0.023 ^a (0.01)
Ind.(R&D/sales) × HIGH			-0.027 ^b (0.01)	-0.015 ^c (0.01)	-0.011 (0.01)	-0.014 ^b (0.01)	
Ind.(#Patent/assets) × HIGH			-0.020 (0.01)	0.011 (0.01)	-0.021 ^b (0.01)	0.027 ^a (0.01)	
Controls	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Controls × HIGH	No	No	Yes	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Year × HIGH FE	No	No	Yes	Yes	Yes	Yes	Yes
Industry FE	Yes	No	No	No	No	No	No
Firm FE	No	Yes	Yes	Yes	Yes	Yes	Yes
Firm × HIGH FE	No	No	Yes	Yes	Yes	Yes	No
#obs.	51,012	51,012	47,899	47,740	49,296	48,586	39,018
Adj. R^2	0.537	0.845	0.849	0.850	0.859	0.858	0.867

Note: This table presents results from OLS models in which the dependent variable is our firm-level measure of vertical integration VI. In all models, the independent variables are similar to the baseline specification (column (2) of Table VI). The first two columns are based on OLS regressions with industry or firm fixed effects as noted. In columns (3) to (6) we augment the baseline firm fixed effect model with interaction terms between each independent variable (including the year fixed effects) and indicator variables (“HIGH”) identifying the upper half of the distribution of four different splitting variables. We define indicator variables and assign firm-year observation into groups every year. The splitting variables are: the TNIC industry’s intensity of 10-K Patent Infringement mentions (column (3)), the TNIC industry’s intensity of 10-K innovation contract litigation mentions (column (4)), the number of horizontal peers (column (5)), and the herfindhal index HHI (column (6)). The last four columns report results of instrumental variables estimations with industry or firm fixed effects as noted, where we use tax-induced industry predicted R&D/sales (using exogenous variation in the user cost of R&D capital) as an instrument for industry R&D intensity (Ind.(R&D/sales)). All estimations also include year fixed effects. Industry fixed effects are based on FIC industries (the transitive version of TNIC industries from Hoberg and Phillips (2016)). For brevity, we only report the coefficients on industry R&D and patenting intensity and their respective interactions with HIGH. All independent variables are defined in the Appendix. The independent variables (as well as their interactions with HIGH) are standardized for convenience. Standard errors are clustered by FIC industry and year and are reported in parentheses. Symbols ^a, ^b, and ^c indicate statistical significance at the 1%, 5%, and 10% confidence levels.

Figure 1:



At the beginning of period t

Actions:

- (1) Producer decides I_t given X_{t-1}
- (2) Choose x_t and y_t given I_t
- (3) Renegotiation

Prices:

$$P_t = \begin{cases} P_t^b (1 + y_t) & \text{if } I_t = 0 \\ P_t^b (1 + \rho(y_t)) & \text{if } I_t = 1 \end{cases}$$

$$P_t^b = \begin{cases} P_s + (P_{s+1} - P_s)X_{t-1} & \text{if } P_{t-1}^b = P_s \text{ with } 0 \leq s < N \\ P_N & \text{if } P_{t-1}^b = P_N \end{cases}$$

Payoffs:

- (1) $TS_t = P_t - Sx_t^g - Ry_t^h$
- (2) The split of the sales depends on α
- (3) Supplier's profit is αTS_t , and producer's profit is $(1 - \alpha)TS_t$

Figure 2:

