

# Electricity Shortages and Firm Productivity: Evidence from China's Industrial Firms

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Unreliable inputs to production, particularly those that are difficult to store, can significantly limit firms' productivity, leading them to react in a number of ways. This paper uses an unbalanced panel of 23,000 energy-intensive, Chinese firms from 1999 to 2004 to examine how firms responded to severe power shortages in the early 2000s. Our results suggest that, in response to electricity scarcity, Chinese firms re-optimize among inputs to production by substituting materials for energy (both electric and non-electric sources)—a shift from “make” to “buy” of intermediate inputs to production. While outsourcing can be costly, Chinese firms were able to avoid substantial productivity losses by doing so. As a result of the increase in electricity scarcity from 1999 onward, we find that unit production costs increased by eight percent.

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*Key Words:* electricity, blackouts, productivity, China, outsourcing

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## 1. Introduction

Resource availability and input factor reliability are important for firm productivity, and are especially problematic in developing countries like China. For some resources, like water, storage devices can be used to manage unreliable services (Baisa *et al.* 2010). However, unreliable delivery of electricity requires that firms respond in other ways, as power is prohibitively expensive to store.

Over the past few decades, investment in the Chinese power sector has experienced a boom-bust cycle. Beginning in 1985, the central government transferred ownership of power plants to local governments and firms. At first, this “privatization” provided suppliers with an incentive to invest in new power capacity. In fact, the rapid increase in new power plant construction during the 1990s led to a glut of capacity (IEA 2006). In response, the national government imposed a building moratorium on new power plants in 1999. As a result, within just a few years, this excess supply had disappeared as demand quickly caught up with supply.

From 2000 to 2007, demand for electric power grew 41% (EIA 2009). Most of this growth can be attributed to growth in the manufacturing sector, particularly in construction-related products like steel and cement. By 2006, the manufacturing sector comprised 74% of total electricity consumption (NBS 2007). In addition, while a smaller overall share, household demand had been growing about 12% per year during this time period. This was exacerbated by the fact that retail electricity remained under price-cap regulation with limited price response to shortages. Finally, residential and commercial electricity consumers were given priority over other customers, resulting in further electricity shortages faced by the industrial sector. Power availability and reliability were

further aggravated during the early 2000s by unusually hot summers and cold winters, extreme weather events such as snow storms in the mid-South, and a shortage in coal supply (Lin *et al.* 2005, Wang 2007). As a result, 26 of the 30 Chinese provinces experienced blackouts associated with resource scarcity issues from 2002 to 2004 (Chen and Jia 2006).

While the early 2000's were historic in terms of the number of blackouts, electricity shortages continue to remain a major concern for China. As recently as the summer of 2011, China faced substantial power shortages.<sup>1</sup> The severity of these electricity shortages dwarfs recent experiences in the United States. In 2004, China's Eastern electricity grid (an area including Shanghai) alone curtailed over 13,000,000 MWh, accounting for over two percent of annual consumption. In comparison, the rolling blackouts of California's power crisis in 2000-2001 curtailed less than one 1000th of that amount.<sup>2</sup>

In this paper, we apply econometric techniques to firm-level data comprising approximately 23,000 firms in 11 industries in China from 1999 to 2004 to examine firm responses to these electricity shortages.<sup>3</sup> In particular, we estimate a flexible cost function and test whether input factor shares or overall productivity change with shocks to an electricity grid's degree of scarcity. We use weather data to instrument for potential measurement error and endogeneity concerns.

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<sup>1</sup> Shanghai Securities News (<http://english.cnstock.com/enghome/homeheadline/201105/1307904.htm> (Accessed December 19, 2011)).

<sup>2</sup> In 2004, Eastern China used 2.5 times as much electricity as California. Curtailment data are from China's Eastern Grid Company (personal communication) and the California Public Utilities Commission ([http://docs.cpuc.ca.gov/word\\\_pdf/misc/generation+report.pdf](http://docs.cpuc.ca.gov/word\_pdf/misc/generation+report.pdf) accessed June 20, 2008), respectively.

<sup>3</sup> The data are by enterprise, which we refer to as a "firm" throughout this paper. In the data, an enterprise refers to a business organization but is not aggregated to the parent-company level.

Our results suggest that Chinese firms re-optimize in response to electricity scarcity. Primarily, they shift from purchases of energy inputs (from both electric and non-electric, primary energy sources) into material inputs. This is consistent with the hypothesis of outsourcing: firms in regions where electric power became scarcer shift from “make” to “buy” of intermediate goods for production. Further, we do not find evidence that electricity scarcity led to an increase in self-generation. This is in contrast to findings from papers that study countries with long-term electricity supply issues (for example, Allcott *et al.* 2014).

Our results find that, across all industries, the increase in material inputs expenditures in response to electricity shortages increased unit production costs by 13 percent. We find the largest effects in the wood products (*e.g.*, furniture), chemicals, food, metal, and textiles industries. While outsourcing can be costly, Chinese firms were able to avoid substantial productivity losses by doing so. In response to the increase in electricity scarcity from 1999 onward, we find that total unit production costs increased by eight percent. Thus, the 13 percent increase in total costs due to additional material inputs was partially (five percent) offset by savings of other inputs and modest factor-neutral improvements.

This paper proceeds as follows. In Section 2, we describe the causes of and regulatory response to China’s power shortage. Section 3 provides a discussion of alternative ways that firms may respond to issues of electricity scarcity. Sections 4 and 5 describe our data and empirical model, respectively. In Section 6, we report our results. We estimate the overall productivity losses attributable to the power shortages in Section 7, and conclude in Section 8.

## 2. Government Responses to Electricity Shortages

The Chinese government utilized both demand and supply side mechanisms in response to these electricity shortages. On the demand side, some dynamic pricing mechanisms were instituted to smooth the load between peak and off-peak times. For example, Jiangsu province implemented time-of-use pricing starting in 2003. However, the effectiveness of this pricing policy was limited by regulatory control on prices and the slow installation of real-time meters.

In addition, the government reduced subsidies for some industries. Since the mid-1980s, the national government has subsidized purchased power for energy-intensive industries including aluminum, cement, steel, and other metal and non-metal manufacturing. The fertilizer and agriculture sectors are the most heavily subsidized industries. In Junan Province, firms in these industries paid about a quarter the rate of commercial users in 1999. Even during the crisis, these industries continued to receive extremely low rates. However, for many industries, reduced subsidies and increased rates began in 2002.

These pricing mechanisms, however, did not sufficiently curtail demand. As a result, local governments were forced to address these shortages through either scheduled blackouts (via quota rationing), or rolling, stochastic blackouts. Planned outages and changes in production schedules were imposed to deal with the shortages. For example, in the summer of 2003, the city of Hangzhou implemented a detailed plan for rolling blackouts for industrial customers. These measures include: shifting firms with non-continuous production to alternative working days (e.g., three-day per week production schedules); controlling and cutting off electricity consumption at continuous production

firms during peak hours; moving energy-intensive production to night hours; limiting power supply to key firms and projects; and lowering electricity consumption of commercial users. The cities of Nanjing, Shanghai, and Shantou also released similar plans during that period.

The Chinese government also implemented supply-side policies to expand generation. The National Development and Reform Commission authorized the construction of new power plants and the expansion of the grid system, all backed by favorable financing packages offered through the state-owned banks. However, given the long construction cycle, the effects of these supply-side efforts were not felt immediately.

The purpose of our analysis is to measure the response of Chinese firms to the threat of electricity shortages. In Section 3, we account for these government demand and supply market-based policies when discussing how firms might have responded to these shortages. Namely, we are interested in the private industrial costs of electricity shortages (or more generally, regulatory-induced scarcity) rather than the overall energy costs of meeting demand growth. Presumably, these electricity shortages would not have occurred in a free market, whereby prices could adjust to clear the market.

### **3. Firm Responses to Electricity Shortages**

Electricity is the dominant source of energy in the manufacturing sector, comprising more than 40% of primary energy consumption in the sector while coal is approximately 25%. As a result, the manufacturing sector is extremely vulnerable to shortages in electricity supply. Depending upon a firm's ability to substitute to alternative forms of energy, this reliance on electricity may result in manufacturing firms taking the

full brunt of electricity shortages. News reports suggested large economic costs as a result of these electricity shortages. Many of these reports were based on isolated case studies or surveys. For example, Zhejiang Province reported costs related to blackouts during 2004 to be 100 billion Yuan, or 9% of gross regional product.<sup>4</sup> In estimating the cost of blackouts in China, Lin *et al.* (2005) use data from a survey that asked firms their stated willingness-to-pay to avoid an outage as well as their expenditures on backup generators. The authors estimate the marginal cost of an hour of outage to be 78,482 Yuan, or approximately USD\$10,000.<sup>5</sup>

When facing electricity shortages, firms may respond in a number of ways. The manner in which firms respond will depend, in part, on whether blackouts are planned (i.e., scheduled rationing) or unanticipated (i.e., uncertain stochastic occurrences). For example, if faced with power rationing, a firm might choose to invest in energy efficiency improvements. This would only make sense if there were quota rationing in response to electricity shortages. A second reason would be if regulators instituted policies promoting energy efficiency at the regional level. In this case, the value share of capital would likely increase while the shares of electricity and other energy inputs would fall. In contrast, capital investments may be negatively affected if power shortages reduce capital productivity or durability (Abeberese 2014).

Another common response to sustained power supply issues is for firms to invest directly in technology in order to generate electricity on site, or “self-generation.” In addition to the required additional capital and diesel purchases, investment in self-

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<sup>4</sup> Chinese Business Times (Dec. 12, 2004) <http://finance.sina.com.cn/g/20041222/03001241424.shtml>. (Accessed April 14, 2007). The article does not explain how these estimates were calculated.

<sup>5</sup> This working paper has been incorporated into Dong and Li (forthcoming).

generation will crowd out other investment opportunities, reducing productivity (Reinikka and Svensson 2002).<sup>6</sup>

In the case of self-generation, other types of energy are substitutes for purchased electricity.<sup>7</sup> This may particularly be true for industries at the top of the rolling blackouts list. During these periods of shortages, many light industries, such as food processing or textiles, were among the first to face electricity quotas. Many of these firms were reported to be working only four days a week or working during off-peak hours (Natural Resources Defense Council 2003, World Bank 2005, Thompson 2005). We expect that a firm's ability to respond by self generating may be limited in the short run. If firms expected sustained electricity shortages in the future, they may be willing to make capital investments that are potentially irreversible.

Another option would be for the firm to outsource the production of energy-intensive, intermediate goods rather than to produce them in-house.<sup>8</sup> Firms may decide to purchase intermediate goods rather than produce these goods from raw materials. In this case, materials would be a substitute for electricity. In addition, outsourcing could result in less use of labor, capital, and other energy sources in the production of these intermediate goods. For example, a firm requiring steel as an input to production may either purchase the raw inputs (*e.g.*, pig iron, coal and electricity) to manufacture steel on site, or the firm may decide to purchase the steel from other producers, especially if

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<sup>6</sup> Alby, Detherier, and Straub (2011) find self-generation increases with power outages, using firm-level data from over 80 countries. Similarly, Reinikka and Svensson (2002) find that firms invest in their own power generators when Ugandan electric power supply is unreliable and inadequate.

<sup>7</sup> Rosen and Houser (2007) and IEA (2006) reported that some firms and residents installed diesel-powered self-generation in response to the scarcity in China. This led to a 16% increase in oil demand in 2004, accounting for 27% of the increase in world oil demand that year.

<sup>8</sup> This relates to literatures on supply-chain management (de Kok and Graves 2003) and on second sourcing in the face of uncertainty (Dick 1992).



electricity is unreliable. In this case, as these other inputs are no longer needed due to outsourcing, these inputs would be complements of electricity. Compared to self-generation which could be a reasonable long-run response to sustained shortages, outsourcing could be a reasonable short-term response to electricity shortages.

Any of these three responses may lead to losses in productivity. In addition, if changing inputs is too costly in the short-run, then firms may experience losses in productivity due to reduced output. Also, extra costs may be incurred due to the need to re-arrange production schedules. Jyoti, Ozbaflı, and Jenkins (2006) note that a common measure of the economic cost of blackouts is to calculate the loss in value added or in contribution (net revenue) resulting from firm-level measures of actual outage durations. These costs include labor costs, material spoilage costs, and restarting costs.

On the other hand, necessity may be the mother of invention. Firms may find ways to become more productive when resources become scarce. For example, Borenstein and Farrell (2007) find that firms in the US gold industry exhibit x-inefficiencies, which can survive in industries with barriers to entry.

In contrast to the literature, this paper examines how the threat of electricity shortages affects productivity in an immense and rapidly-growing economy, namely China. Using firm-level panel data, we study how firms respond to electricity shortages and estimate the resulting lost productivity.

