

CONSTANCE E. HELFAT

**J. Brian Quinn Professor in Technology and Strategy
Tuck School of Business at Dartmouth
100 Tuck Hall
Hanover, NH 03755
603-646-3423
Constance.Helfat@dartmouth.edu**

**RESEARCH
AND TEACHING** Business and corporate strategy, especially firm capabilities and adaptation to change, with application to innovation, top management, vertical integration

EDUCATION **YALE UNIVERSITY**
Ph.D. (Economics), 1985
M.A. and M. Phil. (Economics), 1981 and 1982
UNIVERSITY OF CALIFORNIA AT BERKELEY
A.B. (Economics), 1979

**WORK
EXPERIENCE**

1998-present **TUCK SCHOOL OF BUSINESS AT DARTMOUTH**
J. Brian Quinn Professor in Technology and Strategy, 2004-present
Professor of Strategy and Technology, 2002-2004
Associate Professor of Business Administration (with tenure), 1998-2002
Research Affiliate, Center for Digital Strategies, 1999-present

2008-2009 **HARVARD BUSINESS SCHOOL**
Visiting Scholar, Strategy Unit

1991-1998 **UNIVERSITY OF PENNSYLVANIA**
THE WHARTON SCHOOL
Assistant Professor, Department of Management

1987-1991 **NORTHWESTERN UNIVERSITY**
J. L. KELLOGG GRADUATE SCHOOL OF MANAGEMENT
Assistant Professor, Department of Management and Strategy

1985-1987 **UNIVERSITY OF CALIFORNIA, DAVIS**
GRADUATE SCHOOL OF MANAGEMENT
Assistant Professor

HONORS AND AWARDS

Distinguished Scholar Award, Technology and Innovation Management Division, Academy of Management
Viipuri Prize in Strategic Management
Fellow of the Strategic Management Society
M.B.A. Excellence in Teaching Award, The Wharton School
Phi Beta Kappa
High Honors in Economics and Great Distinction in General Scholarship, University of California at Berkeley
Yale University Graduate Fellowship
Distinction on Ph.D. Qualifying Examination in Economic History

RESEARCH

Academic Publications

“Integrative Capabilities, Vertical Integration, and Innovation Over Successive Technology Lifecycles” (with Miguel Campo-Remado). Forthcoming, Organization Science.

“Creating Repeatable Cumulative Knowledge in Strategic Management” (with Richard Bettis, Sendil Ethiraj, Alfonso Gambardella, and Will Mitchell). 2016. Strategic Management Journal 37(2): 257-261.

“Vertical Firm Structure and Industry Evolution.” 2015. Industrial and Corporate Change 24(4): 791-802. *Selected as Editor’s Choice article*.

“Dynamic Managerial Capabilities: Review and Assessment of Managerial Impact on Strategic Change” (with Jeffrey Martin). 2015. Journal of Management 41(5): 1281-1312 (*lead article*).

“Heterogeneity in Dynamic Organizational Capabilities” (with Margaret Peteraf). Forthcoming. In S. Leith and D. J. Teece, Eds., The Oxford Handbook of Dynamic Capabilities, Oxford University Press.

“Managerial Cognitive Capabilities and the Microfoundations of Dynamic Capabilities” (with Margaret Peteraf). 2015. Strategic Management Journal 36: 831-850.

“Dynamic Managerial Capabilities: A Perspective on the Relationship Between Managers, Creativity and Innovation in Organizations” (with Jeffrey Martin). 2015. In Christina Shalley, Michael Hitt, and Jing Zhou, Eds., The Oxford Handbook of Creativity, Innovation, and Entrepreneurship: Multilevel Linkages, Oxford University Press.

“Qualitative Empirical Research in Strategic Management” (with Richard Bettis, Alfonso Gambardella, Will Mitchell). 2015. Strategic Management Journal 36: 637-639.

“Theory in Strategic Management” (with Richard Bettis, Alfonso Gambardella, Will Mitchell). 2014. Strategic Management Journal 35: 1411-1413.

“Quantitative Empirical Analysis in Strategic Management” (with Richard Bettis, Alfonso Gambardella, Will Mitchell). 2014. Strategic Management Journal 35: 949-953.

“Fit Between Organization Design and Organizational Routines” (with Samina Karim). 2014. Journal of Organization Design 3(2): 18-29.