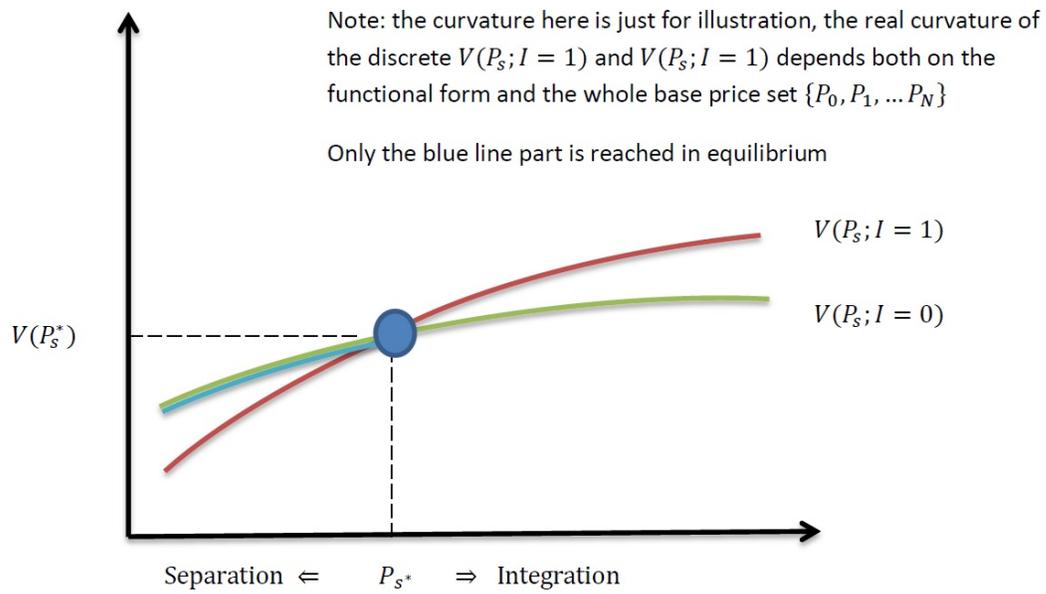


Figure 3: Example of BEA Commodity-Commodity Vertical Relatedness (the V Matrix)

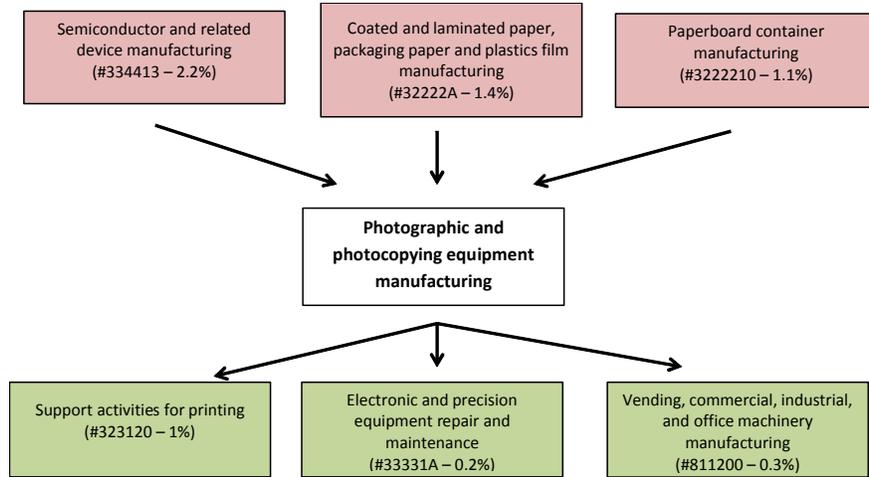


Figure 4: Vertical Relatedness Between Words based on BEA

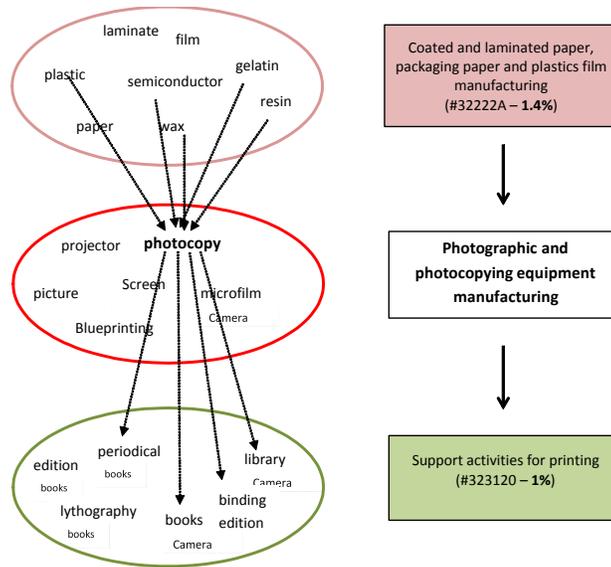


Figure 5: Illustration of Firm-Pair Vertical Relatedness ($UP_{A,B}$).

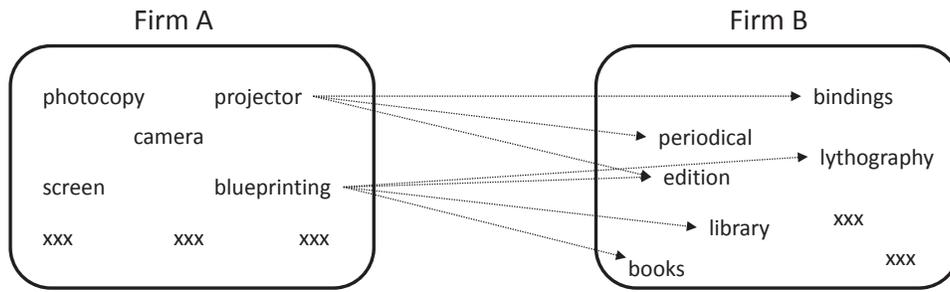


Figure 6: Illustration of Firm-level Vertical (VI)