Four testable hypotheses of how firms may respond to electricity shortages emerge from the discussion above:

- I. **Decreased Productivity:** firms may have limited options to respond, implying that electricity shortages may increase unit costs.
- II. **Self Generation:** firms may self-generate, substituting away from electricity toward non-electric energy and capital.
- III. **Outsourcing:** firms may outsource more and produce less in-house, implying more material use and less use of the other factors of production.
- IV. **Energy Efficiency:** firms may invest in more energy efficiency technologies, for example in response to quota rationing, reducing use of both types of energy and increasing capital inputs.

#### 4. Data

We test these hypotheses using a data set comprising of firm-level information on production, electricity, self-generation of electricity, and out-sourcing of material inputs. Details on the sources of these data and the construction of key variables are provided below.

##### Production Data

Our empirical estimation requires firm-level production data on capital, labor, energy, and materials inputs and production costs. We construct this data set by merging two firm-level data sets. The first is a set of economic and financial survey data, collected by the National Bureau of Statistics (NBS) in China, comprising primarily large and medium firms based on sales revenue for the years 1999-2004. A second data set, also collected by the NBS for the same years, comprises information on annual energy use, both in values and physical quantities, by approximately 20 energy types for the largest

energy-consuming firms. We also utilize industry-level data from the Chinese national accounts to construct industry-level prices of materials.

When we combine these data, we are left with an unbalanced sample of 36,943 observations from 22,902 different firms.<sup>9</sup> As these data sets comprise repeated cross-sections of survey data (and are thus a sample of the full population of firms), the set of firms included in the data set changes each year and does not necessarily include the same firms over time. The annual sample ranges from approximately 2900 in the year 2000 to about 19,000 firms in the census year, 2004 (see Panel B of Table 1). Most firms report in only one year (16,899 firms), with the 2004 census year accounting for most of these observations (15,215). Our analysis controls for firm fixed effects. Therefore, as discussed below, the remaining 6,003 firms that report in more than one year help identify the parameters of interest.

Panel A of Table 1 summarizes the number of firms reporting for a specific number of years—that is, there are 16,899 firms reporting in only one year while there are 731 firms reporting in all six years. Thus, if we were to use a balanced sample from 1999 to 2004, we would be estimating based on information for 731 firms only. If we were to limit the sample to observations starting in 2000 or 2001, the balanced sample would be comprised of 898 or 1310 firms, respectively. We therefore choose to estimate our empirical model on the unbalanced sample.

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<sup>9</sup> In the analysis below, we focus on the industrial response to electricity shortages for firms using electricity as an input. Therefore we exclude firms in the electricity generation industry (4095 observations). We exclude observations missing control variables (10,272 observations), as well as those with potential reporting errors on input prices (1274 outliers). Most of these missing variables are input prices of capital, electricity, non-electricity energy, or materials. For the outliers, we truncate at 0.5% and 99.5% of the distribution for each reported input price.

A natural concern that arises with an unbalanced sample is sample selection bias. The unbalanced nature of our data set is primarily due to the sampling thresholds—the economic and financial data set comprises only firms with sales revenue above a specific threshold and the energy data set comprises only firms that consume energy above a certain threshold. There is little actual entry of new firms, or exit of existing ones in these data sets due to the focus on large firms (Fisher-Vanden and Jefferson 2008). Rather, firms near the sample cut off—either for energy use or total sales—are entering and exiting the sample. As these data are not random samples, our results are descriptive of a sample of Chinese firms that are above a certain threshold for total annual sales and above another threshold for total annual energy use. Nonetheless, we test the robustness of our results by estimating our empirical model using the balanced samples mentioned above (see Appendix Table A1).

While not comprehensive, our data set comprises the largest energy-consuming firms in China. These firms cover almost 60 percent of industrial energy use, 40 percent of sales, a third of employment, and a fifth of total assets (see Appendix Table A2). The data include firms of various private and public ownership structures. Most energy-intensive firms in capital-intensive sectors are state-owned in China. State-owned firms account for 62 percent of our data. As discussed further in Section 6 and shown in Appendix Table A3, as a robustness check, we examine whether ownership affects how firms responded to electricity shortages.

We use the combined data to explore substitution patterns across inputs beyond just capital and labor. We separate energy consumption into electricity and non-electricity energy (primarily coal and oil) and include five factor inputs in our model of production

cost: labor, capital, materials, electricity, and non-electricity energy sources. Using our firm-level panel data set, we compute prices for each of the five inputs by firm and by year based on expenditures. Thus, the price of labor is the sum of the wage bill and welfare payments, divided by total employees. The price of capital, or fixed assets, is imputed from total value added minus total labor expenses, divided by net value fixed assets. The price of non-electricity energy is calculated as total other energy expenditures divided by the quantity of energy purchased in standard coal equivalent (SCE) units. The electricity price is similarly defined. In order to compute the price of materials, we use data on industrial prices by year from the China Statistical Yearbook (CSY) published by the National Bureau of Statistics. We compute the price of materials for a given firm in a specific industry as a composite of annual industry prices weighted by input-output shares for that firm's industry. Thus, firms within the same two-digit Standard Industrial Classification (SIC) industry face the same materials prices over time—i.e., these prices vary annually for each of the 37 SIC categories. In an analysis with firm fixed effects, changes in prices of non-electricity energy will reflect changes in the composition of the bundle of energy inputs into each of these categories.

Table 2 reports the summary statistics for total costs, sales revenue, factor prices and factor shares for our sample. The table reveals substantial variation in firm size. The cost of goods sold, the dependent variable in the analysis, has a mean of 434 million Yuan with a standard deviation of 1517 million Yuan. The ratio of the standard deviation to the mean (the coefficient of variation) is quite large for sales revenue (the gross value of industrial output in constant prices) and input prices (with the exception of the price of materials), suggesting large variation in sales and input prices across firms. In the

analysis below, we use the natural log of all these cost and sales variables to smooth out this heterogeneity.

Table 2 also reports the summary statistics for the input value shares in our sample. The materials costs account for about two thirds of all costs for the median observation. Capital costs are about a sixth, followed by labor, electricity and other energy costs. The table shows substantial variation in these shares across observations.

In order to better understand the heterogeneity across industries in our sample, Table 3 reports the average factor value shares across all years in our sample for mining, food, textiles, wood products, petroleum products, chemicals, rubber, non-metal mineral products, metal products, machinery, and other industries. This table also includes firms in the electric power industry for comparison purposes only as they are not used in the analysis below. While the NBS classifies firms into 37 two-digit SIC categories, some have insufficient observations to estimate the effects by industry. Therefore, this table reflects the aggregation of two-digit SIC industries that will be used in our industry-specific estimation.

Table 3 shows that the most energy-intensive industries include petroleum processing and coking, non-metal products, chemicals, and other industries. In contrast, the food and beverage and the machinery industries spend five percent or less of their costs on energy. All industries use electricity and will be both directly and indirectly affected by electricity shortages. While there is not a perfect placebo test, we examine two possible candidates. First, we test whether industries that use less electricity were less sensitive to the electricity shortages. The industries with the lowest electricity shares are petroleum, machinery, and food. Second, as discussed further in Section 6, we

examine a set of firms across many industries that are likely to be less energy intensive and therefore less affected by power shortages.

## Electricity Data

Our estimation method, described in Section 5, requires an electricity scarcity measure. There are a number of potential electricity scarcity measures that could be considered for use in our analysis: (1) firm-level high frequency (e.g., hourly) data on blackouts; (2) grid-level high frequency data that could be used to estimate the empirical distribution of the likelihood of blackouts; and (3) grid-level information describing the distribution of blackouts (e.g., moment conditions). Each of these measures can be problematic and thus which measure of electricity scarcity is appropriate to use in our analysis is dependent on the question we are posing. Although we would prefer to use a measure related to (2), such data are not available. Thus, we adopt a version of (3)—in particular, the ratio of thermal electricity generated to thermal electricity capacity—as our measure of scarcity for reasons summarized below. We also conduct tests on alternative scarcity measures.

Firm-level, high-frequency data on the duration of each blackout period would seem ideal for our analysis. Much of the literature on the cost of blackouts, like Jyoti, Ozbaflı, and Jenkins (2006), use this type of measure. However, there are several reasons why an alternative measure would be preferred in our context. Data on blackouts are limited, but even if these data were available, there are a number of concerns we would face if we were to use these data as our measure of scarcity. Endogeneity would be one of these concerns: for example, did more productive firms have better access to the limited availability of electric power because of provincial regulations? We use a

measure that does not suffer from these endogeneity concerns. It is also important to consider whether a measure of blackouts is the appropriate measure to use given our research question. We are most interested in firms' responses to the *threat* of electricity shortages, whether or not actual blackouts occur. The ratio of generation to capacity is a good measure of the potential for blackouts, as the potential of blackouts is larger the closer this ratio is to one. Lastly, it seems that our measure of scarcity would likely be correlated with blackouts. For the Eastern Grid only, we have additional data on the length and quantity of electricity interruptions. The correlation between the annual MWh curtailed and our main scarcity measure is 0.41, suggesting that our measure of scarcity is a decent proxy for the duration of blackouts.<sup>10</sup>

Grid level performance indicators like capacity factors (e.g., generation/capacity) are a meaningful way to measure the extent of power system reliability, or scarcity, within a region. China had six main regional grids in 2002—Central, East, North, Northeast, Northwest, and South—each encompassing several provinces.<sup>11</sup> Within each grid, the transmission of power is frequent and with minimal congestion. However, in the absence of long distance transmission direct current lines, the transfer of electric power across grids has been difficult. As a result, in tight markets, provinces are able to provide power to other provinces located within the same regional grid through load management, but the sharing of power across grids to meet peak demand is, in most cases, impossible. Thus, the capacity factor of a specific regional grid is a decent indicator of the potential for electric power shortages within the region.

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<sup>10</sup> The correlation between annual curtailment and aggregate consumption is very high, 0.9. This may indicate that some new capacity may not have been available in the reported year.

<sup>11</sup> Grid systems in Xizang (Tibet) and Taiwan are not connected with China's national grid system and are not included in our data.



We use data on electricity scarcity constructed from information obtained from various issues of the China Electricity Yearbook. These Yearbooks contain information on electricity generation ( $GEN_{gt}^{Thermal}$ ) and capacity ( $CAP_{gt}^{Thermal}$ ) from thermal (primarily coal-fired) power plants. Our main measure of scarcity is the thermal capacity factor for grid  $g$  in year  $t$ :  $S_{gt}^{Thermal} = GEN_{gt}^{Thermal}/CAP_{gt}^{Thermal}$ , although we test alternative capacity measures in our analysis.<sup>12</sup>

The annual average thermal capacity factor by grid is provided in Figure 1. This figure shows greater scarcity in the North and East grids, and increasing scarcity in all grids over time. In the analysis below, we include year-industry and firm fixed effects. Therefore, identification of the overall effects of scarcity requires that the general upward trend in scarcity varies by region. To test this, we regress a grid's annual scarcity on grid and year fixed effects. The overall fit has an R-squared of 0.79, suggesting that some variation remains to identify the main results.<sup>13</sup> Figure A1 in the Appendix plots the residuals from this regression, which show some serial correlation ( $\rho=0.46$ ).

This scarcity measure has the potential to reflect the overall likelihood of blackouts in a given year, which is likely to be relevant for the medium-term labor hiring, capital investment, and outsourcing decisions that we see in our firm-level productivity data. However, we considered alternative capacity factors as our measure of scarcity as

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<sup>12</sup> For Figure 1, we adjust this variable for the number of hours in a year and account for power plant outages. Power plants typically schedule outages for maintenance and reliability purposes, *sor*. In addition, unscheduled outages occur due to equipment failure, *for*. Thus, we measure the expected annual capacity by multiplying capacity, which is in megawatts (MW) or MW-hours per hour, by (number of hours in a year)\*(1-*sor-for*). In the econometric analysis, we take the natural logarithm of this variable so these multiplicative adjustments do not affect the estimation. The measures of *sor* and *for* are based on thermal generators of at least 100 MW (China Electricity Yearbook, 2000). If we had power plant outage measures that varied by space and time, then this adjustment formula would be important to include in the estimation.

<sup>13</sup> The North grid may seem to exhibit greater variation than the other grids. Table A3 in the Appendix reports regression results excluding firms in the North.

well. One alternative measure is based on the single hour of a year when blackouts are most likely to occur. This is measured by the ratio of annual peak electricity consumption (MW) within a grid over total capacity:  $S_{gt}^{Peak} = PeakLoad_{gt}^{Total}/CAP_{gt}^{Total}$ , where total capacity also includes nuclear and hydropower (see Figure A2 in the Appendix).<sup>14</sup> This measure focuses on the highest demand hour only and may be less informative of the overall probability of blackouts throughout the year. The correlation between this measure of scarcity and our preferred measure is 0.45. We also considered a scarcity measure of the ratio of total generation over total capacity:  $S_{gt}^{Total} = GEN_{gt}^{Total}/CAP_{gt}^{Total}$  (see Figure A3 in the Appendix). We prefer the thermal capacity factor as our scarcity measure since it excludes hydropower capacity, which can be noisy relative to thermal. Namely, rainfall and river flow requirements may make the reported hydropower capacity difficult to measure. These two measures, however, are highly correlated (correlation = 0.90).