“The Impact of Dynamic Capabilities on Resource Access and Development” (with Christian Stadler and Gianmario Verona). 2013. Organization Science 24(6): 1782-1804.

“Technical Fitness.” 2013. Palgrave Encyclopedia of Strategic Management: Palgrave Macmillan.

“Evolutionary Fitness.” 2013. Palgrave Encyclopedia of Strategic Management: Palgrave Macmillan.

“Capability Lifecycle” (with Tiona Zuzul). 2013. Palgrave Encyclopedia of Strategic Management: Palgrave Macmillan.

“Managerial Resources and Capabilities” (with Andrea Hugill). 2013. Palgrave Encyclopedia of Strategic Management: Palgrave Macmillan.

“Managerial Rents” (with Andrea Hill). 2013. Palgrave Encyclopedia of Strategic Management: Palgrave Macmillan.

“Dynamic Managerial Capabilities” (with Dawn Harris). 2013. Palgrave Encyclopedia of Strategic Management: Palgrave Macmillan.

“Untangling Dynamic and Operational Capabilities: Strategy for the (N)ever Changing World” (with Sidney G. Winter). 2011. Strategic Management Journal, 32(11): 1243-1250.

“Location, Decentralization, and Knowledge Sources for Innovation” (with Aija Leiponen). 2011. Organization Science, 22(3): 641-658.

“Innovation Objectives, Knowledge Sources, and the Benefits of Breadth” (with Aija Leiponen). 2010. Strategic Management Journal, 31(2): 224-236.

“Organizational Linkages for Surviving Technological Change: Complementary Assets, Middle Management, and Ambidexterity” (with Alva Taylor). 2009. Organization Science, 20: 718-739.

“Understanding Dynamic Capabilities: Progress Along a Developmental Path” (with Margaret Peteraf). 2009. Strategic Organization, 7(1): 91-102.

“Strategic Renewal of Organizations” (with Rajshree Agarwal). 2009. Organization Science, 20(2): 281-293.

Dynamic Capabilities: Understanding Strategic Change in Organizations (with Sydney Finkelstein, Will Mitchell, Margaret Peteraf, Harbir Singh, David Teece, and Sidney Winter). 2007. Blackwell Publishers. *Japanese translation published 2010. First chapter reprinted in C.A. Maritan and M.A. Peteraf, Eds., 2011, Competitive Strategy, vol. 1, Edward Elgar.*

“The Board of Directors as a Social Network: A New Perspective” (with Dawn Harris). 2007. Journal of Management Inquiry, 16(3): 228-237.

“Stylized Facts, Empirical Research, and Theory Development in Management.” 2007. Strategic Organization, 5(2): 185-192.

“The Pipeline to the Top: Women and Men in the Top Executive Ranks of U.S. Corporations” (with Dawn Harris and Paul Wolfson). 2006. Academy of Management Perspectives, 20(4): 42-64. *Finalist for the Outstanding Practitioner Oriented Publication in Organizational Behavior Award of the OB Division of the Academy of Management.*

“External Succession and Disruptive Change: Heirs Apparent, Forced Turnover, and Firm Performance” (with Elizabeth E. Bailey). 2005. Strategic Organization, 3:47-84.

“Inter-temporal Economies of Scope, Organizational Modularity, and the Dynamics of Diversification” (with Kathleen Eisenhardt). 2004. Strategic Management Journal, 25: 1217-1232 (*lead article*).

“The Dynamic Resource-Based View: Capability Lifecycles” (with Margaret Peteraf). 2003. Strategic Management Journal, 24: 997-1010. *Reprinted in D. Teece and M. Augier, Eds., 2004, Fundamentals of Business Strategy, Sage Publications. Reprinted in C.A. Maritan and M.A. Peteraf, Eds., 2011, Competitive Strategy, vol. 1, Edward Elgar.*

“Corporate Effects and Dynamic Managerial Capabilities” (with Ron Adner). 2003. Strategic Management Journal, 24: 1011-1026.

The Blackwell/Strategic Management Society Handbook of Organizational Capabilities: Emergence, Development, and Change (edited volume). 2003. Blackwell Publishers.

“Stylized Facts Regarding the Evolution of Organizational Resources and Capabilities,” in C. Helfat, Ed., 2003. The Blackwell/Strategic Management Society Handbook of Organizational Capabilities: Emergence, Development, and Change, Blackwell Publishers.