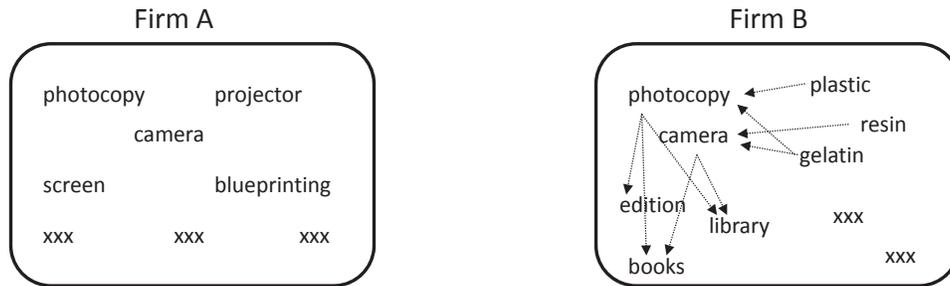


Figure 7: R&D and Patents prior to acquisitions. The figure shows the average R&D (lower panel) and patenting activity (upper panel) of firms that are targets in vertical and non-vertical acquisitions prior to the acquisition. Solid lines represent vertical transactions identified using the Vertical Text-10% network. Dashed lines represent non-vertical transactions.

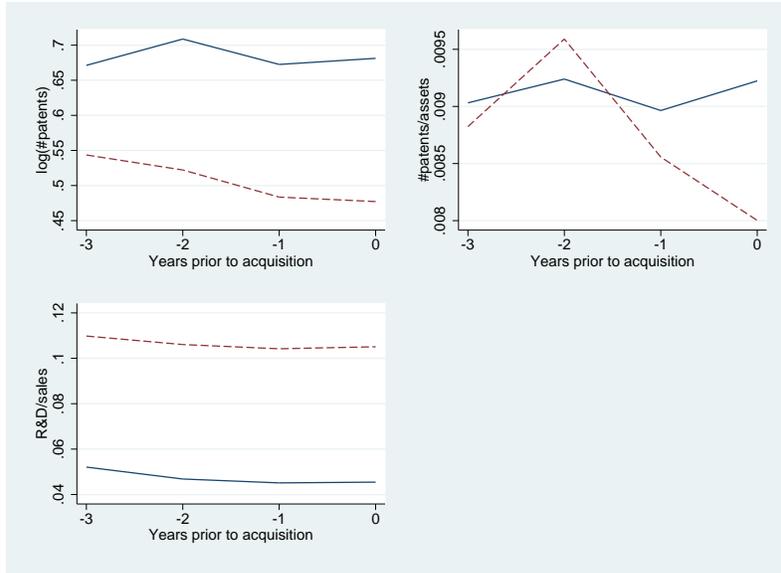


Figure 8: R&D intensity around vertical acquisitions. The figure shows the average R&D/sales around the years that surround vertical transactions. The solid line displays all vertical targets that continue to exist for at least one year after being acquired. The dashed line displays “combined” entities that aggregate R&D and sales of acquirers and targets. Vertical transactions are identified using the Vertical Text-10% network.

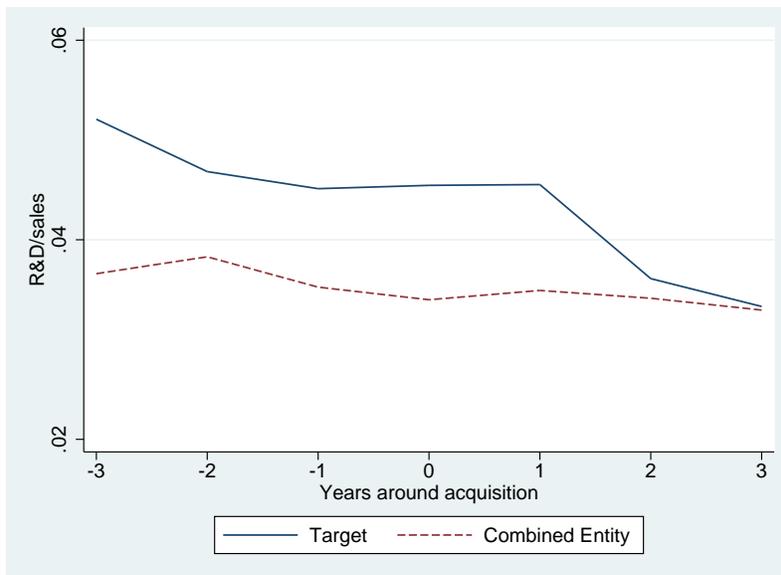


Figure 9: Evolution of sample-wide average (text-based) Vertical Integration over time. Vertical integration (VI) is defined in Section V. The solid blue line is the annual equal-weighted average VI . The dashed red line is the corresponding sales-weighted average VI .



Figure 10: An Example: the Network Equipment Industry. The figure plots the evolution of text-based vertical integration (VI), patenting activity ($\log(\#\text{patents})$ and $\#\text{patents}/\text{assets}$) and R&D activity ($\text{R\&D}/\text{sales}$) for seven representative firms in the network equipment industry: Cisco, Broadcom, Citrix, Juniper, Novell, Sycamore, and Utstarcom.