Although differences do exist among the three capacity factor scarcity measures discussed above, the trends of these measures are similar. As the supply of electric power got tighter after 2002, all three measures point to a higher probability of the occurrence of blackouts. The pattern shown in these data were affirmed by system operators in the Eastern Grid at interviews during field work in 2007.<sup>15</sup> Appendix Table A4 examines the robustness of our main results to both of these alternative measures of scarcity.

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<sup>14</sup> For Figure A2 in the Appendix, the scarcity measure is only adjusted for unscheduled outages since maintenance would not be planned during the peak demand season.

<sup>15</sup> Interviewees suggested two additional measures for scarcity: a national, reliability index based on brownouts data in the electricity yearbooks; and the Eastern grid's data on interruptions. Neither has the regional variation and completeness of the three mentioned above.

Admittedly, our scarcity measure is not perfect. Namely, annual data does not allow us to examine the impact of duration, frequency, and timing of the interruptions which may affect the cost of production and the response of the firm. If the blackouts were highly concentrated in a single period of time, our alternative measure,  $S_{gt}^{Peak}$ , may be better suited to capture how firms responded. Blackouts could lead plants to make an intertemporal reallocation of production, which could be costly. The appendix explores this possibility.

Our annual scarcity measure might be a modest predictor of blackouts in some regions, like the east, but poor in others. Suppose two regions had similar measures of annual scarcity but one had a milder climate with little fluctuation in demand. This region could have substantially fewer blackouts even if the annual measure of scarcity was the same as the other region. This suggests that our scarcity measure, as a predictor of blackouts, is likely to suffer from measurement error.

An additional concern is that firms in a region may exhibit correlated productivity shocks. For example, a regional policy could make production more profitable for all industries. This would increase demand for electricity and lead to scarcity issues. In order to address both the measurement error and the potential endogeneity of the scarcity measure, we will use instrumental variables in our main regressions.

Valid instruments will affect scarcity only through electricity demand but will not affect industrial output directly. We argue that cooling degree days (CDD) and heating degree days (HDD)—degrees above or below 65°F, respectively—meet this criterion. We constructed these instruments from global surface data provided by the National Climatic Data Center at the National Oceanic and Atmospheric Administration. These hourly data

are by weather station, so we first calculate an average daily temperature for each electricity grid and then sum CDD and HDD by year and grid.<sup>16</sup>

## Self-Generation Data

Our analysis also requires a firm-level measure of electricity self-generation. We use two direct measures of self-generation in our analysis. First, our data set includes firm-level data on the amount energy used to generate electricity, which we calculate as a share of total energy consumption. We also use an indicator variable denoting any self-generation. We find that about seven percent of the sample self-generate. This differs dramatically from India, where blackouts are much more frequent (Allcott, Collard-Wexler, and O’Connell, 2014). Most self-generation uses diesel while conventional power plants in China use coal and hydropower. As Southern China is farther from the northern coal mines and has little hydropower, it is not surprising that this region has a greater share of firms that self-generate.

## Outsourcing Proxy Data

Our analysis in Section 6 also tests for evidence of firms outsourcing in response to electricity shortages. Our main test of outsourcing, as described in Section 5, is to measure the materials bias of scarcity—that is, does scarcity lead to a greater share of materials use in production. However, we extend this test further by examining whether firms in industries that are potential suppliers of intermediate inputs experience higher growth in output as a result of electricity scarcity in a neighboring province. Although

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<sup>16</sup> Most of the variation in CDD and HDD is explained by regional differences. Of the remaining variation, year fixed effects only explain 18% for CDD and 69% for HDD. The remaining variation is used to identify the effect of scarcity in the first-stage regressions.

we cannot directly measure trades within China, we develop a proxy measure that is akin to the gravity model of international trade. As described below, we use the two-digit SIC industry input/output table (that we also use to calculate the price of materials) to identify upstream and downstream industries. In addition, we measure the direct distances between each pair of provinces using provincial centroids' latitudes and longitudes.

To test whether a firm's output increases when its buyers (those in downstream industries) face greater electricity scarcity, we construct a measure of the average scarcity of other provinces where we weight a province's scarcity by the inverse of distance.

Namely, the variable Neighbor's Scarcity,  $S_{it}^{neighbor}$ , is defined as:

$$S_{it}^{neighbor} = (\sum_{j=1}^n S_{jt}/d_{ij})/(\sum_{j=1}^n 1/d_{ij}),$$

where  $d_{ij}$  is the distance between a firm in province  $i$  and another province  $j$ , and  $n$  is the number of provinces (other than the province in which the firm is located).

Second, we construct a variable called *Downstream Responsiveness*, or *DownResponse*. To measure outsourcing, we want to know how a marginal shock to electricity scarcity will change the demand for materials in the downstream industry, thereby affecting the output of the upstream industry. We can think of this as the product of two marginal effects. The first is the marginal change in an industry's materials shares given a marginal change in scarcity. We discuss how we estimate these coefficients in Section 5 and report the results in Table 5 of Section 6. The second effect is the marginal change in output in a certain (upstream) industry given a change in inputs by the industry affected by the scarcity. We use the input-output value shares as a proxy of this second effect. Thus, *DownResponse* varies by province, year, and industry. In sum, we construct

a proxy of outsourcing by looking at firms in industries that are only affected by electricity shortages because their customers (who are facing these shortages) are now purchasing more intermediate goods from them.

## 5. Empirical Model

To test the four hypotheses presented in Section 3, we begin by examining the neutral and factor-biased productivity effects of electricity shortages. From these effects, we look for evidence of reductions of productivity (Hypothesis 1), self-generation (Hypothesis 2), outsourcing (Hypothesis 3), and energy efficiency improvements (Hypothesis 4). We then conduct further tests of self-generation and outsourcing. Our empirical strategy is described below.

### Method to Measure the Effect on Productivity

We examine the productivity response to electricity shortages by measuring both factor-neutral and factor-biased productivity effects. We specify a translog cost function to measure productivity changes. For firm  $i$ , input factor  $j$ , industry  $k$ , electricity grid  $g$ , and year  $t$ , we estimate the following equation:

$$\ln c_{it} = \alpha_0 \ln S_{gt} + \alpha_1 \ln Q_{it} \ln S_{gt} + \beta_j \ln p_{ijt} \ln S_{gt} + \delta_j \ln p_{ijt} + \pi_{jt} \ln p_{ijt} + \gamma_{jk} \ln p_{ijt} + \frac{1}{2} \sum_{l=1}^J \varphi_{jl} \ln p_{ijt} \ln p_{ilt} + \kappa \ln Q_{it} + \frac{\lambda}{2} (\ln Q_{it})^2 + \phi_j \ln Q_{it} \ln p_{ijt} + \eta_i + \mu_{kt} + \varepsilon_{it}, \quad (1)$$

where  $c_{it}$  is total production costs,  $Q_{it}$  is the gross value of industrial output (in constant prices),  $p_{ijt}$  is the factor price of  $j$  (where  $j$  is capital, labor, materials, electricity, or other energy), and  $S_{gt}$  measures electricity scarcity.

Parameters  $\alpha_0$  and  $\alpha_1$  measure the factor-neutral effect of scarcity (allowing the effect to vary by  $Q_{it}$ ), while  $\beta_j$  measure the factor-biased productivity effects of scarcity. For Hypothesis I, the null hypothesis is that production is not affected by scarcity either through factor adjustments or by making overall factor-neutral productivity changes; *i.e.*,  $\alpha_0 = 0$ , and  $\alpha_1 = 0$ , and  $\beta_j = 0$ .

For each factor input, we also estimate a factor value share equation (1) based on Shephard's Lemma:

$$vsh_{ijt} = \beta_j \ln S_{gt} + \delta_j + \pi_{jt} + \gamma_{jk} + \frac{1}{2} \sum_{l=1}^J \varphi_{jl} \ln p_{ilt} + \phi_j \ln Q_{it} + \xi_{it} \quad (2)$$

Equations (1) and (2) represent a system of equations in which shocks to the factor shares are likely to be correlated across the error structure of the model. As such, we estimate equations (1) and (2) as a seemingly-unrelated regression (SUR). In order to have an invertible disturbance covariance matrix, we drop the value share equation for materials from the estimation.<sup>17</sup>

Furthermore, Shepard's Lemma and ensuring that value shares sum to one (by construction in the data) require that the coefficients exhibit the usual properties of symmetry and homogeneity of degree one in prices. Thus, we impose the following constraints on the model:

$$\varphi_{jl} = \varphi_{lj}; \sum_{j=1}^J \delta_j = 1; \sum_{j=1}^J \beta_j = \sum_{j=1}^J \varphi_j = \sum_{j=1}^J \pi_j = \sum_{j=1}^J \gamma_j = \sum_{j=1}^J \phi_j = 0. \quad (3)$$

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<sup>17</sup> Since the factor value shares, by construction, sum to one, we can drop one of the factor value share equations – the value share equation for materials. Coefficient estimates and standard errors will be invariant to the choice of which value share equation is dropped (see Berndt, 1991).

See Fisher-Vanden and Jefferson (2008) for further discussion of these assumptions using these data and a similar specification.<sup>18</sup> Note that even though some firms only appear once in our sample, they help identify the parameters because there are no fixed effects in the first-order equations (2) and we impose cross-equation constraints. In the analysis below, we measure the aggregate effect of scarcity on production by estimating the system of equations (1)-(2). Then we test for heterogeneous effects by separately estimating these equations by industry.

Economists estimate productivity effects with either production or cost functions. Both approaches may have to address concerns of endogeneity. Endogeneity concerns exist in the estimation of production functions since some input quantities could be simultaneously determined. Cost functions avoid this problem since input prices are used which are assumed to be exogenously determined. We, therefore, adopt the cost function approach in our analysis which requires considering the endogeneity of output. To address this concern, we first explore potential instruments that proxy for demand shifters. While there are not a plethora of publicly available Chinese data sets, we were able to measure provincial annual population and income. Unfortunately, the first stage was weak. Therefore, instead, we use a set of firm fixed effects ( $\eta_i$ ) and industry-year fixed effects ( $\mu_{kt}$ ) to address the endogeneity concerns regarding output. As a robustness

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<sup>18</sup> We use Wald tests to estimate these assumptions (reflected in ~115 constraints in the model) in our case. We find that about half of the tests rejected the constraints. Nonetheless, we impose the symmetry restrictions on the model since the value share equations are derived from Shepard's Lemma, and therefore symmetry between the original cost function and the value share equations must hold by construction. The h.o.d. 1 in prices restrictions ensure that value shares sum to 1, which is how value shares are defined in the data. Lastly, we adopt the translog cost function formulation as it is a flexible function that has been widely used and accepted for productivity work that tries to measure factor-biased productivity effects (see, e.g., Berndt, 1991), which is important for addressing our question of interest: how does electricity scarcity affect factor shares?



check, we report a model imposing constant returns to scale, akin to making the dependent variable average costs.

Throughout the paper, we instrument for scarcity to address the measurement error and endogeneity concerns mentioned in Section 4. The weather instruments separate out CDD and HDD, as past research shows a non-monotonic relationship between electricity consumption and temperature (for example, see Mansur, Mendelsohn, and Morrison (2008) and Deschenes and Greenstone (2011)). Furthermore, we interact both weather variables with all of the variables where scarcity is in equation (1). The resulting first-stage regression is shown in equation (4):

$$\begin{aligned} \ln S_{gt} = & \tau_1 CDD_{it} + \tau_2 HDD_{it} + \sum_{l=1}^J \varphi_{jl} \ln p_{ijt} \ln p_{ilt} + \sigma_{1j} \ln p_{ijt} CDD_{it} + \\ & \sigma_{2j} \ln p_{ijt} HDD_{it} + \delta_j \ln p_{ijt} + \pi_{jt} \ln p_{ijt} + \gamma_{jk} \ln p_{ijt} + \\ & \frac{1}{2} \sum_{l=1}^J \varphi_{jl} \ln p_{ijt} \ln p_{ilt} + \kappa \ln Q_{it} + \frac{\lambda}{2} (\ln Q_{it})^2 + \phi_j \ln Q_{it} \ln p_{ijt} + \eta_i + \\ & \mu_{kt} + \varepsilon_{it}. \end{aligned} \quad (4)$$

We do not impose constraints on this reduced-form equation. Typically we would incorporate this into a three-stage least squares estimation along with equations (1) and (2) while imposing constraints (3). However, given the substantial parameter estimates that include two full sets of firm fixed effects, this was not computationally feasible. Thus, we chose a seemingly-unrelated regression approach using fitted values from a first-stage instrumental variables estimation (SUR-IV) as our main specification.