“External Management Succession, Human Capital, and Firm Performance: An Integrative Analysis” (with Elizabeth E. Bailey). 2003. Managerial and Decision Economics, 24: 347-369.

“The Birth of Capabilities: Market Entry and the Importance of Pre-History” (with Marvin Lieberman). 2002. Industrial and Corporate Change, 11: 725-760. *Reprinted in C. Maritan and M. Peteraf, Eds., 2011, Competitive Strategy, vol. 1, Edward Elgar.*

“Epilogue: Product Sequencing, Knowledge, and E-Commerce” (with Ruth Raubitschek). In N. Bontis and W. Choo, Eds., 2002. The Strategic Management of Intellectual Capital and Organization Knowledge: A Collection of Readings, Oxford University Press.

“The Managerial Rents Model: Theory and Empirical Analysis” (with Richard Castanias). 2001. Journal of Management, 27: 661-678.

“Does Corporate Strategy Matter?” (with Edward H. Bowman). 2001. Strategic Management Journal, 22: 1-23 (*lead article*). *Reprinted in J.A. Krug, Ed., 2008, Corporate Strategy, Sage Publications.*

“Product Sequencing: Co-evolution of Knowledge, Capabilities, and Products” (with Ruth Raubitschek). 2000. Strategic Management Journal, 21: 961-979. *Reprinted in N. Bontis and W. Choo, Eds., 2002, The Strategic Management of Intellectual Capital and Organization Knowledge: A Collection of Readings, Oxford University Press.*

“Guest Editor’s Introduction to the Special Issue: The Evolution of Firm Capabilities.” 2000. Strategic Management Journal, 21: 955-959.

“CEO Duality, Succession, Capabilities and Agency Theory: Commentary and Research Agenda” (with Dawn Harris). 1998. Strategic Management Journal, 19: 901-904.

“Simple Indicators of Adaptation Versus Rigidity in History Dependent Firm Activities and Decision Rules.” 1998. Industrial and Corporate Change, 7: 49-75.

“Specificity of CEO Human Capital and Compensation” (with Dawn Harris). 1997. Strategic Management Journal, 18: 895-920.

“Know-how and Asset Complementarity and Dynamic Capability Accumulation: The Case of R&D.” 1997. Strategic Management Journal, 18: 339-360 (*lead article*). Reprinted in C.A. Maritan and M.A. Peteraf, Eds., 2011, Competitive Strategy, vol. 1, Edward Elgar.

“Evolutionary Trajectories in Petroleum Firm R&D.” 1994. Management Science, 40: 1720-1747.

“Firm-Specificity in Corporate Applied R&D.” 1994. Organization Science, 5: 173-184.

“Managerial and Windfall Rents in the Market for Corporate Control” (with Richard Castanias). 1992. Journal of Economic Behavior and Organization, 18: 153-184 (*lead article*).

“Managerial Resources and Rents” (with Richard Castanias). 1991. Journal of Management, Special Issue on Firm Resources and the Theory of Competitive Strategy, 17: 783-809.

“Investment in Offshore Oil by Diversified Petroleum Companies.” 1989. Journal of Industrial Economics, 38: 79-93.

“Investment Choices in the Petroleum Industry.” 1989. Journal of Economic Behavior and Organization, 11: 253-283.

Investment Choices in Industry. 1988. Cambridge, MA: The MIT Press.

“Vertical Integration and Risk Reduction” (with David J. Teece). 1987. Journal of Law, Economics, and Organization, 3: 47-67.

Working Papers “Ambidexterity in Inter-firm Partnerships: Evidence from Buyer-Supplier Relationships in the Italian Motor Vehicle Sector” (with Andrea Lipparini and Gianmario Verona).

Work in Progress “The Behavior and Capabilities of Economic Actors: Firms and Organizations.”

“Shaping, Searching, and Endogenous Selection: The Quest for Superior Performance” (with Giovanni Gavetti and Luigi Marengo).

“Resource Allocation Capabilities and The Allocation of Resources” (with Catherine Maritan).

“Technological Innovation and the Development of Individual Expertise: A Quantitative Study in the Upstream Oil Industry” (with Christian Stadler and Gianmario Verona)

“Market Entry, Exit, and Diversification” (with Rajshree Agarwal).

**Other
Publications**

“FIVE Project: Data Overview” (with Steven Klepper). 2007.
<http://papers.ssrn.com/paper=1028022>. *The FIVE Project is a repository of data and documentation on firm and industry evolution and entrepreneurship* (<http://five.dartmouth.edu>).