In the first stage, we estimate equation (4) and predict the level of scarcity,  $\ln \hat{S}_{gt}$ . Appendix Table A5 reports the weather coefficient estimates. The set of instruments are strong predictors of scarcity.<sup>19</sup> We then replace the log of scarcity, and its interactions

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<sup>19</sup> F-statistic is 12.4 when we cluster the standard errors at the level we measure scarcity, by grid and year. The F-statistic is 1293 if the standard errors are assumed to be i.i.d.

with factor prices and the log of output, with our predicted  $\ln \hat{S}_{gt}$  and the respective interactions, in the SUR model of equations (1) and (2). This allows us to impose the constraints of equation (3) while also addressing the concern of endogeneity. We also examine a model where we do not instrument for scarcity. Results are discussed below.

Our cost function estimation allows us to compute the marginal and total effects of electricity scarcity on costs. The calculation of the marginal effect follows directly from equation (1):

$$\frac{\partial c_{it}}{\partial S_{gt}} = \frac{\alpha_0 c_{it} + \alpha_1 \ln Q_{it} c_{it}}{S_{gt}} + \sum_{j=1}^J \frac{\beta_j \ln p_{ijt} c_{it}}{S_{gt}}. \quad (5)$$

The first term captures the factor-neutral effects while the factor-biased effects are the remainder. Our calculations of marginal and total effects are provided below.

## Method to Test for Evidence of Self-Generation

Our approach to test for self-generation in response to electricity shortages is two-pronged. We first look for evidence of self-generation in the productivity estimates described above. If firms are self-generating in response to electricity scarcity, we would expect to see a decline in the use of electricity in production, and an increase in the use of non-electricity energy and capital—i.e., the coefficient associated with the interaction of electricity and scarcity should be negative, the coefficient associated with the interaction of non-electricity energy and scarcity should be positive, and the coefficient associated with the interaction of capital and scarcity should be positive.

We test the self-generation hypothesis further by estimating separate regressions on self-generation indicators using an instrumental variables approach. The dependent variable is either the share of energy consumption that is used to generate electricity, or

the indicator variable of self-generation. For the latter, we assume a linear probability model of adoption decisions. The instruments are those used in estimation equations (1) and (2). Firm and industry-year fixed effects are included in estimating (6):

$$Self_{it} = \psi_k S_{gt} + \eta_i + \mu_{kt} + \varepsilon_{it} \quad (6)$$

We cluster the standard errors by firm to control for serial correlation.

For each industry, we test whether a firm's decision to self-generate depends on the electricity grid's scarcity measure. It is reasonable to believe that firms using a substantial amount of power are more likely to self-generate when faced with electricity shortages. As our sample is of the largest energy users in China, we likely capture most of the firms that would fit this criterion. However, energy consumption is not necessarily the driving factor in a firm's decision to self-generate. It could also be the case that firms would self-generate if they would suffer the most from a shutdown. This includes firms in industries that need to finish a process without interruption: a blackout would mean restarting the process anew. Rather than label industries as continuous or batch producers, we estimate the effects for each industry separately. Lastly, it is important to note that the decision to self-generate may differ substantially in the long run. We are only able to measure how firms responded to contemporaneous electricity shortages.

### **Method to Test for Evidence of Outsourcing**

Similar to self-generation, we take a two-pronged approach to test for outsourcing in response to electricity scarcity. We first look for evidence for outsourcing in the factor-biased productivity estimations. Outsourcing is consistent with a simultaneous reduction in the use of electricity and an increase in the purchase of materials inputs to productions.

We can also test for outsourcing on the supply side. That is, if a firm decides to outsource intermediate inputs, we should see an increase in the production of potential suppliers to this firm. To test for this, we measure how firms located in a (particularly nearby) province that is not facing scarcities are affected by electricity scarcities in other provinces. If a firm is located in an electricity grid that is not suffering electricity shortages, but is located near a newly affected province, then we would expect to see the firm increase production. This is especially true for firms that are suppliers to firms in industries that are most affected by electricity shortages.

For firm  $i$  in year  $t$ , we regress the natural logarithm of the gross value of industrial output in constant prices, or output ( $Q_{it}$ ), on the firm's scarcity ( $S_{gt}$ ), the neighbor's scarcity ( $S_{it}^{neighbor}$ ) defined in Section 4, and the interaction between the neighbor's scarcity and our measure of downstream responsiveness ( $DownResponse$ ). As above, we instrument for scarcity using weather data, include firm fixed effects and industry-year fixed effects, and cluster the standard errors by firm in estimating equation (7):

$$\ln(Q_{it}) = \theta_1 S_{gt} + \theta_2 S_{it}^{neighbor} + \theta_3 S_{it}^{neighbor} * DownResponse + \eta_i + \mu_{kt} + \varepsilon_{it} \quad (7)$$

## 6. Results

Table 4 reports the main results from estimating the system of equations (1) and (2). The first column (SUR-IV) reports our main specification.<sup>20</sup> Our results suggest that scarcity affects *how* firms produce. Namely, scarcity leads to significant substitutions among the five factor inputs. Increased scarcity leads to a reduction in the use of

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<sup>20</sup> Appendix Table A6 provides coefficient estimates for all variables excluding the firm fixed effects.

electricity and other forms of energy and an increase in the use of materials. These results suggest that a 10% increase in scarcity will increase the cost share of materials by about two percent and will decrease the cost shares of electricity and other energy by about half that amount. The effects on labor and capital are even smaller.

This effect on materials suggests that, when electricity becomes scarce, firms will outsource the production of intermediate inputs (rather than to produce these inputs in-house), which is consistent with our third hypothesis. We do not, however, find evidence to support our hypothesis that electricity shortages will lead to greater self-generation. We observe neither an increase in capital use, nor a substitution toward other types of energy (in particular diesel oil) that would be consistent with self-generation. To the contrary, we see a significant reduction in non-electric energy. At first, this effect on energy overall seems consistent with the hypothesis that electricity shortages lead to energy efficiency improvements. However, we do not see an increase in capital. Hence, outsourcing appears the only hypothesis for which we find evidence in our productivity estimates.

The overall effect on unit costs is a combination of both the factor-biased and factor-neutral effects. We explore this net effect in the following section. Table 4, however, reports a negative factor-neutral effect of scarcity—i.e., an increase in scarcity lowers the total cost of production—which suggests that, holding inputs constant, firms may have been pushed to improve overall productivity during times of scarcity. However this effect is not statistically significant. Furthermore, the effect dissipates with firm size ( $Q_{it}$ ) due to the positive coefficient on the interaction of scarcity and GVIO: for the

smallest firms (at 1<sup>st</sup> percentile), the factor-neutral effect is -0.35 while the largest firms (at the 99<sup>th</sup> percentile) the effect is only -0.01. Both are insignificant.

The second column of Table 4 treats scarcity as exogenous by using the direct measure of scarcity and not its predicted value based on our IV regression. The coefficients are extremely similar to the main results. Nonetheless, throughout the rest of the paper, we continue with the instrumental variables approach given our concerns of measurement error and omitted variables bias previously discussed.

Columns 3 and 4 restrict the main SUR-IV specification. The third column imposes a constant factor neutral scarcity effect for firms of all sizes: i.e.,  $\alpha_1 = 0$  in equation (1). That is, we assume that the scarcity effect is not dependent on firm size by omitting the interaction of scarcity and GVIO from the regression. Finally, the last column assumes constant returns to scale by imposing the constraints  $\alpha_1 = 0$ ,  $\lambda = 0$  and  $\kappa = 1$  in equation (1). This is akin to modeling average costs as a function of scarcity. As shown in Columns 3 and 4, imposing these restrictions does little to change the results of our main SUR-IV specification.

## Industry Heterogeneity

Table 5 reports the results when we estimate the system of equations (1) and (2) separately for each industry. We find large responses to scarcity in electricity shares—reflected in the coefficient associated with the interaction of scarcity and electricity—for textiles, wood products, mining, and metal industries.<sup>21</sup> Outsourcing in response to scarcity (as suggested by a positive coefficient on the interaction of scarcity and

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<sup>21</sup> These industries are composite industries comprising a number of sub-industries. For instance, Wood Products include paper, pulp, and furniture manufacturing.

materials) is large in several sectors: wood products, chemicals, food, metal, and textiles. These results also show large decreases in other energy shares for wood products, mining, chemicals, and non-metals. The one industry that reported using more energy in response to scarcity was petroleum, which may have greater access to energy resources. Capital shares in response to scarcity fell in food and rubber, but rose substantially in mining and other industries. Labor shares in response to scarcity fell in textiles and metal.

Revisiting the four hypotheses from Section 3, we find evidence of outsourcing in most industries, with the exception of mining, petroleum, rubber, and other industries. None of the industries produce results consistent with self-generation. Positive factor-neutral effects in the Petroleum industry—reflected in the coefficient associated with scarcity alone—imply that electricity shortages are costly for petroleum firms, and particularly costly for small petroleum firms (reflected in the negative coefficient associated with the interaction of scarcity and GVIO). In contrast, in the Rubber industry, the negative factor-neutral effect on scarcity suggests cost savings. Finally, the results in the mining industry are consistent with improved efficiency, as the coefficients associated with scarcity interacted with electricity and other energy are both negative and significant. Thus, from the first-order conditions this implies that a change in scarcity results in a decline in both the value share of electricity and other energy used in production. Note that these differential effects across industries may be due to differences in regulatory treatment.

## **Robustness**

We perform several robustness checks and report the findings in the appendix. As discuss in the Data section, our main specification is estimated on an unbalanced sample

of firms—that is, not all firms report in every year. As a robustness check, we estimate our main specification on a balanced sample. Table A1 shows how sensitive the results are to using a balanced panel. As previously discussed, requiring that a firm report in all years vastly reduces the sample size. The second column of results shows estimate from estimating our main specification on a balanced sample of firms that report in all years between 1999-2004. We see in Column 2 that the results are qualitatively similar to our main results (replicated in Column 1). Namely, firms shift from labor and energy (both electricity and other energy) to materials. In this sample, we see some evidence of a capital-intensive factor bias from scarcity. The last two columns reduce the sample to just the balanced sample starting in 2000 and 2001, respectively. With fewer years, more firms are in these balanced samples. We see similar results with the sample starting in 2000 as with the sample starting in 1999.

Table A3 presents results from several robustness checks on alternative subsamples of the data. Column 1 reports the results for the State-Owned Enterprises (SOE) only. Column 2 reports the results for non-state-owned firms. We find qualitatively similar results with both samples, with the SOE results somewhat smaller in magnitude. For example, the coefficient on materials is 0.191 in our main specification, 0.069 for SOEs, and 0.215 for other firms. The main difference is that the SOE results show a significant capital-using effect of scarcity while the non-SOE results show a significant capital-saving effect of scarcity. This averages out to an insignificant capital-saving effect in the main results.

Columns 3 and 4 of Table A3 examine regional variation. While it would be interesting to test if the main results are similar in each electricity grid, we cannot directly



test this given our measure of scarcity and our specification. Namely, our scarcity measure varies over grid and year only. In addition, we include industry-year fixed effects in our analysis in order to control for unobserved trends that would be hard to justify excluding. In Column 3, we drop the region with the greatest variation, the North, and test whether there remains sufficient variation in the other regions. In the table, we see results similar to our main findings. Column 4 drops the East, which is the largest region. For a given level of electricity scarcity, we may believe that small regions will have a harder time responding to threats of blackouts by smoothing the scarcity over customers. When we drop the largest region, however, we do not see an increase in the parameter estimates among the smaller regions.

Table A4 tests whether our results are robust to the two alternative measures of scarcity discussed in Section 4, peak load and all capacity. The results are qualitatively similar to our main specification. However, the preferred scarcity measure shows the greatest response. This suggests that the peak measure does not capture all of the response to electricity shortages and that the measure including hydropower capacity (“all capacity”) may exhibit measurement error, as discussed in Section 4.

Finally, Column 4 of Table A4 shows results for a placebo test. Recall that our energy data consists of two samples. From 1999 to 2003, we have data on just the most energy intensive firms in China. Not surprisingly, this is an unlikely group to be unaffected by electricity shortages. In Table 5, we saw that every industry changed their factor shares in some way: Even the industries that are less energy intensive, like the food and machinery industries, increased materials shares and reduced shares of electricity and of other energy. The second sample for our energy data comes from the 2004 census

which includes all large and medium firms, not just the most energy intensive. We exploit this difference in sampling to construct a group of firms that are not very energy intensive: namely, the firms that show up in the 2004 only. As we have financial data on these firms, they are still medium to large in size making them a reasonable control group. The downside is that we only observe these firms once and therefore need to adopt a cross sectional approach to our estimation. We drop the firm fixed effects and include time-invariant controls including indicators of industry and ownership. The table shows that none of the factor bias effects of scarcity are significantly different from zero. Therefore, we do not find evidence of outsourcing in response to electricity scarcity among firms that are less energy-intensive. Since only the most energy-intensive firms experience a drop in the use of electricity and an increase in the purchases of materials, this bolsters our belief that firms that are most exposed to electricity shortages are responding by outsourcing.

## **Self-Generation**

Table 6 reports the estimates of equation (6) on self-generation by industry. The first panel examines the indicator variable of self-generation. The coefficients are large for many industries, but the estimates are noisy. For example, mining and food both have positive coefficients suggesting greater self-generation during greater times of scarcity, but the estimates are insignificant at the 10% level. We do find significant, but negative, effects for wood products and other industries. These findings are consistent with our cost function results, which do not support the hypothesis that firms chose to self-generate in reaction to electricity shortages (Hypothesis II in Section 3). Table 6 also includes the

mean of the dependent variable. We see that self-generation is most common in mining, food, and petroleum. Even in these industries, less than 20% of firms self-generate.

Panel B of Table 6 reports the results when the dependent variable is the share of energy consumption used to generate electricity. Again, the estimates are noisy. The largest positive effects are in non-metal, food and mining but are insignificant. In these regressions, we find negative coefficients on the self-generation rate for chemicals and other industries, suggesting that scarcity leads to *less* self-generation in these industries. We report the mean of the dependent variable and see that no industry uses more than eight percent of its total energy consumption to generate electricity.

We conclude that the firms in our sample do not self-generate electricity often, and, even those with the capability, do not depend on self-generation to supply power. We find no evidence consistent with firms investing in generators to address electricity shortages.

Appendix Table A7 provides robustness tests of the results, pooling across all industries (i.e. for the average firm across industries), using alternative models. Columns 1 and 3 estimate the effects for our two measures of self-generation (the indicator and share variables, respectively) using the model used in Table 6—i.e., a linear model with firm fixed effects—but pooled across industries. In Column 2, we drop the firm fixed effects and estimate a random effects probit model where we include time-invariant indicator variables for region, industry, and ownership. In Column 4, we estimate a random effects Tobit model with similar controls. In all specifications, we find no evidence of self-generation.

Note that these effects are identified off of just a few years of data, contemporaneous with the height of the power shortages. Installing new capital-intensive equipment might require more time to install. Similarly, firms may have been waiting to determine whether or not these electricity shortages would become persistent: there was option value in waiting. Finally, while there were reports of firms and residents installing self-generation (Rosen and Houser 2007, IEA 2006), our sample focuses on just the largest energy users. For these firms, the costs of self-supplying may have been extremely large. These are reasonable explanations for the lack of evidence of self-generation in our results.

## Outsourcing

As a further test of outsourcing, we estimate whether a firm's production increases when firms it supplies to are facing electricity shortages (namely, equation (7)). The results are provided in Table 7. In Column 1, we include only the firm's own scarcity and its neighbor's scarcity. We find weak evidence that firms increase output when either their own scarcity decreases or their neighbor's scarcity increases (p-values are between 5% and 10%). A one standard deviation increase in own scarcity (0.052) leads to a 5.3% decrease in output, while a one standard deviation increase in a neighbor's scarcity (0.041) leads to a 15% increase in output.

Column 2 of Table 7 shows the effect of own scarcity and the interaction term between neighbor's scarcity and downstream responsiveness. In effect, this increases the weight of those observations that are most likely to experience outsourcing, as their buyers are in industries that had the largest change in materials shares in response to increased electricity scarcity. Here we see the effect of own scarcity is no longer

significant and the coefficient is less than half the magnitude of the coefficient in Column 1. However, the interaction term of downstream responsiveness and neighbor's scarcity is large and significant. A one standard deviation increase in this variable (0.027) leads to a 43% increase in output.

Finally, in Column 3 of Table 7, we include all three variables. Note that we do not also include the downstream responsiveness variable as it is perfectly correlated with the firm fixed effects. This specification tests for a differential impact in the response to neighbor's scarcity. We find results consistent with Column 1 for the own scarcity and neighbor's scarcity, and a coefficient consistent with Column 2 for the interaction term. Namely, a one standard deviation in own scarcity, neighbor's scarcity, and neighbor's scarcity interacted with downstream responsiveness result in a -5.4%, 12% and 40% change in a firm's output, respectively. However, only the coefficients on own scarcity and the interaction of neighbor's scarcity with downstream responsiveness are significant (at the 10% level). These results lend further evidence that scarcity leads firms to outsource.

## **7. The Costs of Shortages**

How did electricity shortages during 2000-2004 affect total production costs? Table 8 provides estimates of the change in aggregate production costs, holding output fixed, as a result of changes in scarcity from 1999 onward. To calculate this, we first compute the marginal cost of scarcity using equation (5) with estimated coefficients from Table 5 and sample means for the independent variables. We report these marginal effects in Column 1 of Panel A. Overall, the marginal cost is 391 million Yuan. We then

disaggregate this into the factor bias effect (first term of equation (5)) and the factor neutral effect (second term of equation (5)), which are 510 and -118 million Yuan, respectively. These results imply that while shifting factor input shares in response to a marginal increase in electricity scarcity lowers cost, loses in overall productivity from a marginal increase in scarcity offset these gains. We further disaggregate the factor bias effect for each of the five factors. We find that the shift to materials in response to a marginal change in scarcity increases costs by 667 million Yuan, with shifts away from labor, electricity and other energy partially offsetting this cost increase.

Next we calculate the change in total production costs that we attribute to the actual change in scarcity. In other words, had China continued to build power plants allowing electricity supply to grow at the same rate as the quantity demanded grew from 1999 to 2004, how much would firms had saved in unit production costs? To estimate this, we multiply the marginal cost of scarcity by the actual change in scarcity from 1999 to each subsequent year, and aggregate over all observations in our sample. As shown in Column 2 of Table 8, Panel A, we find that total costs increased by 1192 billion Yuan, or 7.8% of the total realized aggregate costs of these firms from 2000 to 2004. Factor biased effects account for this increase, with total costs increasing by 1552 billion Yuan (10.1% of aggregate costs) due to these factor biased effects. In particular, the shift to materials increased total production costs by 2032 billion Yuan (13.2% of aggregate costs).

Panel B of Table 8 repeats these calculations using the marginal effects calculated separately for each observation. That is, equation (5) is evaluated using estimated coefficients from Table 5 and observational data for the variables. Panel B reports the mean of these calculated marginal effects by observation. Given that equation (5) is not

linear in variables, some differences from Panel A are expected. Nonetheless, the first column of this table reports that the means of the marginal effects are similar to those in Panel A. From 2000 to 2004, total costs increased by 1316 billion Yuan (8.6% of all costs). As in the top panel, most of this is attributed to materials expenses: 1918 billion Yuan (12.5% of all costs).

We can use the results from Table 8 to calculate the benefits, due to fewer productivity losses, of reducing electricity scarcity. From Panel A, the marginal benefit of reducing scarcity is 391 million Yuan for the average firm in our sample. From 2000 to 2004, Chinese electricity grids had, on average, 48 GW of fossil capacity. Suppose that a one MW power plant were built and operated with a 50 percent capacity factor (generating, on average, 0.5 MWh per hour). For the average grid, this would reduce scarcity by about 0.000022. Our sample has 1,026 firms reporting in each grid and year, on average. Aggregating over these firms, we calculate that building an additional MW of capacity would reduce productivity losses by about 401,000 Yuan per year, or USD\$14,700 per MWh. In contrast, the International Energy Agency (2010) estimates that a new one MW Chinese coal plant would cost 3.8 million Yuan to build, with levelized costs of \$33 per MWh. In addition, there are external costs that one would need to take into account in order to perform a benefit-cost analysis. On the margin, the productivity benefits exceed the private costs of building a new power plant.

## **8. Conclusion**

This paper examines how firms in China responded to power shortages during the early 2000s. We find that firms in regions with greater shortages decreased factor shares

of electricity and increased shares of materials. We do not find evidence of an increase of self-generation of electricity. In fact, we find an overall decrease in other non-electricity energy sources, suggesting that these primary energy sources are complementary inputs in producing the intermediate products that have been outsourced in response to electricity shortages. We also find that firms facing higher levels of scarcity became more capital intensive. This, coupled with the decrease in energy use, suggests firms may have improved their energy efficiency in response to shortages. The overall effect of electricity shortages, which we proxy for with a measure of scarcity, was to increase production costs. From 1999 to 2004, firms' costs rose by eight percent, primarily due to input factor substitutions.

Policy recommendations in light of these results are difficult to determine and are beyond the scope of this paper. Although our results would seem to suggest that more power plants should have been built, this conclusion could only be made by trading off the social cost of building new power plants with the benefits (e.g., the avoidance of productivity losses from electricity scarcity). As discussed in Section 7, we calculate that a one MW power plant could result in benefits in improved productivity each year that are over 400 times greater than the levelized construction costs, but does not take into account external costs such as environmental externalities.

Policy makers would also want to consider other mechanisms to provide reliable service. For example, dynamic pricing that reflects electricity firms' actual marginal costs (including externalities) would be an option. While we do not address these questions, our results help determine how costly were the electricity shortages in China between 1999 and 2004.



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# Tables and Figures

**Table 1:** Summary of Unbalanced Panel

*Panel A:* Number of Years Observed for a Given Firm

Years	No. Firms	No. of Observations
1	16,899	16,899
2	2,448	4,896
3	1,227	3,681
4	904	3,616
5	693	3,465
6	731	4,386
Total	22,902	36,943

*Panel B:* Sample Size per Year

Year	Sample Size
1999	3,325
2000	2,907
2001	3,318
2002	3,729
2003	4,576
2004	19,088

**Notes:** Panel A reports the number of years that we observe each firm. For example, 904 firms report in four year, accounting for 3616 observations. In Panel B, we report the number of firms reporting in each calendar year. We see that the 2004 census accounts for about half of our sample.

**Table 2:** Summary Statistics of Cost Data

Variables	Description	Mean	50 <sup>th</sup>	Standard Deviation	Min	Max
Costs	total cost (¥ million)	446	124	1,556	0	68,700
Output	gross value in constant prices (¥ million)	468	136	1,732	1	74,800
vshK	value share of capital (%)	18%	16%	12%	0%	96%
vshL	value share of labor (%)	7%	6%	6%	0%	74%
vshM	value share of materials (%)	62%	64%	15%	0%	98%
vshElect	value share of electricity (%)	6%	3%	8%	0%	84%
vshNelect	value share of non-electric energy (%)	6%	2%	10%	0%	97%
pK	price of capital (see text)	0.88	0.43	1.47	0.01	17.35
pL	price of labor (¥ 1000/person)	14.81	12.28	9.73	1.67	80.33
pM	price of materials (see text)	91.81	90.73	5.61	78.10	119.10
pElect	price of electricity (¥ 1000/mwh)	6.75	5.40	7.37	0.27	62.00
pNelect	price of non-electric energy (¥ 1000/sce)	1.17	0.70	1.20	0.03	13.60

Notes: Sample size is 36,943.

**Table 3: Average Value Shares by Industry**

Industry	2-digit SIC	Obs.	Capital	Labor	Materials	Elect	Non-Elect
Mining	06-10,12	1,910	24%	16%	46%	7%	6%
Food and Beverage	13-16	3,542	25%	6%	64%	2%	3%
Textile, Apparel, and Leather Products	17-19	4,873	16%	9%	68%	5%	2%
Wood Products	20-24	2,282	18%	7%	64%	6%	5%
Petroleum Processing and Coking	25	766	13%	3%	45%	1%	38%
Chemicals	26-28	6,160	16%	6%	59%	9%	10%
Rubber and Plastic Products	29-30	1,127	18%	7%	69%	4%	2%
Non-Metal Products	31	5,040	17%	7%	53%	11%	12%
Metal Processing and Products	32-34	2,993	16%	5%	65%	6%	7%
Machinery, Equipment, and Instruments	35-37,39-42	7,682	18%	8%	70%	2%	1%
Electric Power	44	1,351	23%	8%	47%	6%	15%
Other Industry	43,45,46	568	24%	13%	43%	13%	6%

**Notes:** Sample size is 36,943 plus 1,351 electric power firms for comparison only. Wood products include timber, furniture, and paper products. Other industries include other manufacturing products (SIC 43) and gas production and supply (SIC 45-46).