“Work-Life Issues in Academia and Business: The Current State of Affairs.” 2002. *Journal of Management Inquiry*, 11: 329-331.

“Comment: Edward H. Bowman, 1925-1998.” 2001. *Strategic Management Journal*, 22: 25-26.

BOOK REVIEWS Review of *Dynamic Capabilities & Strategic Management: Organizing for Innovation and Growth*. By David J. Teece. 2009. Oxford, UK: Oxford University Press. 2011, *R&D Management* 41(2): 217-218.

Review of *Open Innovation: The New Imperative for Creating and Profiting from Technology*. By Henry Chesbrough. 2003. Boston, MA: Harvard Business School Press. 2006, *Academy of Management Perspectives*.

Review of *Paths of Innovation: Technological Change in Twentieth-Century America*. By David C. Mowery and Nathan Rosenberg. 1998. Cambridge, U.K.: Cambridge University Press. June 1999, *Journal of Economic Literature*, 37.

PRESENTATIONS

2015-present BI Norwegian Business School, September 2015
Strategic Management Society Annual Meeting, Plenary Panel on Theory in Strategic Management, October 2015
Evolutionary Perspectives on Strategy Conference, Graduate School of Business, Stanford University, January 2016

- 2014-2015** Viipuri Prize Lecture, Lappeenranta University of Technology, December 2014
Strategic Management Society Annual Meeting, September 2014
Academy of Management Annual Meeting, Plenary Panel Business Policy and Strategy Division, August 2014
- 2013-2014** Strategic Management Society Annual Meeting, October 2013
University of Maryland, R.H. Smith School of Business, September 2013
Academy of Management Annual Meeting, August 2013
- 2012-2013** University of Pennsylvania, The Wharton School, April 2013
University of Michigan, November 2012
Academy of Management Annual Meeting, August 2012
- 2011-2012** Atlanta Competitive Advantage Conference, Keynote Speaker and Special Session Organizer & Panelist, May 2012
University of Pennsylvania, The Wharton School, October 2011
University of Minnesota, Carlson School of Business, October 2011
Strategic Management Society Annual Meeting, November 2011
- 2010-2011** New York University, Stern School of Business, October 2010
Harvard Business School, Conference on Organizational Architecture, October 2010
Strategic Management Society Annual Meeting, Plenary Panel on “Dynamic Capabilities at the Crossroads” (organizer and speaker), September 2010
Strategic Management Society Annual Meeting, Showcase Panel on “Ambidexterity, Capabilities, and Strategic Change” (organizer and speaker), September 2010
Academy of Management Annual Meeting, Best Symposium Award OMT Division and Showcase Symposium (OMT, BPS, TIM Divisions) (organizer and speaker), August 2010
- 2009-2010** University of California, Berkeley, John Freeman Memorial Conference, March 2010
Duke University, Fuqua School of Business, November 2009
University of Chicago-Northwestern University Conference on Innovation and Society, October 2009
Strategic Management Society Annual Meeting, October 2009
- 2008-2009** Harvard Business School, May 2009
Boston College, Carroll School of Business, May 2009
Strategic Management Society Annual Meeting, October 2008
- 2007-2008** Bocconi University Conference on Dynamic Capabilities, June 2008
MIT, Sloan School of Business, April 2008
Duke Strategy Conference, Fuqua School of Business, April 2008