**Table 4:** The Cost of Electricity Reliability*Dependent Variable:* Log of Total Costs by Firm and Year

Variable	SUR-IV	SUR	No Interaction	Impose CRS
ln(P capital)*ln(scarcity)	-0.006 (0.008)	-0.008 (0.008)	-0.006 (0.008)	0.001 (0.008)
ln(wage)*ln(scarcity)	-0.028*** (0.004)	-0.027*** (0.004)	-0.028*** (0.004)	-0.029*** (0.004)
ln(P materials)*ln(scarcity)	0.191*** (0.012)	0.184*** (0.011)	0.191*** (0.012)	0.196*** (0.012)
ln(P electricity)*ln(scarcity)	-0.060*** (0.006)	-0.057*** (0.006)	-0.060*** (0.006)	-0.066*** (0.006)
ln(P other energy)*ln(scarcity)	-0.096*** (0.007)	-0.092*** (0.007)	-0.096*** (0.007)	-0.101*** (0.007)
ln(scarcity)	-0.871 (0.835)	-1.050 (0.701)	-0.202* (0.122)	-0.186 (0.122)
ln(GVIO)*ln(scarcity)	0.055 (0.068)	0.039 (0.057)		
ln(GVIO)	0.593*** (0.060)	0.588*** (0.052)	0.554*** (0.035)	1
Average TFP Effect	-0.217	-0.586	-0.202	-0.186

**Notes:** Regressions include firm fixed effects, industry\*year fixed effects, and factor prices by year. Standard errors are reported in parentheses. We denote significance at the 10% (\*), 5% (\*\*), and 1% (\*\*\*) levels. The sample has 36,943 observations from 22,902 firms. GVIO is gross value of industrial output. In Column (1), we instrument for scarcity using quadratic functions of cooling degree days and heating degree days. Column 2 treats scarcity as exogenous. Column 3 does not include ln(GVIO)\*ln(scarcity). Column 4 imposes constant returns to scale which implies that the coefficient on ln(GVIO)\*ln(scarcity) is zero and the coefficient on ln(GVIO) is one.

**Table 5: Industry-Specific Cost Effects of Electricity Reliability***Panel A: Mining, Food, Textiles, Wood Products, Petroleum, and Chemical Industries*

Variable	Mining	Food	Textiles	Wood Products	Petroleum	Chemical
ln(P capital)*ln(scarcity)	0.23 *** (0.04)	-0.14 *** (0.03)	0.04 (0.02)	-0.08 ** (0.03)	-0.08 * (0.04)	-0.03 ** (0.02)
ln(wage)*ln(scarcity)	0.02 (0.03)	-0.01 (0.01)	-0.11 *** (0.02)	0.04 * (0.02)	-0.04 ** (0.02)	-0.02 *** (0.01)
ln(P materials)*ln(scarcity)	0.01 (0.05)	0.23 *** (0.04)	0.20 *** (0.03)	0.35 *** (0.05)	-0.08 (0.07)	0.25 *** (0.03)
ln(P electricity)*ln(scarcity)	-0.08 *** (0.02)	-0.02 ** (0.01)	-0.13 *** (0.01)	-0.11 *** (0.02)	-0.02 * (0.01)	-0.06 *** (0.02)
ln(P other energy)*ln(scarcity)	-0.18 *** (0.03)	-0.05 *** (0.01)	0.00 (0.01)	-0.19 *** (0.02)	0.22 *** (0.08)	-0.14 *** (0.02)
ln(scarcity)	2.66 (2.61)	1.29 (1.96)	-0.94 (6.18)	-1.74 (2.40)	9.57 *** (3.27)	-4.64 * (2.72)
ln(GVIO)*ln(scarcity)	-0.11 (0.22)	-0.23 (0.16)	0.10 (0.50)	0.02 (0.20)	-0.51 ** (0.26)	0.35 (0.22)
ln(GVIO)	0.58 *** (0.16)	0.29 ** (0.12)	0.69 * (0.35)	0.70 *** (0.15)	0.26 (0.17)	0.82 *** (0.16)

*Panel B: Rubber, Non-Metal, Metal, Machinery, and Other Industries*

Variable	Rubber	Non-Metal	Metal	Machinery	Other
ln(P capital)*ln(scarcity)	-0.10 ** (0.05)	-0.01 (0.01)	-0.03 (0.03)	-0.03 (0.02)	0.16 ** (0.07)
ln(wage)*ln(scarcity)	-0.02 (0.03)	-0.03 *** (0.00)	-0.07 *** (0.01)	-0.02 * (0.01)	-0.05 (0.04)
ln(P materials)*ln(scarcity)	0.20 *** (0.07)	0.19 *** (0.01)	0.23 *** (0.04)	0.10 *** (0.03)	-0.07 (0.08)
ln(P electricity)*ln(scarcity)	0.00 (0.03)	-0.06 *** (0.01)	-0.08 *** (0.02)	-0.04 *** (0.01)	0.01 (0.05)
ln(P other energy)*ln(scarcity)	-0.08 *** (0.03)	-0.10 *** (0.01)	-0.05 * (0.03)	-0.02 ** (0.01)	-0.06 (0.07)
ln(scarcity)	-12.55 *** (3.24)	-0.87 (0.83)	-2.54 (1.82)	1.40 (1.61)	-4.84 * (2.77)
ln(GVIO)*ln(scarcity)	1.00 *** (0.25)	0.05 (0.07)	0.21 (0.14)	-0.14 (0.12)	0.58 ** (0.26)
ln(GVIO)	1.38 *** (0.17)	0.59 *** (0.06)	0.90 *** (0.10)	0.44 *** (0.09)	0.63 *** (0.19)

**Notes:** This regression follows Table 4, Column 1, but allows the coefficients to vary by industry.

**Table 6:** Testing for Self Generation*Panel A:* Dependent Variable is an Indicator of Self Generation

	Mining	Food	Textiles	Wood Products	Petroleum	Chemical	Rubber	Non metal	Metal	Machinery	Other
Scarcity	0.395 (0.323)	0.316 (0.241)	-0.077 (0.155)	-0.729*** (0.243)	-0.103 (0.387)	-0.185 (0.130)	-0.159 (0.243)	0.013 (0.082)	-0.196 (0.214)	-0.075 (0.107)	-0.536** (0.219)
Observations	1,910	3,542	4,873	2,282	766	6,160	1,127	5,040	2,993	7,682	568
R-squared	0.006	0.015	0.005	0.028	0.027	0.004	0.017	0.001	0.003	0.010	0.024
# Firms	1,078	2,145	3,292	1,424	399	3,039	778	2,444	1,886	6,182	235
Mean Dep Var	0.197	0.126	0.036	0.102	0.188	0.098	0.018	0.025	0.094	0.012	0.026

*Panel B:* Dependent Variable is the Share of Total Energy Consumption Used to Generate Electricity

	Mining	Food	Textiles	Wood Products	Petroleum	Chemical	Rubber	Non metal	Metal	Machinery	Other
Scarcity	0.118 (0.181)	0.157 (0.195)	0.047 (0.087)	-0.114 (0.148)	-0.058 (0.072)	-0.196*** (0.061)	0.028 (0.061)	0.271 (0.426)	-0.091 (0.064)	-0.001 (0.057)	-0.163* (0.087)
Observations	1,720	3,226	4,592	2,091	717	5,495	1,052	4,319	2,817	7,360	489
R-squared	0.016	0.005	0.009	0.023	0.009	0.008	0.002	0.002	0.011	0.011	0.034
# Firms	1,057	2,100	3,241	1,396	395	2,931	765	2,337	1,864	6,150	226
Mean Dep Var	0.062	0.071	0.011	0.038	0.007	0.024	0.004	0.013	0.014	0.003	0.004

**Notes:** Standard errors are clustered by firm (\*\*\* p<0.01, \*\* p<0.05, \* p<0.1). Regressions include firm and industry-year fixed effects.



**Table 7: Further Test for Outsourcing**

Dependent Variable: Log of Output (in constant prices) by Firm and Year

	(1)	(2)	(3)
Scarcity	-1.013 *	-0.442	-1.048 *
	(0.556)	(0.352)	(0.555)
Neighbor's Scarcity	3.768 *		2.974
	(2.145)		(2.206)
Downstream Responsiveness · Neighbor's Scarcity		16.161 **	14.810 *
		(7.766)	(7.917)
Year F.E.	Y	Y	Y
Firm F.E.	Y	Y	Y
R <sup>2</sup>	0.95	0.95	0.95
N	35,332	35,332	35,332

**Notes:** Standard errors are clustered by firm (\*\*\*)  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ ). The variable, *Neighbor's Scarcity*, is the inverse-distance weighted average of scarcity for all other provinces in a given year. The variable, *Downstream Responsiveness*, is an industry's downstream responsiveness to electricity shortages which is the product of the input-output value shares and estimated material responses to scarcity from Table 5.

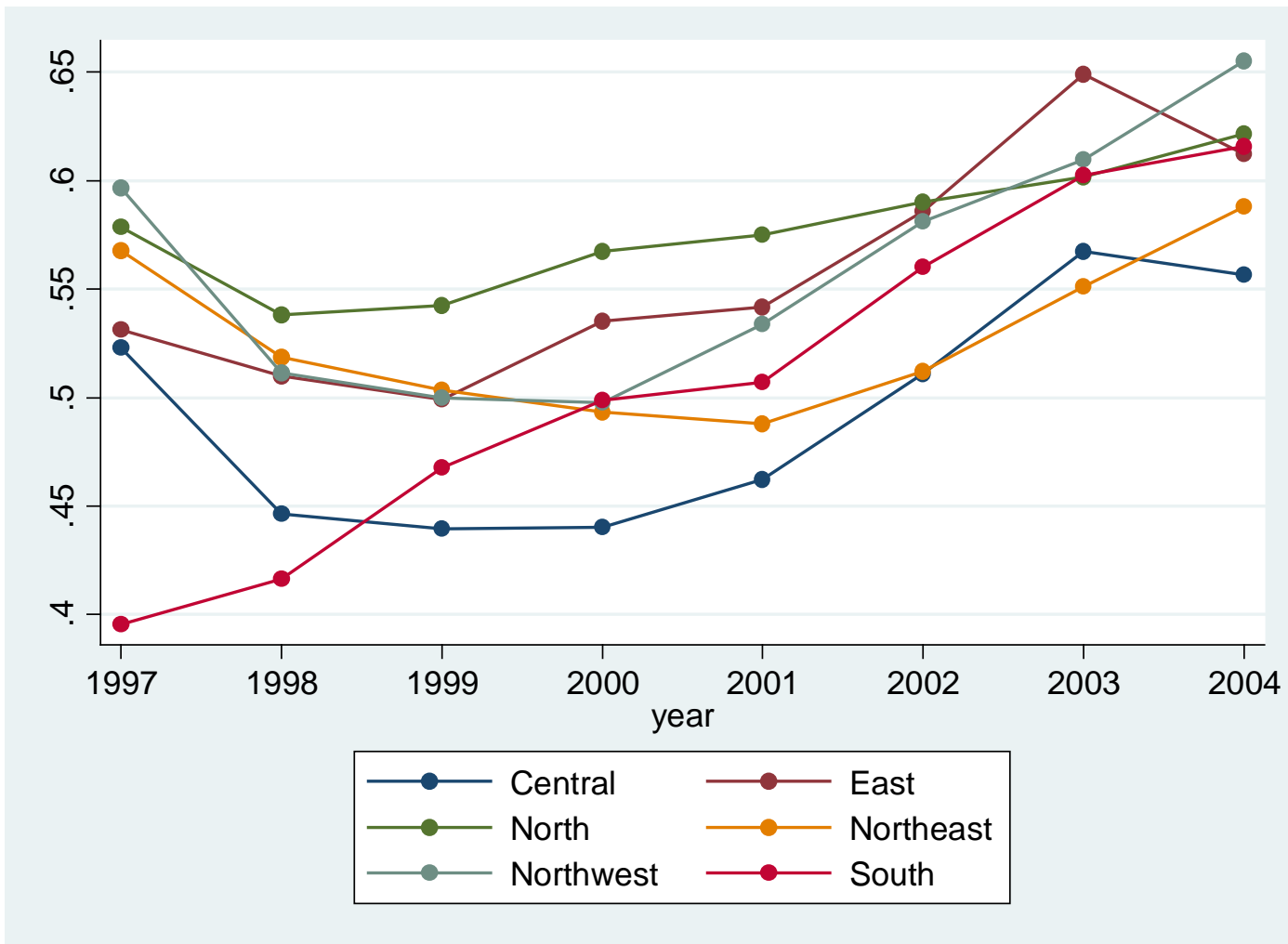
**Table 8:** Aggregate Production Costs of Change in Electricity Scarcity Since 1999*Panel A:* Effects Evaluated at the Sample Mean of Each Independent Variable

	Marginal Cost of Scarcity (million Yuan)	F-Stat	Cost of Scarcity, 2000-2004 (billion Yuan)	Percentage of Aggregate Costs, 2000-2004
Factor neutral effects	-118	2.95*	-360	-2.3%
Factor biased effects	510	176***	1552	10.1%
Capital	0.6		1.8	0.0%
Labor	-58		-178	-1.2%
Materials	667		2032	13.2%
Electricity	-89		-270	-1.8%
Non-electric energy	-12		-35	-0.2%
Overall effects	391	21.1***	1192	7.8%

*Panel B:* Mean of the Effects Calculated for Each Observation

	Marginal Cost of Scarcity (million Yuan)	Cost of Scarcity, 2000-2004 (billion Yuan)	Percentage of Aggregate Costs, 2000-2004
Factor neutral effects	-67	-196	-1.3%
Factor biased effects	535	1513	9.8%
Capital	3	5	0.0%
Labor	-64	-190	-1.2%
Materials	669	1918	12.5%
Electricity	-79	-222	-1.4%
Non-electric energy	7	0	0.0%
Overall effects	468	1316	8.6%

**Notes:** The first column reports the marginal effect of scarcity based on the coefficient estimates of Table 4, Column 1. We report for both the factor neutral effects, including the effect on gross value of industrial output, as well as the factor bias effects for each factor. F-statistics are reported for linear combinations of parameters in the top panel (\*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ ). The next column aggregates these total costs over 2000 to 2004 for the change in scarcity since 1999. The last column divides these totals by the aggregate of all production costs in the sample from 2000 to 2004, which was 15,373 billion Yuan.



**Figure 1:** Annual Average Thermal Capacity Factor by Grid (mean 0.548, std.dev. 0.057)

# Appendix Tables and Figures

**Appendix Table A1:** Robustness tests of our results using a balanced sample of firms

Variable	Main	1999- 2004	2000- 2004	2001- 2004
ln(P capital)*ln(scarcity)	-0.006 (0.008)	0.039 *** (0.012)	0.038*** (0.013)	0.055*** (0.014)
ln(wage)*ln(scarcity)	-0.028*** (0.004)	-0.043 *** (0.006)	-0.039*** (0.007)	-0.046*** (0.007)
ln(P materials)*ln(scarcity)	0.191*** (0.012)	0.043 ** (0.020)	0.078*** (0.020)	-0.005 (0.022)
ln(P electricity)*ln(scarcity)	-0.060*** (0.006)	-0.010 (0.010)	-0.023** (0.010)	0.015 (0.011)
ln(P other energy)*ln(scarcity)	-0.096*** (0.007)	-0.030 ** (0.012)	-0.055*** (0.013)	-0.019 (0.014)
ln(scarcity)	-0.871 (0.835)	-3.471 *** (0.290)	-2.573*** (0.458)	-3.404*** (0.451)
ln(GVIO)*ln(scarcity)	0.055 (0.068)	0.276 *** (0.024)	0.171*** (0.035)	0.305*** (0.034)
ln(GVIO)	0.593*** (0.060)	0.847 *** (0.008)	0.749*** (0.023)	0.785*** (0.022)
Balanced	No	Yes	Yes	Yes
Number of Firms	22,902	731	898	1310
Number of Observations	36,943	4,386	4,490	5,240

**Appendix Table A2:** Shares of Sales, Employees, Energy Consumption, and Firms

Measure	Size of All Chinese Industrial Sectors	Share of the Industry in our Sample
Sales (trillion Yuan)	11.47	38%
Employees (million)	56.95	31%
Assets (trillion Yuan)	14.81	20%
Energy consumption (mSCE)	1301.19	59%
Firms (#)	182,236	3%

**Notes:** The first column reports China's total sales, employees, assets, energy consumption, and firms in 2000 based on the China Statistical Yearbook for 2000 (NBS, 2000). Energy consumption is measured in million tons of standard coal equivalent. Assets are the original value of fixed assets. For each variable, we report the share of these national totals that are measured in our sample, where we average the economic activity over our sample period. Our sample is described in Section 4.

**Appendix Table A3:** Robustness Tests to Sub-Samples

Variable	Only SOE	Exclude SOE	Exclude North	Exclude East
ln(P capital)*ln(scarcity)	0.050 *** (0.011)	-0.048 *** (0.011)	-0.025 ** (0.010)	0.010 (0.009)
ln(wage)*ln(scarcity)	-0.027 *** (0.007)	-0.018 *** (0.005)	-0.052 *** (0.005)	-0.008 * (0.005)
ln(P materials)*ln(scarcity)	0.069 *** (0.017)	0.215 *** (0.015)	0.279 *** (0.015)	0.113 *** (0.013)
ln(P electricity)*ln(scarcity)	-0.045 *** (0.010)	-0.046 *** (0.007)	-0.080 *** (0.007)	-0.044 *** (0.007)
ln(P other energy)*ln(scarcity)	-0.047 *** (0.012)	-0.103 *** (0.008)	-0.121 *** (0.009)	-0.071 *** (0.008)
ln(scarcity)	1.028 (0.839)	-1.203 (1.434)	-1.823 (1.264)	0.558 (0.925)
ln(GVIO)*ln(scarcity)	-0.046 (0.069)	0.066 (0.116)	0.104 (0.102)	-0.049 (0.077)
ln(GVIO)	0.587 *** (0.056)	0.718 *** (0.129)	0.692 *** (0.090)	0.561 *** (0.065)
Average TFP Effect	0.483	-0.413	-0.582	-0.030

**Notes:** SOE is State-Owned Enterprises. The last two columns exclude firms in the North and East grids, respectively.

**Appendix Table A4: Robustness to Alternative Scarcity Measures and Placebo Test**

Variable	Main	Peak Load	All Capacity	Placebo
ln(P capital)*ln(scarcity)	-0.006 (0.008)	-0.007 *** (0.001)	0.002 (0.006)	-0.033 (0.030)
ln(wage)*ln(scarcity)	-0.028 *** (0.004)	-0.010 *** (0.001)	-0.039 *** (0.003)	-0.022 (0.014)
ln(P materials)*ln(scarcity)	0.191 *** (0.012)	0.049 *** (0.002)	0.134 *** (0.009)	0.058 (0.042)
ln(P electricity)*ln(scarcity)	-0.060 *** (0.006)	-0.011 *** (0.001)	-0.044 *** (0.004)	-0.003 (0.010)
ln(P other energy)*ln(scarcity)	-0.096 *** (0.007)	-0.022 *** (0.001)	-0.053 *** (0.005)	0.000 (0.012)
ln(scarcity)	-0.871 (0.835)	0.343 ** (0.149)	1.463 * (0.870)	-1.499 (1.420)
ln(GVIO)*ln(scarcity)	0.055 (0.068)	-0.024 ** (0.012)	-0.102 (0.070)	0.136 (0.120)
ln(GVIO)	0.593 *** (0.060)	0.564 *** (0.036)	0.474 *** (0.065)	0.742 *** (0.060)
Average TFP Effect	-0.217	0.060	0.246	0.118

**Notes:** The last column reports results using a sample of firms that appear in the 2004 census only and therefore are much less energy intensive. This cross section excludes variables that cannot be identified (variables with year interactions and firm fixed effects) but includes ownership and industry fixed effects.

**Appendix Table A5: First-Stage Regression Weather Coefficient Results**

Variable	Coefficient	Standard Error
CDD (in 1000s)	0.52807	(0.00937) ***
lnpkCDD	-0.00010	(0.00011)
lnplCDD	-0.00220	(0.00024) ***
lnpmCDD	-0.11263	(0.00203) ***
lnpeleCDD	0.00198	(0.00017) ***
lnpneleCDD	-0.00113	(0.00015) ***
lnstgvioCDD	0.00016	(0.00017)
HDD (in 1000s)	0.03696	(0.00204) ***
lnpkHDD	-0.00004	(0.00002)
lnplHDD	-0.00072	(0.00005) ***
lnpmHDD	-0.00557	(0.00045) ***
lnpeleHDD	0.00025	(0.00004) ***
lnpneleHDD	-0.00022	(0.00003) ***
lnstgvioHDD	-0.00010	(0.00005) **

**Notes:** The dependent variable is the natural log of scarcity in a given year and grid. This first stage includes all other exogenous variables from cost equation (1).

**Appendix Table A6:** All the Coefficients for Main Results (Table 4, Column 1), excluding firm fixed effects coefficients

Variable	Estimate	Std. Err.				
				lnpk2	0.027	(0.000) ***
lns1a_g_hat	-0.871	(0.835)		lnpl2	0.014	(0.000) ***
lnpk	0.279	(0.009) ***		lnpele2	0.019	(0.000) ***
lnpl	0.232	(0.005) ***		lnpnele2	0.010	(0.000) ***
lnpm	0.334	(0.013) ***		lnpm2	-0.008	(0.001) ***
lnpele	0.100	(0.006) ***		lnpkl	-0.012	(0.000) ***
lnpnele	0.055	(0.007) ***		lnpknele	-0.009	(0.000) ***
lnpklns1a_g_hat	-0.006	(0.008)		lnpkele	-0.010	(0.000) ***
lnpllns1a_g_hat	-0.028	(0.004) ***		lnpkm	0.003	(0.000) ***
lnpmlns1a_g_hat	0.191	(0.012) ***		lnplele	-0.007	(0.000) ***
lnpelelns1a_g_hat	-0.060	(0.006) ***		lnplnele	-0.004	(0.000) ***
lnpnelelns1a_g_hat	-0.096	(0.007) ***		lnplm	0.009	(0.000) ***
lnpk00	0.001	(0.002)		lnpmele	-0.004	(0.001) ***
lnpk01	0.002	(0.002)		lnpmnele	0.001	(0.001)
lnpk02	0.001	(0.002)		lnpelenele	0.002	(0.000) ***
lnpk03	-0.001	(0.003)		lnpklnkstgvio	0.004	(0.000) ***
lnpk04	0.006	(0.002) ***		lnpllnkstgvio	-0.016	(0.000) ***
lnpl00	-0.002	(0.001) *		lnpmlnkstgvio	0.024	(0.001) ***
lnpl01	-0.004	(0.001) ***		lnpelelnkstgvio	-0.008	(0.000) ***
lnpl02	-0.006	(0.001) ***		lnpnelelnkstgvio	-0.004	(0.000) ***
lnpl03	-0.010	(0.001) ***		lnpkFOOD	-0.025	(0.003) ***
lnpl04	-0.011	(0.001) ***		lnpkTEXT	-0.100	(0.002) ***
lnpm00	-0.002	(0.003)		lnpkTIMB	-0.072	(0.003) ***
lnpm01	-0.009	(0.003) ***		lnpkPETRO	-0.139	(0.004) ***
lnpm02	-0.018	(0.003) ***		lnpkCHEM	-0.091	(0.002) ***
lnpm03	-0.014	(0.004) ***		lnpkRUB	-0.081	(0.003) ***
lnpm04	0.035	(0.003) ***		lnpkNON_METAL	-0.076	(0.002) ***
lnpnele00	0.003	(0.002)		lnpkMETAL	-0.110	(0.003) ***
lnpnele01	0.007	(0.002) ***		lnpkMACHINE	-0.089	(0.002) ***
lnpnele02	0.016	(0.002) ***		lnpkOTHERIND	0.072	(0.004) ***
lnpnele03	0.018	(0.002) ***		lnplFOOD	-0.096	(0.001) ***
lnpnele04	-0.012	(0.002) ***		lnplTEXT	-0.065	(0.001) ***
lnpele00	0.001	(0.002)		lnplTIMB	-0.085	(0.001) ***
lnpele01	0.004	(0.002) **		lnplPETRO	-0.120	(0.002) ***
lnpele02	0.006	(0.002) ***		lnplCHEM	-0.101	(0.001) ***
lnpele03	0.007	(0.002) ***		lnplRUB	-0.082	(0.002) ***
lnpele04	-0.020	(0.002) ***		lnplNON_METAL	-0.099	(0.001) ***
yr2002	4.467	(1.046) ***		lnplMETAL	-0.096	(0.001) ***
lnkstgvio	0.593	(0.060) ***		lnplMACHINE	-0.064	(0.001) ***
lns1a_g_lnkstgvio_hat	0.055	(0.068)		lnplOTHERIND	-0.069	(0.002) ***