- University of Pennsylvania, The Wharton School, November 2007
Kauffman Foundation Data Symposium, November 2007
Academy of Management Annual Meeting, August 2007
- 2006-2007** Harvard Business School, May 2007
Forte Foundation, Corporate Best Practices Summit, New York, May 2007
University of Maryland, R. H. Smith School of Business, November 2006
Harvard Business School Strategy Conference, October 2006
Academy of Management Annual Meeting, August 2006
- 2005-2006** University of North Carolina, Real Options Conference, June 2006
Washington University, Conference in Honor of Michael Gort, June 2006
MIT, Sloan School of Business, April 2006
The Wharton School, Technology Mini-Conference, April 2006
London Business School, November 2005
Oxford University, Said Business School, November 2005
Strategic Management Society Annual Meeting, October 2005
- 2004-2005** University of Southern California, Marshall School of Business, April, 2005
Informs College of Organizations Annual Meeting, November 2004
University of Illinois, School of Commerce, October 2004
Boston University, School of Business, October 2004
Insead, September 2004
Academy of Management Annual Meeting, August 2004
- 2003-2004** Emory University, Atlanta Competitive Advantage Conference, June 2004
Stockholm School of Economics, IIB, June 2004
Cornell University, Applied Economics and Management, April 2004
University of Michigan Business School, December 2003
Strategic Management Society Annual Meeting, November 2003
University of Pennsylvania, The Wharton School, October, 2003
New York University, Stern School of Business, October 2003
Carnegie-Mellon University, Social and Decision Sciences, September 2003
Academy of Management Annual Meeting, August 2003
- 2002-2003** Organization Science Winter Conference, February 2003
Southern Methodist University, Conference on Competitive Heterogeneity,
October 2002
Strategic Management Society Annual Meeting, September 2002
Academy of Management Annual Meeting, August 2002
University of Sussex, Science Policy Research Unit, Conference in Honor of
Keith Pavitt, July 2002
- 2001-2002** Max Planck Institute for Research on Evolutionary Systems, April 2002
University of Toronto, Rotman School of Business, March 2002
BYU/University of Utah Strategy Conference, March 2002

Strategic Management Society Annual Meeting, October 2001
Academy of Management Annual Meeting, August 2001

- 2000-2001** DRUID conference in Honor of Nelson and Winter's *Evolutionary Theory of Economic Change*, June 2001
The Wharton School, Technology Mini-Conference, March 2001
University of Pennsylvania, The Wharton School, November 2000
Columbia University, Conference in Honor of Richard R. Nelson, October 2000
Academy of Management Annual Meeting, August 2000
- 1999-2000** Harvard Business School, June 2000
INFORMS Annual Meeting, November 1999
Helsinki School of Economics and Business, October 1999
Tuck/CCC Conference on the Evolution of Firm Capabilities, September 1999
Academy of Management Annual Meeting, August 1999
- 1996-1999** University of Pennsylvania, The Wharton School, May 1999
Academy of Management Annual Meeting, August 1998
University of Pennsylvania, The Wharton School, Conference on Selecting Corporate Leaders for the Next Century, June 1997
University of Michigan Business School, May 1997
Ohio State University, Fisher School of Business, May 1997
Tuck School Business at Dartmouth, May 1997
University of Maryland Business School, October 1996
- 1993-1996** University of Michigan Business School, April 1996
Stanford Business School Conference on Competitive Strategy, October 1994
The Institute of Management Sciences National Meeting, April 1994
Harvard Business School, April 1994
Strategic Management Society Annual Meeting, September 1993
Academy of Management Annual Meeting, August 1993
- 1990-1993** Allied Social Science Association Annual Meeting, January 1993
The Institute of Management Sciences National Meeting, May 1991
New York University, Stern School of Business, March 1991
University of Pennsylvania, The Wharton School, February 1991
University of Rochester, William E. Simon Graduate School of Business Administration, March 1990
- 1987-1990** Strategic Management Society Annual Meeting, October 1989
University of Pennsylvania, The Wharton School Conference on Models of Strategic Choice, September 1989
Northwestern University, J. L. Kellogg Graduate School of Management, March 1987

**TEACHING
EXPERIENCE**

Awards	The Wharton School, M.B.A. Excellence in Teaching Award
Courses Taught	<p>Tuck School of Business at Dartmouth Deconstructing Apple, M.B.A. elective Strategic Principles for Internet Businesses, M.B.A. elective Market Entry and Growth Strategies, M.B.A. elective Industry and Competitive Analysis, M.B.A. elective Competitive and Corporate Strategy, M.B.A. core course Advanced Topics in Strategic Management: Business Development, M.B.A. elective Ethics in Action, M.B.A. elective (strategy session) Competitive Strategy, Business Bridge program Business Strategy, Executive Education</p> <p>The Wharton School, University of Pennsylvania Business Policy, M.B.A. core course Business Policy, executive M.B.A. core course Competitive Strategy, M.B.A. mini-course Business Policy, undergraduate elective Research Methods, Ph.D. course</p> <p>Kellogg Graduate School of Management, Northwestern University Management of Organizations, M.B.A. core course in general and strategic management</p> <p>University of California at Davis Competitive Strategy, M.B.A. core course Government Regulation of Business, M.B.A. elective</p>
Executive Education	<p>Tuck School of Business at Dartmouth Academic Co-Director, Back in Business: Invest in Your Return (program for business professionals reentering the workforce), 2005-2007</p> <p>National Association of Credit Managers Corporate Strategy Instructor, 2003-2008</p>

PH.D. ADVISING	Dissertation Opponent, Paivi Maijanen-Kylaheiko, Ph.D. 2015. Lappeenranta University of Technology. Thesis title: Pursuit of Change versus Organizational Inertia: A Study on Strategic Renewal in the Finnish Broadcasting Company.
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Dissertation Committee, Gino Cattani, Ph.D. 2004. The Wharton School, University of Pennsylvania. Thesis title: Essays on Technological Evolution.