lnpmFOOD	0.184	(0.004)	***	TEXT2003	-0.136	(0.166)	
lnpmTEXT	0.219	(0.003)	***	TEXT2004	-0.448	(0.168)	***
lnpmTIMB	0.178	(0.004)	***	TIMB1999	0.015	(0.106)	
lnpmPETRO	-0.021	(0.005)	***	TIMB2000	0.034	(0.095)	
lnpmCHEM	0.128	(0.003)	***	TIMB2001	0.000		
lnpmRUB	0.218	(0.005)	***	TIMB2002	-4.577	(1.043)	***
lnpmNON_METAL	0.088	(0.003)	***	TIMB2003	-0.110	(0.148)	
lnpmMETAL	0.178	(0.004)	***	TIMB2004	-0.399	(0.151)	***
lnpmMACHINE	0.228	(0.003)	***	PETRO1999	0.000		
lnpmOTHERIND	-0.010	(0.006)	*	PETRO2000	0.027	(0.116)	
lnpeleFOOD	-0.042	(0.002)	***	PETRO2001	-0.043	(0.121)	
lnpeleTEXT	-0.022	(0.002)	***	PETRO2002	-4.641	(1.041)	***
lnpeleTIMB	-0.013	(0.002)	***	PETRO2003	-0.128	(0.200)	
lnpelePETRO	-0.045	(0.003)	***	PETRO2004	-0.389	(0.203)	*
lnpeleCHEM	0.026	(0.002)	***	CHEM1999	0.341	(0.601)	
lnpeleRUB	-0.023	(0.002)	***	CHEM2000	0.269	(0.608)	
lnpeleNON_METAL	0.027	(0.002)	***	CHEM2001	0.248	(0.609)	
lnpeleMETAL	0.008	(0.002)	***	CHEM2002	-4.398	(1.038)	***
lnpeleMACHINE	-0.034	(0.002)	***	CHEM2003	0.078	(0.629)	
lnpeleOTHERIND	0.034	(0.003)	***	CHEM2004	-0.300	(0.633)	
lnpneleFOOD	-0.021	(0.002)	***	RUB1999	0.571	(0.204)	***
lnpneleTEXT	-0.032	(0.002)	***	RUB2000	0.427	(0.179)	**
lnpneleTIMB	-0.009	(0.002)	***	RUB2001	0.409	(0.162)	**
lnpnelePETRO	0.325	(0.003)	***	RUB2002	-4.206	(1.055)	***
lnpneleCHEM	0.038	(0.002)	***	RUB2003	0.213	(0.090)	**
lnpneleRUB	-0.032	(0.003)	***	RUB2004	0.000		
lnpneleNON_METAL	0.060	(0.002)	***	NON_METAL1999	-0.387	(0.603)	
lnpneleMETAL	0.020	(0.002)	***	NON_METAL2000	-0.495	(0.610)	
lnpneleMACHINE	-0.041	(0.002)	***	NON_METAL2001	-0.501	(0.610)	
lnpneleOTHERIND	-0.027	(0.004)	***	NON_METAL2002	-5.100	(1.039)	***
MIN2000	-0.125	(0.102)		NON_METAL2003	-0.625	(0.631)	
MIN2001	-0.103	(0.106)		NON_METAL2004	-0.929	(0.635)	
MIN2002	-4.744	(1.039)	***	METAL1999	0.143	(0.110)	
MIN2003	-0.256	(0.193)		METAL2000	0.000		
MIN2004	-0.743	(0.195)	***	METAL2001	-0.018	(0.104)	
FOOD1999	0.372	(0.193)	*	METAL2002	-4.662	(1.044)	***
FOOD2000	0.238	(0.166)		METAL2003	-0.149	(0.171)	
FOOD2001	0.267	(0.149)	*	METAL2004	-0.453	(0.173)	***
FOOD2002	-4.411	(1.054)	***	MACHINE1999	-0.081	(0.557)	
FOOD2004	-0.359	(0.078)	***	MACHINE2000	-0.190	(0.565)	
TEXT1999	0.076	(0.103)		MACHINE2001	-0.180	(0.565)	
TEXT2001	-0.051	(0.097)		MACHINE2002	-4.801	(1.013)	***
TEXT2002	-4.587	(1.043)	***	MACHINE2003	-0.367	(0.578)	



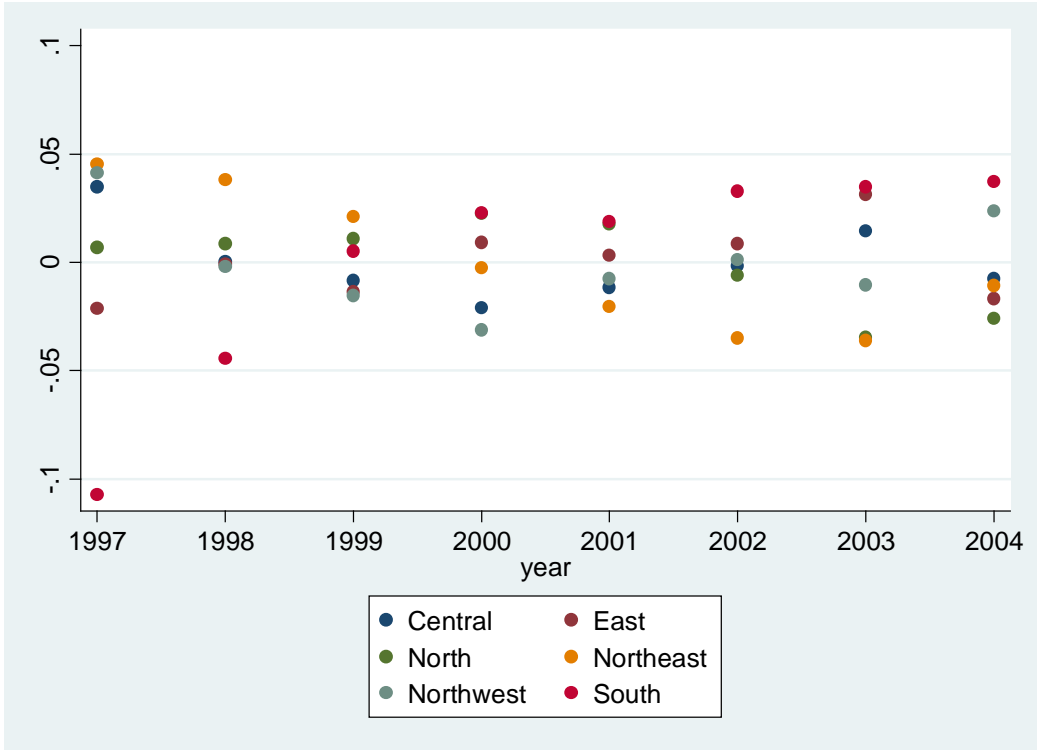
MACHINE2004	-0.671	(0.578)	lncstgvioRUB	0.127	(0.064)	**	
OTHERIND1999	4.632	(1.042)	***	lncstgvioNON_METAL	0.030	(0.041)	
OTHERIND2000	4.481	(1.044)	***	lncstgvioMETAL	0.144	(0.046)	***
OTHERIND2001	4.523	(1.041)	***	lncstgvioMACHINE	0.034	(0.042)	
OTHERIND2002	0.000			lncstgvioOTHERIND	-0.307	(0.077)	***
OTHERIND2003	4.466	(1.054)	***	lncstgvio00	0.008	(0.008)	
OTHERIND2004	4.198	(1.056)	***	lncstgvio01	0.010	(0.008)	
lncstgvioFOOD	-0.090	(0.043)	**	lncstgvio02	0.026	(0.011)	**
lncstgvioTEXT	0.131	(0.044)	***	lncstgvio03	0.027	(0.015)	*
lncstgvioTIMB	0.096	(0.050)	*	lncstgvio04	0.040	(0.016)	**
lncstgvioPETRO	0.089	(0.049)	*				
lncstgvioCHEM	0.062	(0.040)					

**Notes:** Firm Fixed Effects are not shown.

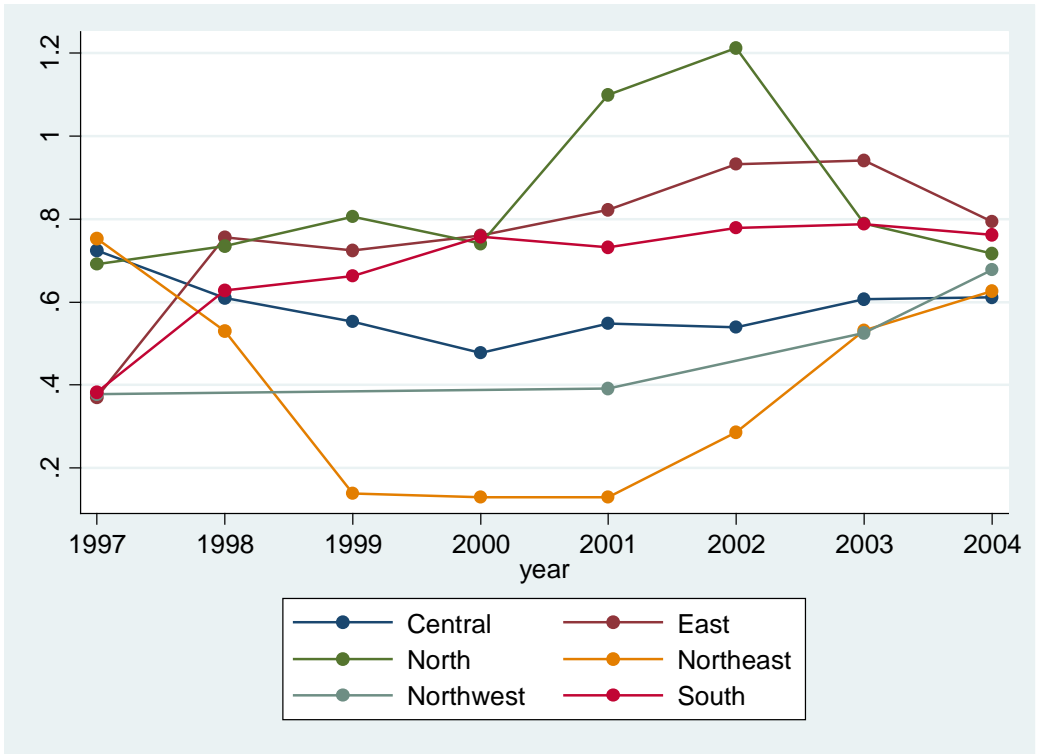
**Appendix Table A7:** Alternative Models to Estimate Self-Generation

	Self-Generation Indicator		Self-Generation Rate	
	OLS	RE Probit	OLS	RE Tobit
Scarcity	-0.048 (0.120)	-2.651 (2.254)	0.061 (0.192)	-0.441 (0.386)
Enterprise fixed effects	Yes		Yes	
Ownership fixed effects		Yes		Yes
Regional fixed effects		Yes		Yes
Industry*year fixed effects	Yes	Yes	Yes	Yes
Input prices	Yes	Yes	Yes	Yes
Mean Dependent Variable	0.084		0.021	
Observations	23,831	23,831	21,627	21,627

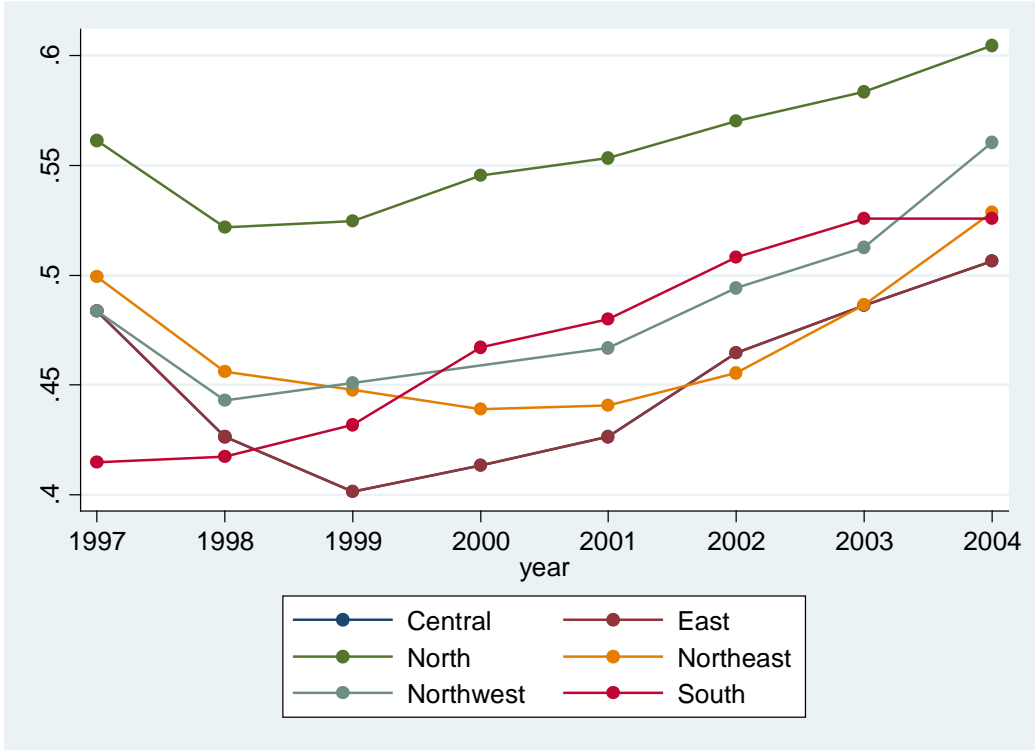
**Notes:** See notes for Table 6. OLS refers to the model used in Table 6, but pooled across all industries.



Appendix Figure A1: Residuals of Figure 1 Controlling for Grid and Year Fixed Effects (R-Squared of 0.79)



Appendix Figure A2: Annual Peak Capacity Factor by Grid



Appendix Figure A3: Annual Average Total Capacity Factor by Grid