Dissertation Opponent, Aija Leiponen, Ph.D. 2000. Helsinki School of Economics and Business. Thesis title: Essays in the Economics of Knowledge: Innovation, Collaboration, and Organizational Complementarities.

Principal Thesis Advisor, Jennifer Myatt, Ph.D. 1995. The Wharton School, University of Pennsylvania. Thesis title: Why CEOs Lose Their Jobs: The Role of Alignment and Discipline Mechanisms in CEO Forced Exit.

Dissertation Committee, Ron Adner, Ph.D. 1998. The Wharton School, University of Pennsylvania. Thesis title: Variated Market Feedback and the Dynamics of Technological Development: Leveraging Market Diversity to Inform Firm Strategy.

Dissertation Committee, Gary Moskowitz, Ph.D. 1998. The Wharton School, University of Pennsylvania. Thesis title: Essays on the Role of the Chief Executive Officer in the Governance of the Firm.

Dissertation Committee, Atul Nerkar, Ph.D. 1997. The Wharton School, University of Pennsylvania. Thesis title: The Development of Technological Competence Within Organizations: An Evolutionary Perspective.

Dissertation Committee, Jeho Lee, Ph.D. 1996. The Wharton School, University of Pennsylvania. Thesis title: Change Agents and the Evolution of the U.S. Pharmaceutical Industry from 1920 to 1960.

Dissertation Committee, Roberta Klemm, Ph.D. 1995. The Wharton School, University of Pennsylvania. Thesis title: Initial Public Offerings of Equity: A Market for Information Examined from a Transactions Cost Economics Perspective.

Dissertation Committee, Jaideep Anand, Ph.D. 1994. The Wharton School, University of Pennsylvania. Thesis title: Responding to a Declining Product Market: A Study of Defense Contracts Using Resource Based, Evolutionary and Agency Perspectives.

Informal Advisor, Maurizio Zollo, Ph.D. 1997. The Wharton School, University of Pennsylvania. Thesis title: Process Routinization, Knowledge Codification, and the Creation of Organizational Capabilities: The Case of Post-acquisition Management Practices in the Banking Industry.

EDITORIAL ACTIVITIES

Editorial Positions

Co-editor, Strategic Management Journal, 2013-present
Special Issue Co-Editor, Strategic Management Journal, 2014-present,
Special Issue on Replication in Strategic Management
Volume Co-editor, Advances in Strategic Management, 2014-present,
Corporate Strategy and Resource Redeployment
Associate Editor, Palgrave Encyclopedia of Strategic Management,
2009-present
Associate Editor, Strategic Management Journal, 2007-2013
Associate Editor, Management Science, 2001-2008
Special Issue Co-editor (with Rajshree Agarwal), Organization Science,
Special Issue on Strategic Renewal, 2009
Special Senior Editor, Organization Science, 1999-2001
Special Issue Editor, Strategic Management Journal, *Special Issue on The
Evolution of Capabilities*, 2000

Editorial Review Boards

Academy of Management Perspectives, 2004-present
Strategic Organization, 2001-2013
Industry and Innovation, 2006-present
Research Policy, 2007-2009
Organization Science, 1994-2007
Strategic Management Journal, 1991-2006

Ad Hoc Reviewer

Academy of Management Annual Meeting, Academy of Management
Journal, Academy of Management Review, Addison-Wesley Publishing,
Austrian Social Science Council, Blackwell Publishing, California
Management Review, Economic Inquiry, Industrial and Corporate Change,
Irwin-McGraw Hill, Journal of Economic Behavior and Organization,
Journal of Institutional and Theoretical Economics, Journal of Law,
Economics, and Organization, Journal of Management, Journal of
Management Studies, Management Science, National Science Foundation,
Organization Science, Oxford University Press, Rand Journal of Economics,
Research Policy, Social Sciences and Humanities Research Council of
Canada, Strategic Organization, Strategic Management Society Annual
Meeting

CONFERENCES ORGANIZED

Junior Faculty Strategy Research Summer Camp, Summer 2013, 2104, 2015
Tuck School of Business at Dartmouth

FIVE Project (Firm and Industry Evolution and Entrepreneurship), May 2007
Tuck School of Business at Dartmouth, with funding from the Ewing Marion
Kauffman Foundation, in conjunction with the Tuck Center for Private
Equity and Entrepreneurship

The Evolution of Firm Capabilities, October 1999

Tuck School of Business at Dartmouth, jointly sponsored with the Consortium on Competitiveness and Cooperation (CCC)

Technology Strategy Conference, July 1999

Tuck School of Business at Dartmouth, co-organized with Phil Anderson

PRESS COVERAGE

OF RESEARCH

National Public Radio, Financial Times, Bloomberg, Associated Press, US News and World Report, USA Today, CNN.com, Forbes, Business Week, International Herald Tribune, Harvard Business Review, Sloan Management Review, and other news outlets

PROFESSIONAL ACTIVITIES

Presidents Advisory Board, New England College, 2013-present
Director, FIVE Project, 2007-present
External Review Committee, Social and Decision Sciences Department, Carnegie-Mellon University, May 2007
Founding Board Member, Forte Foundation
Strategic Management Society Annual Conference Review Committee, 1999
Executive Committee, Business Policy and Strategy Division, Academy of Management, 1997-1999 (elected position)
Research Committee, Business Policy and Strategy Division, Academy of Management, 1994-1996
Business Policy Doctoral Consortium, Faculty Panelist, Academy of Management Annual Meeting, August 1993 and August 1997
Business Policy Junior Faculty Consortium, Invited Participant, Academy of Management Annual Meeting, August 1988

UNIVERSITY SERVICE

Tuck School of Business at Dartmouth:
Personnel and Tenure Committee, 2002-present
Strategy Committee, 2015-present
Faculty Advisory Committee, Tuck Entrepreneurship Initiative, 2011-Present
Strategy Monitoring Committee, 2012-2014
Academic Honor Committee (elected), 2012-2014
Faculty Task Force, 2012-2013
Strategy Recruiting Committee, 2007-2008, 2010-2011, 2011-2012 (chair)
Co-organizer, Technology, Innovation, and Learning Seminar Series, 2004-2008, 2010-2013
Organizer, Strategy and Management Seminar Series, 1998-2002, 2007-2008, 2011-2012
Faculty Advisory Committee, Center for Private Equity and Entrepreneurship, 2004-2011
Curriculum Committee, 2009-2012

Constance E. Helfat Page 15

Project 2012 Strategy Monitoring Committee, 2007-2008
Project 2012 Curriculum Task Force, 2007-2008
Academic Freedom, Tenure, and Responsibility Committee (elected),
2001-2007
Executive Committee (elected), 1999-2001, 2003-2004
Co-organizer, Faculty Lunch Research Workshop Series, 2004-2008
Women in Business Task Force, 2005-2006
Integrative Course Planning Committee, 2005-2006
Tuck Work-Life Symposium, Panel Moderator, 2001, 2006, 2007
Entrepreneurship Recruiting Committee, 2004-2005
Tuck Campaign for Excellence, New York City, 2005
Faculty Mentor, 2001-2002, 2003-2008
LEAD Program in Business, Instructor, 1999-2005
Organizer, Strategy Brown Bag Lunch Series, 1999-2002
Chair, Technology Strategy Recruiting Committee, 2001-2002
Faculty Advisory Committee, Digital Strategies Center, 2001-2002
Search Committee, Executive Director, Digital Strategies Center, 2000
Search Committee, Executive Director, Global Leadership Center, 2000
Research Committee, 1999-2000
Technology Strategy Recruiting Committee, 1999-2000
Academic Performance Committee (elected) 1998-1999
Research Computing Committee, 1998-1999
Organization Behavior Recruiting Committee, 1998-1999
First-year MBA Orientation, Instructor, 2000-2001
Tuck Alumni Reunion Weekend, Instructor, 2000
Tuck Centennial Conference, Moderator and Speaker, 2000

PROFESSIONAL AFFILIATIONS Academy of Management
American Economic Association
INFORMS
Strategic Management Society

3/2016